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4 ALTERNATIVE DISPUTE RESOLUTION
5 FOR CONSUMER TRANSACTIONS
6 IN THE
7 BORDERLESS ONLINE MARKETPLACE
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11 MODERATORS:

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P R O C E E D I N G S

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MR. STEVENSON: While we're waiting to get started, I'll just mention to people who are later on having the breakout sessions, and if you picked up a packet at the front, there is a piece of paper in it that indicates which breakout session you should attend, and we're trying to break into smaller groups and have as many people make contributions as we can.

Okay, we're ready to get started. It's my pleasure to introduce our first speaker, Commissioner Mozelle Thompson from the Federal Trade Commission. Commissioner Thompson has focused on a number of issues as commissioner, including international consumer protection. He is head of the U.S. Delegation for Consumer Policy Committee of the OECD, the committee that produced the guidelines that various people have been talking about over the past day.

Commissioner Thompson?

MR. THOMPSON: Good morning. I don't know -- because there are a few of you here, I guess the cocktail party was really good last night. (Laughter.) But -- and I always find it kind of interesting when I come to these kinds of events, because I can tell by where you sit where you used to sit when you were in

1 class, you know. (Laughter.)

2 So -- well, I'm excited to be here, and I
3 wanted to begin by commending everyone who's
4 participating in these two days of discussions, because
5 I think what it represents -- at least what I've seen,
6 is the most comprehensive two days I've seen
7 internationally on the subject of alternative dispute
8 resolution in the online environment, and I also
9 particularly want to commend the folks at the
10 Department of Commerce and the staff at the FTC, who
11 both worked very hard in putting this event together.
12 So, before I go too much further, I give you a hand.

13 (Applause.)

14 MR. THOMPSON: I also want to commend, though,
15 also some of the companies who are participating in
16 this event for a couple of reasons.

17 First of all, this is not to -- I'm not going
18 to discount the fact that there are some -- there is
19 some value to participating. I mean, in the sense that
20 I never knew that there were that many first movers in
21 one place at one time, but also companies who are here
22 to talk about their ideas in a candid fashion and
23 subject their ideas to scrutiny, because there are a
24 lot of folks who are out there who are involved in this
25 area who aren't willing to come forward and actually

1 discuss what potential improvements, criticisms and
2 other views that you, the members of the public, might
3 have about what they're doing. So, I think they
4 deserve some credit, as well.

5 Because in many cases, the people who come here
6 and are willing to talk are people who represent the
7 good guys, people who have some vision about what's
8 going to happen in the future and the -- and some great
9 optimism about our role in shaping what may happen in
10 the future conduct between buyers and sellers in the
11 online environment. And I guess maybe that's a good
12 place to start.

13 As you heard, and for some of you who are here
14 today, especially some of our international colleagues
15 who spent a lot of time working with the OECD Consumer
16 Policy Committee, many of you may recognize how
17 important we all believe that ADR was as an element, a
18 critical element, to how consumers are going to be
19 treated in the future.

20 As we begin to look at how we write or rewrite
21 the ground rules for how buyers and sellers treat each
22 other, that we look at a panoply of elements that
23 consumers find important.

24 And, in fact, the interesting thing about the
25 internet itself is it's a very consumer-driven and

1 consumer-empowering tool. What that means is that for
2 concepts like e-commerce to be meaningful, that what
3 consumers' concerns are, including how to get redress
4 for instances where the transactions that they may be
5 involved in are not as what they expected, it's going
6 to be very important.

7 So, it's important to recognize the idea of ADR
8 is critical, but on the other hand, it sits within a
9 panoply of sort of touchstone elements, like data
10 protection, security and other concepts that consumers
11 are going to find need to be addressed in order for
12 e-commerce to be meaningful for them.

13 Now, in sitting through some of the discussions
14 I saw yesterday, there are a couple of things that I
15 wanted to just touch on a little bit.

16 One is an observation that for many people here
17 in this room that have worked on parts of alternative
18 dispute resolution and focused on some of those
19 questions in the online environment, but what you may
20 see, and I'm happy to say that yesterday, for example,
21 at least one group announced -- of companies --
22 announced an initiative that they were planning to
23 engage in as sort of a self-regulatory, best practices
24 -- set of best practices -- but what I think is
25 important is to view the context, because what I saw

1 yesterday was a broad range of ideas talking about what
2 ADR could be and to address a range of problems.

3 So, what was clear to me is that one size may
4 not fit all, and that's going to be a challenge for us
5 in beginning to define what the ranges of consumer
6 demands are in this area and what the appropriate
7 responses are.

8 So, what you heard yesterday was a little bit
9 about an effort of bringing together collective thought
10 about ADR. What you saw was some international
11 transparency -- the willingness of people to discuss
12 their ideas. An important concept about cooperation is
13 to recognize that neither the business community nor
14 consumers nor government in and of themselves are going
15 to have the right answer, but the answers are going to
16 be found through cooperation.

17 And that at least for me, one thing that was
18 very important was that government is seeking to
19 incentivise innovation, to recognize that there are a
20 variety of new ideas that may, indeed, be responsive to
21 consumer needs here.

22 So, today, what we have is some very
23 interesting and challenging panel discussions and a
24 breakout, which I'd like you to make good use of. And
25 what would be at least helpful from my standpoint in

1 listening is to not necessarily to focus on what a lot
2 of people would like to jump so, well, let's have
3 standards, but to focus on bundles of ideas, categories
4 of issues that we might be able to group together and
5 begin to think about how they relate to each other.

6 Second is to consider, as we go forward, how do
7 we actually listen to and incorporate the views of
8 stakeholders, and the other thing I've seen is that
9 there are a variety of stakeholders, consumers,
10 businesses and governments.

11 And, finally, which I think is critical, is to
12 recognize that what you're hearing today should be
13 viewed as the first step in a continuing dialogue to
14 talk about the issues raised by alternative dispute
15 resolution, but also -- and this is the harder part --
16 is for us all to identify opportunities for
17 cooperation.

18 So, I welcome you all here. I think this is a
19 very exciting time for all of us, and we have a pretty
20 substantial challenge ahead of us and a challenge
21 that's going to be measured in internet time. So, I'm
22 curious to see how this day works out, and I hand it
23 back over to you.

24 (Applause.)

25 MR. STEVENSON: Okay, well, we're ready to

1 start our first panel of the day, what issues need to
2 be addressed in conducting ADR in the online
3 marketplace. And we have a large group here, as if to
4 prove, I guess, the proposition that one size does not
5 fit all, this panel barely fits on the stage.

6 But this panel I'd like to focus this by
7 picking up on something which Hank Perritt said
8 yesterday, which I thought -- it stuck in my mind -- is
9 that you've got to think about the component for making
10 rules, for applying rules and for enforcing rules. And
11 those are some of the topics that I think are before us
12 or that would be helpful to talk about today.

13 And one of the questions that we have down is
14 what kind of procedural rules, if any, should apply to
15 ADR. I'd like to focus on, I think, in particular
16 arbitration for the procedural and substantive rule
17 questions. What rules do you play by and also how
18 visible should this whole process be and how visible
19 should the results be, of these kinds of processes?

20 Let's start with the procedural question, and
21 before I do, I'll introduce the panel.

22 We have John Bickerman from the Bickerman
23 Dispute Resolution Group; Nora -- I'm sorry, Lorraine
24 Brennan from the USCIB; then Nora Femenia from
25 Inter-Mediacion; Dawn Friedkin from OECD and formerly

1 of the Department of Commerce; Richard Leighton from
2 Keller & Heckman; Brenda Pomerance, OnLine
3 Disputes.org; Alice Sullivan from Privatejudge.com;
4 Wendy Weinberg from NACAA; John Welsh -- no, I'm sorry,
5 pinch-hitting or designated hitting for Jamie Love is
6 Robert Weissman from the Consumer Project on
7 Technology; and then John Welsh, general counsel and
8 vice president from JAMS.

9 John, maybe I could start by asking you a
10 question to kick it off. What kind of procedural rules
11 should apply in various ADR, and should we look to
12 international commercial arbitration as a model for the
13 ICC ?

14 MR. WELCH: I think that the procedural and
15 substantive rules are going to differ depending upon
16 the marketplace. Last year we did 30,000 cases, 18,000
17 of which were the black farmer individual arbitrations
18 on a class action. And we had a different set of rules
19 that we applied and we were asked to apply for that
20 group of claims. And I think that when you get into
21 different marketplaces and with different groups,
22 you're going to have different sets of rules, and there
23 are knotty issues, there are very tough issues when you
24 begin to think about binding adjudications of consumer
25 claims.

1 You have the primary issue that I'm sure people
2 are going to talk about here of whether or not it's
3 voluntary or involuntary, whether or not the
4 marketplace can require -- should require -- a consumer
5 to have a binding arbitration through the process that
6 is dictated by the company.

7 But I think that one of the things that we have
8 to talk about on this panel is the streamline, the
9 fairness to the consumer. The one thing that I would
10 like to see and that I see companies try to do,
11 companies often try to gain an edge by their rules that
12 they have in ADR. They want to get an edge because the
13 one stakeholders -- the one group of stakeholders that
14 aren't here are lawyers, and lawyers or companies and
15 lawyers for clients dictate what happens in a dispute,
16 and when companies try to gain an edge in adopting
17 rules, that's when we in the industry, I think, have to
18 police ourselves.

19 MR. STEVENSON: Okay, I can't remember the last
20 time I was in a meeting where someone said we were
21 short on lawyers, but I think we do have someone from
22 ATLA coming later. That's a fair point.

23 On the -- looking to -- we're obviously
24 focusing here particularly on commercial -- excuse me,
25 consumer disputes, which are small, and I think Ronna

1 Brown yesterday said that a lot of disputes, for
2 example, BBBC's, are typically \$3,000 or under. A
3 large percentage of these are really very small claims
4 from the attorneys' perspectives, if not the
5 consumers'.

6 Are the existing -- how does that square with
7 the kind of existing commercial arbitration rules of
8 procedures that exist? Are they useful, and, for
9 example, the ICC stuff?

10 MR. WELSH: My understanding, and I'm no
11 expert on ICC rules, but normally the International
12 Arbitration rules are very cumbersome. And I think
13 that if people are going to be able to do large numbers
14 of consumer arbitrations, the rules have to be
15 streamlined, the costs obviously have to be manageable
16 or no one is going to do it, and the results have to be
17 fair. And we run into these tremendous issues when we
18 cross borders as to whose law applies and enforcement.
19 And there's no easy answer to the three major,
20 language, whose law applies and enforcement. And those
21 I think are three of the major issues in the cross
22 borders.

23 MS. WELLBERY: If I could follow up with
24 another question, please. Do you think that there is a
25 correlation between the cost of the proceeding and the

1 procedures that are imposed on the proceeding?

2 MR. WELSH: Well, yes, because you don't want
3 the company -- if you're making the assumption that the
4 consumer is in pro per and unrepresented, then you
5 don't want the process to be skewed toward the company
6 which can have a lawyer or a professional that does a
7 lot of them. It's like the issue of the insurance
8 claims rep who does a lot of mediations or manages a
9 lot of cases with one individual pro se or in pro per
10 client -- consumer.

11 MR. STEVENSON: Lorraine Brennan, if you would
12 like to comment on that, and also I should say for the
13 rest of the panelists, if you would like to comment on
14 something that somebody says, please feel free to raise
15 your tent.

16 MS. BRENNAN: I would like to address the issue
17 of the commercial arbitration entities. The U.S.
18 Council for International Business is the U.S.
19 affiliate of the International Chamber of Commerce in
20 Paris, France. So, I feel that I can speak to the
21 rules of the institution and basically draw from those
22 what has worked over the last 77 years for the ICC,
23 which is flexibility.

24 I would take issue with my colleague and say
25 that the ICC rules are, indeed, not cumbersome at all,

1 especially when compared -- nor are the rules of many
2 of the other institutions, especially when compared
3 with, for example, the Federal Rules of Civil
4 Procedure.

5 The ICC rules, the AAA rules, the WIPO rules
6 are all in a small booklet. Well, granted, I would
7 agree with you, it's not practical to have a commercial
8 dispute with a consumer at a large -- arbitral
9 institution. What we can draw from these institutions
10 is the things that have worked well, and one of those
11 things is flexibility.

12 The ICC's been around 77 years, and we have had
13 over 100 countries participate in disputes. So, what
14 that tells us is those rules work, and they work -- one
15 of the reasons they work well is because they're very
16 flexible.

17 MR. STEVENSON: Lorraine, to follow up on that,
18 could you tell us what kind of experience the ICC has
19 had in consumer disputes? Has there been much in that
20 -- of that type of dispute?

21 MS. BRENNAN: The bulk of the ICC's commercial
22 disputes, of course, are large commercial disputes, but
23 what the ICC is doing now is looking at the issue,
24 because we are the world business organization. We
25 have national committees in over 60 countries. So, we

1 are looking at how we can act to help consumer
2 disputes. Maybe we will be acting as a clearinghouse
3 for these disputes. Maybe we'll become a service
4 provider. We are looking at the issue.

5 We also have had a lot of experience with
6 smaller disputes through our expertise center, which is
7 quite different from the arbitration center. So, those
8 have been lower dollar value.

9 MR. STEVENSON: Okay. Richard Leighton, if you
10 would like to comment.

11 MR. LEIGHTON. Yeah, one size probably won't
12 fit all well, but there are -- one size may fit all
13 loosely, it seems to me, or parts of one size. There
14 are certain things that are emerging now that are going
15 to be, I think, universal.

16 First of all, in the rules, if you want to call
17 them rules, that's probably not a good thing to call
18 them if you're communicating them to consumers, but in
19 rules, you should have them, one, and they should be
20 available predispute in plain language, depending on
21 what the language is, so that people can understand
22 them.

23 Even before you have the rules, you should have
24 dispute avoidance information out there and access:
25 800 numbers, websites, a lot of questions, instructions

1 and things like that.

2 Obviously, there's a panoply or spectrum in ADR
3 beginning with party to party, business representative,
4 customer representative, to consumer, all the way up to
5 formal adjudications and arbitration, but it's very,
6 very broad. The further along you get to that
7 spectrum, the more you need rules. At the lower end,
8 the less rules, the better.

9 Basically, if you can get a mechanism for what
10 do you want when the consumer calls, you'd be surprised
11 at the large majority percentage of businesses can give
12 the consumer what he or she wants, whether or not the
13 consumer's right, and it goes away, and so you have to
14 start at that point. Without rules, without something
15 that's inhibiting, and with the option of either voice
16 to voice or click for people that are -- get worried by
17 voice. But you need them -- honesty is still the best
18 policy, and all the old traditional things still work,
19 and you just need to follow through.

20 You need to have opportunities for counsel if
21 they want counsel, but also, you need to take into
22 consideration if they don't want counsel -- the
23 consumer I'm talking about now. You need to have I
24 think, unless the parties agree, I don't think you
25 should preempt other remedies. You need to have both

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1 the appearance and the actuality of equal treatment,
2 especially the further along you get in that spectrum.

3 MR. STEVENSON: John Bickerman, the smaller the
4 claim, the fewer the rules, is that right?

5 MR. BICKERMAN: Well, no, not necessarily. I
6 think that the foundation of procedural rules, the
7 reason we have procedural rules is to ensure fairness,
8 and that's the idea behind the Federal Rules of Civil
9 Procedure in federal court, and I think that's
10 something -- that's one of the motivating factors in
11 designing procedural rules for the disputes that we're
12 talking about involving consumers.

13 At the same time, rules cost money. The
14 dispute resolution system is going to cost money. And
15 there may be a direct correlation to the complexity of
16 the rules, in terms of increasing fairness, but also
17 increasing costs, and then you ask the question, Well,
18 who's going to bear that cost?

19 Consumers who have small claims probably are
20 not going to bear that cost. If businesses bear that
21 cost, and they're the ones paying for the dispute
22 resolution system, and you introduce a problem of
23 fairness at times. You introduce the problem of repeat
24 players. You are not going to want to get a \$400 an
25 hour mediator to resolve a \$3,000 consumer dispute.

1 So, there's a real tension here in terms of
2 designing procedural rules that ensure fairness and
3 that also do it efficiently enough so that the cost of
4 the dispute resolution system that you design is
5 cost-effective for the types of disputes that you are
6 resolving. You don't want the system to cost more than
7 the dispute that you're going to resolve, and I think
8 and that that's a very difficult challenge.

9 MR. STEVENSON: Okay. Well, one of the things,
10 when we're talking about one size doesn't fit all, one
11 size is the size of the claim, and that's one
12 distinguishing attribute is within the class of what is
13 called the small claims that are, say, under \$3,000,
14 under \$5,000 or under \$10,000, is that -- are those
15 claims likely to be similar enough to have one set of
16 rules or should there be many sets of rules?

17 MR. BICKERMAN: I think one set of rules. I
18 think the other value that Richard Leighton just talked
19 about in terms of procedural rules is predictability.
20 People ought to be able to know how a dispute is going
21 to be resolved, and while flexibility is good
22 generally, and I think that that's an important
23 concept, I think consistency is important, and I think
24 that if we can agree on a system that will be used to
25 resolve the equivalent to the small claims cases, that

1 will be helpful and may, indeed, create the kind of
2 confidence, and that's the idea behind standard rules,
3 is to create confidence in the system.

4 MS. WELLBERRY: It seems to me a little bit that
5 we're putting the cart before the horse, because it
6 seems first we need to have a discussion of whether
7 arbitration or mediation or what the appropriate
8 approach to the smaller disputes are, and then maybe we
9 can talk about whether there should be some sort of
10 rules or what -- but it seems to me we haven't --
11 perhaps it's just me, but I still need to hear a full
12 discussion of whether for these smaller dollar amounts
13 arbitration or mediation is preferable, or again, is
14 that too global a question, and does it really depend
15 on some other factors that we haven't discussed yet?

16 I know, John, that you have some views about
17 that, so feel free.

18 MR. BICKERMAN: I mean, I'm a mediator, and if
19 I was looking for full employment for mediators, I'd
20 certainly be promoting mediation, but my sense is that
21 for small claims over great distances, mediation may
22 not be the most effective system and that arbitration
23 might be a more effective approach to resolving these
24 claims.

25 In particular, a system that I think was

1 mentioned yesterday, I apologize I wasn't here
2 yesterday, but I know that Tour Industries, which is a
3 company that builds a product that causes a fair amount
4 of claims to be generated, has an arbitration system in
5 which they bind themselves -- the company is bound --
6 but the individual is not.

7 And in small claims of, you know, say \$5,000 or
8 less, an arbitration system in which the company agrees
9 to be bound but the claimant still has the right to
10 pursue legal action if they're dissatisfied, might be a
11 very effective approach to looking at it.

12 The problem with mediation is that -- maybe I
13 have a -- people will disagree with me, but I have a
14 view that mediation works best when people can
15 participate in person and that it doesn't work as well
16 by telephone or by point and click and writing down
17 comments. So, my view is that arbitration would be
18 preferable, but I suspect that's somewhat
19 controversial.

20 MR. STEVENSON: Okay, Robert Weissman, do you
21 have a different view on that or the same view?

22 MR. WISEMAN: We have some similar views on
23 that. I think our starting position, which is both
24 that of the Consumer Project on Technology and also
25 that of the Trans-Atlantic Consumer Dialogue, which

1 represents 65 groups, is that ADR has to be a voluntary
2 system. It has to be an opt-in system for the
3 consumer, and if that's the case, then you have to have
4 some kind of exigent rules, and make it clear to the
5 consumer what they're getting into if they choose to go
6 into -- if they take the ADR route.

7 We do think that the model of binding
8 arbitration on the business side with a nonbinding --
9 with nonbinding result for the consumer side is an
10 attractive one, certainly especially in smaller claims.

11 There are also some basic rules that we think
12 would have to be established in any kind of arbitration
13 system, including simple kinds of notice rules and
14 certain guarantees on enforcement of decisions that are
15 rendered against businesses, perhaps through sanctions
16 for trade associations or vendors against businesses
17 that refuse to adhere to decisions of arbitrators.

18 And a final procedural concern for us -- or a
19 couple of final concerns would be, one, that the
20 arbitrators be independent and governed by something
21 rules, and also there not be unreasonable time limits
22 for appeal, which is a problem we're seeing in ICANN
23 and some other contexts.

24 MR. STEVENSON: Now, Robert, to follow up on
25 the point that John raised about the model where it's

1 -- where the arbitration is binding on business but not
2 the consumer, but the consumer may have to go through
3 that before whatever next step they might have. What's
4 your reaction to that variation of it?

5 MR. WISE: We still don't want to see that as
6 the mandatory requirement for consumers, even if
7 consumers opt-in, we like that model, but we don't want
8 consumers forced or channelled into a system that they
9 may otherwise not want to get into. There are a
10 variety of benefits, potentially, to going into the
11 judicial system, and we don't think a consumer should
12 ever be denied immediate access to that.

13 I think in practice, a lot of the ADR groups
14 tend to lead to a dead end, either through just the
15 difficulty of going through an ongoing process with
16 limited consumer resources in small claims ,or by
17 arbitrary and capricious time limits for appeals and
18 other procedural difficulties.

19 MR. STEVENSON: Are there other views on the
20 issue that Barbara raised on the -- whether these
21 claims -- how much sense mediation makes versus
22 arbitration? Do people have observations on that?

23 Richard?

24 MR. LEIGHTON. Yeah, it fits into the last
25 question, I think, and I guess I disagree a little bit

1 with John as to whether arbitration makes more sense
2 for these low-cost transactions than some form of
3 mediation. Mediation, generally, when successful, and
4 I think it's successful most of the time, is a win-win
5 situation. Arbitration is a win-lose situation.

6 From the business perspective, if there's any
7 chance you're going to lose, I don't think you should
8 go into arbitration. I think you should try to have a
9 win-win situation, because you run the risk of losing a
10 loyal customer, and one loyal customer is a lot more
11 valuable than two potential customers.

12 And from an appearance point of view and from a
13 customer satisfaction point of view, I think what we're
14 broadly calling mediation or negotiation, whatever you
15 want to call it, fits the low-ticket item situation
16 much better than arbitration. Because with
17 arbitration and to assure fairness, both sides, which
18 you have a neutral here, you can get quite arcane, and
19 that may not be worth it for \$50, may not be worth it,
20 may be worth it for \$2,000.

21 But for repetitive things, I see some sort of
22 more flexible situation, without binding the consumer
23 as to other rights, and from the point of view of both
24 parties, it seems to me the most important thing is to
25 get it over with quickly. If you're a business, get it

1 behind you. That's not what you do.

2 If you're a consumer, get it behind you.
3 That's not what you do either. There's a tendency in
4 some of these arbitrations, especially if you start
5 down one path and then all of a sudden you're faced
6 with a hundred of them, for them to get encrusted with
7 prior knowledge, and they start creating their own
8 procedures, and we do it this way and we do it that
9 way. And sometimes you get into a situation of
10 imbalance. The company which is doing it or its
11 lawyers are doing it regularly, gets to know all
12 of the neutrals, gets to know the angles, and the
13 poor consumer on a one-shot deal comes in and it's
14 a farce.

15 So, I would tend to try first, at the very
16 least, the less rigorous forms of resolution, and
17 obviously it's a lot cheaper.

18 MR. STEVENSON: Nora?

19 MS. FEMENIA: Okay, my name is Nora Femenia,
20 and thank you, Richard, because you did say something
21 that will allow me to explain my point of view.

22 I have a small company that deals with people
23 from Latin America. My clients are mainly lawyers and
24 professionals wanting to get trained in mediation and
25 arbitration skills, and what I find in this

1 conversation is that perhaps we should go back to
2 basics in the sense that we are talking here as if, and
3 allow me this kind of comment, as if we all share the
4 supposition that we have these models of mediation and
5 arbitration that are universally valued, and I would
6 like to call your attention to two items.

7 First one is the fairness issue and the other
8 is the outcome or the compliance. I think that we have
9 little research done here in the U.S. of what happens
10 when you have two sides at the mediation, face-to-face
11 mediation table, where one side is Hispanic and the
12 other side is Anglo -- forgive me the language again.

13 It depends on the mediator, but surely the
14 outcome would be that the Anglo party, that is immersed
15 in a culture for which winning and getting the most of
16 the situation is a natural, is having an advantage, as
17 the other side that is coming from a mind set in which
18 things are shared.

19 Remember, the economy between either you care
20 for your own things or you care for the relationship,
21 well, if you would take that to extremes, the Hispanic
22 party will be tending more to see the long development
23 of the relationship in time, be willing to perhaps give
24 more, and the other party is in a legitimate way
25 fighting for whatever he or she can get.

1 So, this produces results that we can begin to
2 look at as obviously unfair, because people are coming
3 from different mind sets.

4 One of these examples that is easy for all of
5 us to see is -- and forgive me, I'm coming from Miami,
6 so I will mention the Elian dispute. Another time
7 where you could see Janet Reno talking and telling the
8 Cubans what is best in the situation, the Cubans
9 understood that she was talking because there was
10 something to be decided and that we were still
11 negotiating while we were talking, they said.

12 They never understood that Janet Reno had a
13 mind set and a task to accomplish, and she wanted the
14 Cubans to understand that and to yield voluntarily.

15 That cultural clash produced some kind of
16 extraneous spectacle in which two sides were talking
17 and neither understood what they were up to. There
18 were two different mind sets.

19 When we are trying to say, okay, how does
20 mediation work in Latin America? Well, I'll tell you
21 how it works. In my experience, it works only if you
22 develop a relationship with people before. What does
23 that mean? I am in Miami. I'm willing to help people
24 that never saw me, that sometimes they send me an email
25 or they saw my website, that they get into the airport

1 taxicab, they gave them my address, they come and say,
2 hi, how are you, I'm coming here to discuss mediation,
3 any time of the day, no appointment. What you going to
4 do?

5 They used to do that at the university, and
6 people would get frantic and say, Don't you give them
7 appointments? And I say, I don't know them. They are
8 not my clients. But in their imagination, I am their
9 Miami reference, and they come to see me -- Nora,
10 Nora. Then Nora has to have a face.

11 As long as they talk to me, they can go into
12 any kind of mediation. They stand there and they say,
13 this is my problem. And I say, okay, so and so,
14 working with me will help you. And they say, well, we
15 have a picture of you, and it's -- and then I point in
16 the website where this picture is. Then they say,
17 hello, okay, we can talk.

18 These are funny things, but you learn as you go
19 that people need to hear a sense of connection -- who
20 you are, where are you, where is your past, what do you
21 know? It's less important that the way you connect
22 and what can you offer to them in the sense of going
23 beyond the dispute. The dispute is this, the
24 relationship is this, and if you don't talk with them
25 as to build up the trust in the relationship, nothing

1 happens. But this is country to whatever it can know
2 about neutrality, so what do you do?

3 It's a funny secret. We go to this conference
4 in the ADR field, and we have a beautiful conference in
5 Phoenix, and I was talking with the local mediators
6 there, the Chicano mediators, and they say, you know,
7 whatever they are teaching at the university, we don't
8 do that. And I say what do you do? Well, they were
9 telling me what they do. And they do some different
10 things that work for the Chicano community in El Paso,
11 Texas, in San Antonio, in Phoenix and Tucson. And they
12 know what they're doing, and it's different but it
13 works.

14 So, our big challenge is how to put something
15 that is logical and visible and has roots, into some
16 kind of media that people can understand and follow
17 through.

18 And the point that -- the last point I want to
19 do is compliance. You don't think that because people
20 sign an agreement that they are willing to comply with
21 it if they are not into that wholeheartedly. I mean,
22 it's not a formal procedure, it's not a logical
23 procedure. They have established a connection and a
24 relationship, and they will go through if this is in
25 place. If no, if it's only a click on the web, they

1 will say, okay, click, and nothing happens afterwards.
2 They are not committed to that.

3 So, it's very difficult for us, from here, to
4 make a bridge and to understand how we can serve the
5 needs of this population that is huge, is growing, is
6 asking for help, without let's say falling into the
7 temptation of opening something that is prepackaged
8 here, because then we will have an awakening, and we
9 will see when it doesn't work, what do we do now?
10 And it's a wonderful opportunity that doesn't need to
11 be squandered. We need to do it right from the
12 beginning.

13 Thank you.

14 MR. STEVENSON: Thank you. Wendy Weinberg?

15 MS. WEINBERG: Sort of following up on those
16 comments and some other things, as well, first -- oh,
17 sorry, I think that it's useful when thinking about the
18 types of disputes that are most amenable to ADR, to
19 categorize them not necessarily by dollar amount but
20 perhaps more generically. What I'm personally most
21 comfortable with is looking at just disputes that
22 involve the purchase and return of goods. It avoids a
23 lot, and it doesn't even matter what the dollar amount
24 is. I think that you don't have a lot of the other
25 issues that people are concerned about in terms of

1 fairness and procedure and standards, because it's a
2 much simpler transaction, which is not to say that
3 there aren't any ancillary issues that I would be
4 concerned with.

5 First let me say that NACAA is an association
6 for government consumer protection agencies, so we have
7 members who focus on primarily fraud but other consumer
8 protection issues on the local, state, federal and
9 international level.

10 So, even with the return of products, issues
11 such as product safety come into play, and I would be
12 particularly concerned that, aside from the fraud
13 issues and other defects, that defects in the products
14 themselves be reported to the Consumer Products Safety
15 Commission or other governmental authorities so that
16 other proceedings could go on concurrently with any ADR
17 settlements.

18 MR. STEVENSON: So, are you saying that -- to
19 look at the group of cases in terms of the purchase of
20 products as a -- as an area where the claims might have
21 a fair amount in common for purposes of handling them?

22 MS. WEINBERG: Right, as opposed to -- I mean,
23 we have been talking about a lot of other claims, and I
24 think the easiest examples had to do with the ebay
25 where almost all of the transactions were -- concerned

1 purchases of goods. But when we start getting into
2 family law or libel or slander or employment or
3 harassment, there are so many other procedural and
4 fairness issues that I'm not sure that ADR can
5 substitute for the judicial process or can substitute
6 for the face-to-face process.

7 MR. STEVENSON: What do you think of that,
8 Nora? Does that make -- because obviously one of the
9 challenges, I think, some of the comments made, about
10 developing a sense of community on the internet and
11 also the sort of cultural community connections on the
12 internet, and obviously when you're buying a pair of
13 shoes from Italy or Australia, it's a different
14 proposition than maybe when you're entering into other
15 kinds of relationships. Does that make sense to you?

16 MS. FEMENIA: How do you deal along the
17 transaction with the customer? The other thing that I
18 found that is very interesting is that in any dispute,
19 commercial disputes especially, people expect some kind
20 of recognition that something went wrong. Even if you
21 don't accept guilt or blame or fraud, people expect in
22 some way you're going to say, I'm sorry this happened,
23 it was not our will, but we hurt you, and I think that
24 even if you return a pair of shoes, a little letter
25 that says, oh, we are sorry that we never complied with

1 your needs or requirements, is going to make the
2 package complete.

3 This -- I can go on and on and on, but all the
4 people are saying is we need to be treated with
5 respect, and if you are a customer, what you want is
6 that the other person or the seller doesn't put you
7 into a track where you have only two choices. Even if
8 you're not willing or you are not able to give the
9 third choice because it's not in your stock, you have
10 to acknowledge the needs for something different to
11 what you have to offer, like, okay, sometimes some --
12 myself in my mind, I will say I will put -- you want
13 choice A, choice B or do you want to vent, because the
14 third choice is, okay, tell me your frustration,
15 because I cannot offer you what you want. This is what
16 I have. Well, make your pick. And they usually do,
17 when I have said that I hear what they are needing,
18 even when I can't fulfill that wish.

19 MR. STEVENSON: Okay. Alice Sullivan, do you
20 have a comment?

21 MS. SULLIVAN: Yes, I think that we -- in
22 looking at rules, I think it's very premature and I
23 also think also perhaps a mistake to devise rules
24 either by the amount dispute, by the user, whether it
25 be the consumer or the business, or by the type,

1 whether it be a product safety issue. I think that we
2 need to look ahead at the technology and what it's
3 going to make available to us in the way of choices,
4 choices that we presently don't have.

5 And I have mediated over a thousand cases, and
6 most of those are in the face-to-face environment, and
7 I've done a few in the online environment, and I think
8 we can look ahead, for example, to videoconferencing
9 and web conferencing that will give us the ability to
10 have parties in sort of a virtual face to face, so they
11 can have some personal interaction. It isn't the same
12 in quality, perhaps, as being in the same room, but it
13 may bring many of the same benefits.

14 We also, in doing online mediation in one
15 particular case, I used a lot of e-mail, but at some
16 point I thought it would be useful to get a little
17 human connection and have the parties speak in a
18 telephone conference call all as an adjunct. So, I
19 think there are many evolving, hybrid models.

20 Another is an example of people who come and
21 they start a mediation and they get to a point where
22 they want some evaluation. They don't want to continue
23 the discussion. They have reached impasse, and they
24 may decide they will want to look to the virtual jury
25 notion to get an idea of what do other people think.

1 Let's just ask these two questions.

2 And there are businesses out there who are
3 providing these kinds of services. So, I think we are
4 going to have many, many more choices, and the
5 technology has also made it possible for consumers to
6 be much, much better informed. You know, they can go
7 to chat rooms, they can ask questions, they can get
8 information on providers and on services in a much,
9 much easier way than they can I think in the offline
10 world.

11 MR. STEVENSON: Okay. How should one be
12 looking at what one does if you get some kind of
13 decision or -- I guess this would be mostly in the case
14 of arbitration, but conceivably in mediation, in terms
15 of enforcing the end result that you get? You get the
16 end result. What do you do with that and how should we
17 be thinking about that in connection with ADR in these
18 small claims contexts generally?

19 MS. SULLIVAN: Well, I would think one of the
20 recalls or one of the things we need to address is we
21 have a good enforcement mechanism in place through
22 treaties for enforcement of arbitration awards. We
23 don't have similar mechanisms that I'm aware of in
24 place for enforcing mediated agreements or contracts
25 across international boundaries, and I think that's an

1 area where we do need to explore what the rules might
2 be, and to achieve that, obviously it takes some
3 international consensus, and that's where I think we
4 might address procedural rules in the context of where
5 are countries comfortable in enforcing each others'
6 agreements or cross-border mediated contracts?

7 MR. STEVENSON: People have commented I know
8 that the sort of option -- and I guess I'm focusing
9 especially in the international context here, that
10 trying to go to a small claims court where they are and
11 then trying to enforce that somewhere else is just not
12 a realistic proposition likely for a small consumer
13 complaint. How about in enforcing arbitration
14 decisions, does anyone have any thoughts on that?

15 MR. LEIGHTON. It's very expensive. If you're
16 talking about low-ticket items, it's not going to be
17 worth the candle in most cases, unless you have
18 institutions doing it for the consumer or some sort of
19 an insurance backup that would do it and then perhaps
20 excise from the proceeding payment of attorneys' fees
21 from the other side if they're wrong, but it may not be
22 the kind of things -- it may be -- for what we're
23 talking about, you know, it may be -- that's the Rolls
24 Royce and we're talking Toyotas here.

25 It's not the kind of thing that's going to be

1 in everybody's garage, and I think we ought to work
2 with the practical side first and try to resolve the
3 great bulk of these things with very practical
4 solutions and worry about the outlier cases, that would
5 be international arbitration, Hague Convention and all
6 this other stuff. Right now, we don't have in place
7 the procedures to do that.

8 I think eventually something will come as the
9 world gets closer and closer. I think we'll have
10 unified procedures, but I think we have to -- I think
11 we have to walk before we run.

12 MR. STEVENSON: Does anyone disagree with that
13 proposition? John?

14 MR. BICKERMAN: Well, actually, I'd like to
15 amplify something Richard suggested, which I'd never
16 thought of but I think is a fascinating idea, and
17 that's the idea of insurance. The concept behind
18 insurance is aggregating risk, and here you have risk
19 that, you know, someone may not be able to return a
20 product, and again, I'm focusing on the multitude of
21 the cases involving relatively small amounts, but the
22 notion that one might be able to buy -- to purchase as
23 part of your transaction, pay a small premium for an
24 insurance policy, and then you would have a larger
25 institution being able to prosecute these claims

1 against a company that either misbehaved or didn't
2 perform, is a very, very compelling and interesting
3 idea that I think is worth exploring.

4 But generally, I think Richard's right, I don't
5 think that -- you know, we can have all the treaties in
6 the world, but the ability to enforce an agreement,
7 whether it's an arbitral agreement or a mediation
8 agreement that eventually gets certified by a court, is
9 just something that is beyond the means of the average
10 consumer.

11 MS. WELLBERRY: I'd like to start with the
12 proposition that you left us with, that we should be
13 dealing with the bulk of the cases, just for purposes
14 of spinning this dialogue out a little more, and I
15 guess my question is is where does that take us? On
16 the one hand, yesterday we heard that there is a
17 greater rate of compliance with cases that are mediated
18 than there is with cases that are arbitrated. On the
19 other hand, we have also heard today and probably
20 somewhat yesterday that there's some problems with
21 doing mediation online, because you don't have the face
22 to face, there may be cultural differences, which may
23 be a greater issue in mediation and arbitration, and
24 that's another issue.

25 So, if we are looking at the great bulk of the

1 cases, does that push us to either arbitration or
2 mediation, and if not, where does it push us?

3 MR. LEIGHTON. Okay, I see this -- the internet
4 is encapsulated in the words better faster. I mean,
5 that's what -- you know, that's the object of it, and
6 that's what's happening. We're all stuck in passing
7 gear right now, and I see the situation pushing
8 businesses, especially globally branded businesses,
9 standing behind their brands more, avoiding disputes
10 more, because they have to get better. They have to
11 get faster. There's more competition. It's more
12 worldwide. And I see more emphasis on what I'm broadly
13 calling mediation.

14 I do mediation and arbitration, and "mediation"
15 is a very loose word. Basically it's trying to get --
16 facilitate two parties to come to at least an
17 acceptable -- everybody's third choice maybe. I see
18 more effort along those lines and prefacilitation. I
19 see people in businesses trying to solve the situation
20 before facilitation, but by perhaps experts, customer
21 representatives, people who can empathize.

22 It's really very important, people are learning
23 this if they haven't known it before, and I think most
24 major businesses know it, it is very important to say,
25 oh, I'm sorry you had that experience. I'm not liable,

1 but I'm really sorry you had that experience, and
2 really communicate that. And I see much more pressure
3 there. And all of this stuff about seals and things
4 like that, there's probably some -- there's even some
5 backlash to that, saying I can handle this, you know, I
6 can really handle this. I know my customers, and
7 here's the way I want to do it.

8 And then to the extent that you need to go into
9 those, I think the effort should be to avoid as much as
10 possible arbitration, just as you would avoid as much
11 as possible litigation, not that there's not a place
12 for both, and there certainly is a place for both of
13 them and a valuable place for both of them, but I see
14 that's where the world is going.

15 On what I'm calling the low ticket items, most
16 disputes, avoid them first, and then solve them at the
17 lowest possible level, and I think broadly when you're
18 talking about ADR, then you're doing that, and come up
19 with ways for consumer representatives and others to
20 resolve those really quickly on a nonfacilitated basis,
21 and then go to the facilitator mostly in a mediation
22 type setup.

23 MR. STEVENSON: John Welsh, what you think of
24 that? Does that avoid arbitration? Does that appeal
25 to you?

1 MR. WELSH: I had trouble hearing everything.
2 I wanted to respond to something that John said about
3 one-way arbitration, because it is something that we
4 are doing more and more of very successfully in the
5 employment area, and companies are coming in and
6 saying, look, let's get an independent view. If an
7 employee doesn't want to take it, that's fine, they can
8 will go to court and do anything.

9 We have a number of consumer advocate groups
10 here, and we set guidelines for consumer cases and
11 said, look, if the consumer wants to go to small claims
12 court, they should be able to go to small claims court.
13 We think that is a process that works well. Now, we
14 have the technology to centralize small claims courts,
15 because there are companies that are disadvantaged by
16 small claims court if they have a number of people
17 going to small claims all over the country.

18 We have the ability now to centralize small
19 claims court online and give the consumer -- and make
20 it nonbinding, give the consumer swift action, but it's
21 going to take -- and it's going to take the cooperation
22 of the consumer groups who now have the ability to
23 represent consumers on a centralized basis.

24 So, I would challenge the consumer advocates to
25 try to find way to make this kind of process work to --

1 listen, consumers are not always right, you know, and
2 -- I mean, we're making the assumption here that
3 consumers redress and they are always right in what
4 they are wanting, and a lot of times they're not.
5 That's why it's a dispute. All companies are not bad,
6 all consumers are not good, and I think that when we're
7 dealing with the process and what we can now do, I
8 think that we have to take that issue into
9 consideration.

10 MR. STEVENSON: Let's follow up on something
11 John said there, a centralized small claims court or an
12 international small claims court. Could I ask Lorraine
13 and then Robert Weissman to react to that?

14 MS. BRENNAN: I just had one comment that I
15 wanted to make before about mediation. I think the
16 statistics seem a little skewed, because remember,
17 mediation doesn't always work. So, the fact that
18 mediation agreements that work are complied with
19 doesn't tell you about all the mediations that don't
20 work. So, I think it's a bit unfair to compare
21 arbitration awards and mediation awards, because by
22 definition, in an arbitration, you always get an award,
23 and in a mediation, it either fails or it goes forward.
24 So, it is a bit of a misnomer to compare the two.

25 As far as a small claims court, I think one of

1 the things that's interesting in listening to this
2 panel is we're all still talking about more business
3 disputes. We're really not thinking about consumers,
4 and if I buy a dress and it's not what I want, I don't
5 need to talk to the CEO of Neiman Marcus to get my
6 feelings soothed. I just want my money back. So, it's
7 a very different kind of arena than, you know, what
8 we're all used to in the arbitral awards and the
9 mediation arena. I think we have got to start thinking
10 more on a smaller scale.

11 And as far as a small claims court goes, that's
12 going to cause some real linguistic -- I mean, I like
13 the idea, but I'm not really sure how it would work in
14 the details. That's the problem. It's a good concept,
15 but there's over 100 languages in the world, there are
16 over, you know, 100 legal systems. It might be very
17 difficult to administer something like that.

18 MR. WEISSMAN: Well, one comment first on the
19 enforcement issue. We are generally quite critical of
20 a variety of self-regulation schemes in this context,
21 but there may be room for interesting kinds of
22 self-regulation in the area of enforcement where
23 different kinds of vendors and people who are at
24 critical points in internet process are able to through
25 contractual measures or certification measures or

1 others require internet businesses to abide by
2 arbitration or other kinds of judgments against them or
3 face sanctions that might be meaningful.

4 In terms of the international issue, we are not
5 insensitive to some of the difficulties that arise to
6 businesses in trying to deal with dozens or hundreds of
7 different jurisdictions and different rules. On
8 balance, our sense is that that's a cost of doing
9 business, and if businesses don't like it, they should
10 adjust to it, but we are not unwilling to consider
11 different kinds of international rules.

12 I think we're a long way from knowing exactly
13 what those would look like, and what we can think about
14 more is what kind of procedures we would want or what
15 process we would want to get there. And there are a
16 variety of models of what we wouldn't like. For
17 example, wouldn't want this to be done in conjunction
18 with the World Trade Organization, but one could think
19 to different kinds of international organizations, for
20 example, the WHO or the ILO that represent health
21 interests and are accountable to governments, or the
22 ILO which represents labor interests and is accountable
23 to governments, and have a kind of consumer protection
24 organization accountable to governments but has as its
25 basic mission the protection of consumers rights. And

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1 even though consumers may not always be right, we would
2 still want the orientation of the process to be
3 protecting consumer rights.

4 MR. STEVENSON: Brenda Pomerance, I think if
5 memory serves that you had a comment about enforcement
6 in the comment that you filed. What's your take on
7 that?

8 MS. POMERANCE: I'd like to thank FTC and
9 Commerce for the opportunity to contribute, and Online
10 Disputes Model, because most people don't know about
11 it, is a fully automated system for small economic
12 value e-commerce disputes. The system uses artificial
13 intelligence to act as a negotiation assistant, helping
14 out in the emotional venting as well as expectation-
15 setting aspects of dispute resolution. Our system
16 allows member businesses to specify dispute handling
17 rules, so when the system detects that a dispute
18 matches the rules, the consumer can get an immediate
19 response from the business.

20 The system also records performance using
21 reputation as an enforcement mechanism, and this also
22 assists other consumers to avoid disputes with
23 businesses that have bad reputations. We believe that
24 the internet offers a tremendous opportunity to
25 publicize how people actually behave, and this will act

1 as an enforcement mechanism on their behavior.

2 And we have four specific suggestions for
3 government role. First, the government can establish
4 performance metrics for dispute resolution systems so
5 consumers can compare them more easily. Second, the
6 government can encourage dispute resolution providers
7 to publish anonymous case summaries which will help
8 bring light into an otherwise opaque market and
9 encourage participants to share their experiences with
10 the community.

11 Third, the government can incent businesses to
12 use dispute resolution systems by providing, for
13 example, the statutory presumption of good faith for
14 the businesses that use these dispute resolution
15 systems. Fourth, for educational purposes, the
16 government can take advantage of the nature of the
17 internet by requiring that anybody who serves a lot of
18 webpages daily can randomly insert public service
19 announcement pages into the material that they're
20 serving.

21 And we think that as far as enforcement goes,
22 that just the public nature of the internet offers
23 tremendous opportunities here, and we should be looking
24 at that in trying to figure out how to utilize that
25 most effectively.

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1 MR. STEVENSON: Thank you. Dawn Friedkin?

2 MS. FRIEDKIN: I have had many thoughts
3 throughout -- sorry.

4 I have had many thoughts throughout, but they
5 keep getting taken away by other smart people around
6 the table, but I would like to thank Robert for giving
7 me the great introduction as an international
8 organization and an organization that is already
9 working in the area of alternative dispute hosting a
10 workshop this fall that I hope all of you will make it
11 to in the Hague.

12 But I kind of jump in here in an effort to
13 synthesize some of the thoughts that have been
14 mentioned already and also deal with the fact from the
15 view of the work of an international organization, the
16 work you're doing here is very meaningful to us, but I
17 do request that exactly what Robert said is we are
18 steps away from coming up with international agreement
19 on how to handle disputes online in the sense of what
20 parts of ADR work and might not work for different
21 types of disputes, but what we do need you to do is
22 think through the process to get there and ways we can
23 reach consensus on things, which is what you're here
24 doing today, but I really encourage the continuation of
25 that, because governments need that from -- they need

1 the education from the private sector in a way to reach
2 out to their intergovernmental partners to reach
3 consensus and figure this out.

4 That was the process we used in developing the
5 OECD Guidelines for Consumer Protection, and we need
6 that continued support and help if we're ever going to
7 get there. So, I kind of make this more of an urgency
8 of let's continue to talk about what the steps are to
9 get there and keep knocking away at each step as it
10 comes.

11 MR. STEVENSON: Thank you. Let's turn now to a
12 question we probably won't get the answer to before
13 noon today, which is what substantive rules should
14 apply to ADR? Or maybe there are some people who think
15 we will solve it all, but it is an issue that comes up.
16 What are the rules of decision? What rules would you
17 apply in making a decision? And it may be that when
18 the dispute is purely a -- really a factual one, that
19 this issue is downplayed somewhat, but obviously
20 there's some cases where that not be the case.

21 What are some of the choices of the rules of
22 decision to apply in ADR? Alice Sullivan?

23 MS. SULLIVAN: Well, one of the obvious ones
24 that occurs to me, being a retired judge, is the
25 substantive rules from court in terms of, for example,

1 in a contract, what are the legal rules on offer and
2 acceptance and the interpretation of contract language,
3 is in looking to case law, but our interpretation of
4 case law obviously in one state or in the national
5 government is not necessarily going to be the same as
6 the rules in the other countries.

7 So, I think I would devise, if I could devise
8 the rules, I would give consumers and users a choice of
9 rules on a website. I might give them any number of
10 different ways they could do it and describe, for
11 example, on the website maybe three different choices,
12 A, B or model of which kind of rules would you like to
13 adopt and see if the parties can agree and let them
14 choose their own method, much as they do in mediation,
15 and that's one of the real benefits of mediation, is
16 giving people more opportunities and options than they
17 get by following just strict legal rules. And they
18 often will craft a settlement terms that are completely
19 outside the scope of what the rules would allow. So, I
20 would encourage rules that give them as many choices as
21 possible to fit their own needs and interests.

22 MR. STEVENSON: Nora, what do you think of
23 that?

24 MS. FEMENIA: I have another suggestion. As
25 people already know, there is a lot of negotiation

1 going on permanently in the areas of regional treaties.
2 You remember Melkasore (phonetic) or the Onvian Pact
3 (phonetic), and the FTAA in Spanish Arga (phonetic) is
4 having several negotiating groups. One of those groups
5 is conflict resolution rules that are being agreed
6 internationally. Of course, it takes a lot of work,
7 but there are some decisions made, and they are dealing
8 especially with intellectual property rules, services,
9 what can you offer from one country to the other,
10 investment, but also trade. Everything that is traded
11 between countries in Latin America is being discussed
12 at this level, and they are coming up with rules that
13 are accepted by thirty-something governments.

14 So, I think that is a nice precedent that we
15 can begin to use to see how they are coming up with
16 rules that have value for everyone involved.

17 MR. STEVENSON: John Welsh?

18 MR. WELSH: Yeah, we're in the process of
19 convening a group of academics and lawyers who practice
20 in the international field to help us think through
21 this problem of whose law applies. It's a very
22 difficult issue when you are entering this field and
23 thinking about it.

24 I went on the website for WIPO, the World
25 Intellectual Property Organization, to get their rules,

1 and I thought, now, there's a group that would have
2 really thought this through and it would be helpful,
3 and their arbitration rules provide that unless the
4 parties agree, the arbitrator shall select the choice
5 of law. So, they punted on whose law applies.

6 And I think that within the United States,
7 we're looking at whether we can use the Uniform Acts as
8 a basis for it, because there are differences among
9 states. I think that within the next ten years, we may
10 see a kind of uniform internet law, which is based on
11 the old custom and practice having to do with sales and
12 contracts, emerge as the basis and the standard for
13 arbitrations where the parties don't agree.

14 MR. STEVENSON: What are the practical issues
15 involved in the sort of choice of law from the
16 arbitrator's point of view? I know it has come up in
17 connection with sort of just the application of foreign
18 law by one court applying foreign law of another place.
19 Is that an issue that then the arbitrators do -- is
20 that something that is encountered now in the
21 commercial context?

22 MR. WELSH: I don't think it is in the
23 consumer. I think in the consumer issues which -- by
24 the way, I have always assumed that the discussion that
25 we're having today is after customer service, after

1 somebody has tried to redress, you know, on a return,
2 and even used credit cards, that all of this is way
3 down that road of after there have been complaints made
4 to the company.

5 I think that you do get into enormous choice of
6 law issues where it matters, where the outcome will be
7 determined by whose law applies, but only in larger
8 commercial kinds of transactions.

9 May I make one -- I wanted to -- as the FTC and
10 the Department of Commerce looks at these things, I
11 think that you really have to differentiate collection
12 cases from disputes having to do with consumers,
13 because I know that that's a whole other issue, is
14 whether or not companies are using ADR to collect debts
15 and how appropriate that is and what -- I think that's
16 a separate topic than disputes that arise as a result
17 of commerce.

18 MS. WELLBERRY: You just said something that I
19 thought was interesting, and that was it's not clear to
20 you that for the smaller transactions or maybe the sale
21 of goods or services that we need to reach the question
22 of what law we should apply, and that's of particular
23 interest to us, because one of the reasons the
24 Department of Commerce is interested in ADR is because
25 it may provide for us a way around the difficult

1 jurisdictional issues that are raised by electronic
2 commerce. So, I'd like to pursue that thinking a
3 little bit and see whether there's agreement with that
4 or not.

5 MR. BICKERMAN: I think that's wrong, actually.
6 I was -- in fact, I think it does matter which legal
7 system you're in. I was speaking in Jordan last month,
8 and much to my surprise, Jordan actually follows two
9 systems of law. It has the Anglo-American systems of
10 law, case precedent, and it also has the Napoleonic
11 Code as a result of Egypt having been controlled by the
12 French for a short period of time, and Jordan drew some
13 of its laws from Egypt.

14 And take a simple case like an auto accident.
15 Now, we're not talking about purchase and sales, but
16 auto accidents are, you know, pretty run of the mill,
17 simple disputes as they go, but in Jordan, the judge,
18 if he decided to follow one set of rules, would rule
19 one way, and if he decided to follow the Napoleonic
20 Code, could award an entirely different award.

21 So, I think once we cross borders, we have a
22 very difficult issue that can't be underestimated, and
23 I think that it suggests two things to me. One is I
24 think we do need to engage in international discussions
25 to try to develop an accepted system of laws for simple

1 commerce, and again, this panel seems to focusing on
2 the purchase and sale of consumer goods, and we put
3 aside the larger transactions and different types of
4 cases.

5 But the second point, too, is I think that --
6 and this goes to another issue that I don't know that
7 we'll get to, is whether the proceedings should be
8 confidential or not. I think it's real important that
9 they not be confidential. If we are going to follow
10 arbitral -- if arbitration is going to play a role in
11 the resolution of these disputes, beginning to develop
12 a case law of international disputes online will help
13 us develop what the law should be, and it may also
14 guide the international discussions that we're going to
15 be having.

16 I don't think that ADR is the way out of this
17 problem. I don't think it's a quick, easy answer. I
18 think we're going to have to confront the difficult
19 challenges of developing a set of standards,
20 substantive standards, that will control these type of
21 disputes.

22 MR. STEVENSON: Well, let's -- actually, maybe
23 if people have a reaction to that last point, and then
24 we will move on to the confidentiality question, which
25 I think is an interesting one.

1 Robert, did you have a reaction to that issue?

2 MR. WEISSMAN: Well, just quickly on the choice
3 of law issue, our view is that there has to be -- the
4 consumer cannot be required to waive home court
5 jurisdiction prior to the dispute. We're seeing that
6 happening through -- at least trying to happen, on
7 behalf of businesses, through contract --

8 MR. STEVENSON: Would you say -- I'm sorry to
9 interrupt. Would you say that that also would apply to
10 an ADR process, even a voluntary ADR process, there
11 couldn't be different rules that applied there?

12 MR. WEISSMAN: Yes, not prior to the dispute.
13 Once the dispute occurs, I mean, you have this model of
14 choosing the options. That's when you have a dispute,
15 not when you -- I hope not -- when you buy the product.
16 That's not what people are going to be thinking about.

17 And I think the various contracts of adhesion
18 that are going on or the proposals for certification
19 schemes or different things that are going on, The
20 Hague Convention or the U.S. position on jurisdiction
21 are all disturbing. The basic principles should be in
22 the absence of an international, uniform rule or set of
23 rules, the home court of the consumer -- the home court
24 rules of the consumer should apply until the consumer
25 makes a knowing waiver of that at the point of dispute.

1 MR. STEVENSON: Richard Leighton?

2 MR. LEIGHTON. Yeah, on the choice of law
3 question, I think it might be helpful to divide it into
4 two, the choice of law for the decision-making and the
5 choice of law for enforcement of the decision, which
6 sometimes are two different things. The -- sorry.

7 I was saying that the choice of law can be in
8 these types of situations two different things, choice
9 of law for the decision, how the arbitrator if it's --
10 and it will be an arbitrator in this type of a
11 situation, will decide a case based upon what kind of
12 precedent, and then how it's enforced -- you can divide
13 them in two -- and where are you going to enforce it?

14 I see developing, because of the internet,
15 certain principles that businesses have been adopting.
16 In effect, they can choose their own law and say, you
17 know, I'll be bound by this. You don't have to bind
18 the consumer, but I'll be bound by certain principles,
19 and you say I'll be bound by certain decisions, this
20 sort of thing, and you don't even have to bind the
21 consumer in those situations, and I see it developing
22 into worldwide a certain set of principles on
23 transactions, offers to sell, acceptances and things
24 like that, and I don't think this is very complicated.

25 I think almost worldwide there are universal

1 principles here that can be found, and at the very
2 least, those could be part of an ADR system that will
3 help this get this done quicker, which I think from a
4 business point of view is what the business people
5 want.

6 MR. STEVENSON: Okay.

7 Wendy, we'll give you the last word on this
8 issue and then we'll turn to the disclosure and
9 confidentiality issue.

10 MS. WEINBERG: I just wanted to respond very
11 quickly to Alice Sullivan's suggestion that there be a
12 choice given to the consumer and the business at the
13 beginning of the proceeding. On the one hand it's sort
14 of appealing, because it's consumer choice. On the
15 other hand, it assumes a tremendous amount of
16 sophistication on the part of the consumer, which I
17 don't think is fair. I don't think we can assume that.

18 I don't think we can assume that most of the
19 consumers are going to be represented, and if
20 somebody's given the choice between, you know, common
21 law and Napoleonic Code, they are going to say, gee, I
22 like B, B is between A and C, sure, why not, and for
23 them to understand the ramifications of that decision
24 I think would be quite difficult.

25 MR. STEVENSON: Okay, thank you. Well, let's

1 turn to the point that I think both Brenda and John
2 Bickerman raised of the confidentiality versus
3 disclosure and how that impacts on the ADR process, and
4 it seems to me that the question of how sort of visible
5 this should be will vary depending on exactly what
6 information you're talking about.

7 And so I guess maybe we could start with what
8 information is it important to maintain confidentiality
9 about, what information in your view is it important to
10 disclose?

11 Brenda?

12 MS. POMERANCE: Well, if we look at securities
13 markets, securities markets are very price-efficient
14 and they tend to get a lot of trust when the market
15 data is reported, and what's reported is the price and
16 the quantity that was sold, and similarly, we can come
17 up with statistics which preserve the anonymity of a
18 particular consumer, but let the process as a whole be
19 examined.

20 And so some statistical -- I mean, there are a
21 lot of people here who have an interest in this and
22 would like to participate in defining what these
23 statistics are. Good examples are cost to initiate a
24 transaction, average cost of settling the transaction,
25 percent of transactions that are settled through the

1 system, percent that are not settled, percent that are
2 sort of in this gray area in between.

3 And in order to have this kind of market, we
4 first have to decide what the transaction is. I would
5 agree with your point that general consumer
6 transactions where you purchase goods, whether they be
7 physical goods or software downloading, and then have
8 to return them, those are very amenable to this kind of
9 record keeping, statistics keeping. More personal
10 things, such as divorces or something, might not be so
11 amenable to this.

12 But if we can define market segments and
13 monitor them and make them open, I think we will be
14 going a long way towards helping educate consumers
15 about the fact that it is okay to have disputes.

16 MR. STEVENSON: Okay, does anyone disagree with
17 that proposition?

18 Richard?

19 MR. LEIGHTON. I disagree slightly. I think
20 you have to take into consideration the process here.
21 From a business point of view, many businesses are
22 going to at a certain level just say give the consumer
23 what she wants, even though she's wrong. And to the
24 extent that this becomes a public practice, that will
25 inhibit that type of approach.

1 And first of all, if both parties want it to be
2 confidential, I think that it should stay confidential.
3 I don't think anyone should impose on this type of
4 process some sort of publicity factor, even a general
5 one. If it's general but you name the business or the
6 location, it's not so general anymore.

7 I would say in adjudications, it might be
8 helpful to have some precedent, but I'm not sure how
9 valuable that will be. I don't think it's going to be
10 that much more valuable than just straight contract law
11 in court cases and things like that.

12 Again, in adjudications, you very often have a
13 situation where one party, in effect, settles and gives
14 up on the situation, and to the extent that you publish
15 that, you may cause people to fight harder in
16 adjudications than they normally would.

17 But particularly at the lower end of things,
18 where you're trying to negotiate or mediate a
19 settlement, I think we'd have to look long and hard --
20 I wouldn't say you would be against it, but I think you
21 would have to look long and hard against publicizing
22 this whole thing. You may end up generating more
23 complaints you normally would have. I'm not sure how
24 valuable that would be.

25 The other side of that coin is that people may

1 not be aware that they have complaint rights, and
2 therefore that would help them, but I think it's a more
3 difficult question than it appears just on surface.

4 MR. STEVENSON: Brenda?

5 MS. POMERANCE: I think we need to give
6 consumers perhaps a little more credit than we have
7 been. These are consumers who have managed to get onto
8 the internet, who have managed to complete a
9 transaction in some manner, and so I think that we
10 should have some confidence in their ability to sort
11 through information if it's presented to them clearly.

12 Perhaps it's unreasonable to make them run
13 after information and go run into chat rooms and send
14 instant messages to their buddies and so on, but if
15 there are readily available, public statistics for them
16 to look at, I think they can make informed decisions.

17 MR. STEVENSON: Okay. Dawn, in preparing for
18 the workshop that you'd mentioned, has this issue come
19 up in terms of perspectives of other countries? Has it
20 been an issue?

21 MS. FRIEDKIN: Not that I recollect at this
22 point, but it's probably too early to determine.

23 MR. STEVENSON: Well, you were kind enough to
24 answer my question, so go ahead and make your comments.

25 MS. FRIEDKIN: I think my comment is probably

1 somewhere in the we're getting to this point, but I
2 think it was something worthy of talking about, at
3 least -- I'm sorry.

4 I think my comment, we're getting to this
5 subject, so I thought I'd kind of get us there, and we
6 can talk about it at the same time as the issues we're
7 talking about now. It's something that, Hugh, you may
8 want to talk about even more, but as we talk about
9 confidentiality and we talk about reporting of cases
10 and information, one important aspect of this is the
11 availability of this information to governmental
12 agencies and enforcement agencies.

13 In some way, I know at least from the Federal
14 Trade Commission, their ability to follow up on
15 cross-border fraud and issues like that have been
16 because they have access to complaints and have been
17 able to compare with other countries complaints and
18 issues that have arisen, and I just think that's an
19 important thing to keep into this context, as well,
20 that it may not be something that gets posted on some
21 website somewhere or reported in a book, but it somehow
22 has to make its way for valuable and fruitful,
23 meaningful enforcement.

24 MR. STEVENSON: Richard, what do you think of
25 that distinction, that there may be some information

1 that could be shared with law enforcement, maybe not
2 necessarily -- your answer may be different?

3 MR. LEIGHTON. It's a valid distinction that
4 exists right now and, you know, and in a more formal
5 proceeding, there is discovery that can be had by a
6 governmental agency. My fear is we're in a new,
7 better, faster world right now, and I think the object
8 is to get the consumer satisfaction as quickly as
9 possible, and from -- starting with reputable
10 companies.

11 The fraudulent companies, I think that's a
12 whole different situation. Reputable -- and you're
13 going to have trouble no matter what, but I wouldn't --
14 and they are a minority. I wouldn't want to do
15 anything that would inhibit what I perceive as the
16 movement of reputable companies to be more forthcoming
17 in this. In fact, the movement of government, the FTC
18 and the Department of Commerce and the international
19 organizations. It used to be government was viewed as,
20 you know, you only had one light, and that thing was
21 red. Now we're seeing not only yellow but green, you
22 know, and saying, come on, you know, that type of a
23 thing.

24 So, this is a difference that's going on, and
25 you'd be surprised at some of the situations where I've

1 been in litigation and then as soon as it's over, I can
2 count on two or three -- depending on what it is, I can
3 count on two or three consumer class actions in
4 California, where we get a letter and it says we will
5 go away for \$20,000 or \$40,000, and the client's got to
6 look at that. We'll win. It will cost \$300,000, we'll
7 win, but I mean that's the kind of stuff that goes
8 through a business person's mind.

9 And what I see, especially for globally branded
10 companies, is the urge to do a better job at consumer
11 satisfaction and quicker, and I just say let's think it
12 through before assuming that certain things are true.
13 They may be true in some contexts but may not be true
14 in another.

15 MR. STEVENSON: To follow up on Dawn's point,
16 is there anyone that disagrees with there being at
17 least some value to providing this kind of information
18 to government enforcement? And I ask that question
19 not, to be honest, entirely as a disinterested
20 moderator but as an unabashed partisan of the value, at
21 least from our point of view in law enforcement, of
22 being able to see what is happening in the marketplace.
23 Somebody raised that.

24 Brenda?

25 MS. FEMENIA: I would like to add something. I

1 think the internet is the big equalizer in the sense
2 that it can provide people the elements to educate
3 themselves, and construction of the educated consumer
4 is, let's say, developed in the sense that it's
5 something taken for granted here. I don't see that
6 happening as easily in Latin American countries.

7 What I see is that now there is a strong trend
8 towards what they call civil society. A civil society
9 development has been pushed by the banks putting some
10 money into this effort. It means basically that people
11 are taught what are their rights as individuals and as
12 consumers, but this is an educational way of beginning
13 to construct the idea, so customers then see themselves
14 as having the right to be treated fairly by a company
15 they're doing business with.

16 It takes some time, and even them now, even you
17 say the words, people are weary of believing that those
18 rights that are predicated are going to be executed in
19 practice. So, it's a wait and see attitude.

20 And I would say that companies need to send a
21 message, strong, clear and persistently, that they will
22 go through with the promises of treating the consumer
23 fairly so the consumer is, again, beginning to feel
24 that he or she has the rights that are real, and in
25 that sense education through looking at what happened

1 with other cases is basic.

2 In my model, I was let's say clearly thinking,
3 okay, we can put side A and side B and at least what is
4 the framing that online mediation will provide to this
5 dispute, it's educational for the rest of the people
6 that don't know how to process a dispute, nonetheless
7 how to process a dispute through internet. So, the
8 educational part of it is very strong, and I think we
9 have to pursue that.

10 MR. STEVENSON: Thank you.

11 John Welsh?

12 MR. WELSH: Yeah, I --

13 MR. STEVENSON: Give you a quick last word,
14 then we can take a couple questions from the audience
15 if there are people who have them.

16 MR. WELSH: Yeah, I don't think anybody should
17 be muzzled, if that's what confidentiality means. I
18 would leave it up to the consumer in consumer cases.
19 If the consumer wants it confidential, let it be
20 confidential. If they say no, no.

21 MR. STEVENSON: Okay. On that, why don't we
22 see if there are people who have questions. We've got
23 one right over here, if you can identify yourself,
24 please.

25 MR. RICHESON: Ken Richeson from the Center for

1 Strategic and International Studies.

2 One thing that has -- that I have a concern
3 about from the panel is that we tend to treat all
4 businesses as the same. The promise of the e-commerce
5 is really for small and medium-sized enterprises to
6 expand their businesses through use of the internet,
7 yet we're talking a lot about large companies who have
8 well-recognized brands, who have well-developed
9 consumer relations departments, have an interest in
10 keeping and maintaining satisfied customers and not
11 losing them, because it's more difficult to find new
12 customers than to retain existing customers.

13 A lot of what we need to do, though, is
14 recognize that in the business stakeholder arena, there
15 are two stakeholders, the larger companies and the
16 small and medium enterprise companies, and they have a
17 need to make sure that customer complaints don't get in
18 the way of their being able to do business, and ADR
19 provides an opportunity for them to resolve those
20 without a whole lot of commitment of internal
21 resources.

22 I'd like to have the panel's ideas in terms of
23 whether or not ADR does provide, at least as I had
24 suggested, that kind of an opportunity for small and
25 medium enterprises, and shouldn't we be looking at it

1 from that perspective?

2 MR. STEVENSON: Do people have thoughts on
3 that?

4 Brenda?

5 MS. POMERANCE: My thought on that is that in
6 many cases there are going to be a few small businesses
7 that are generating many complaints, and a possible
8 role by which we can stop these people from evading
9 review is that the government will work with the
10 dispute resolution systems to tell us when we need to
11 report to them when businesses are simply refusing to
12 participate in any form of dispute resolution, and then
13 government can aggregate this and see if there are
14 certain businesses that are generating a lot of
15 complaints, not answering them, and government can step
16 in and perhaps correct this problem.

17 MR. STEVENSON: Anybody else like to respond to
18 that?

19 Richard?

20 MR. LEIGHTON. There are all sorts of sizes of
21 companies, some with one person and some with hundreds
22 of thousands, but we're talking about the internet
23 here. If you're a large, efficient company, you're
24 going to use the internet, and you're going to use it
25 more and more and more. It's like you can't take a

1 telephone away from them. They're just going to have
2 more telephones. So, the medium is really the message
3 that we're talking about here.

4 There are different needs. I can see a need
5 for ADR for both sides, and the smaller the company,
6 the more the need for some sort of independent ADR
7 source, a neutral or a service if you get out there.
8 Many of the companies that make presentations here and
9 that are in this field are not in there primarily or
10 exclusively at least for resolving internet-created
11 disputes. They're using the medium as a new way to
12 handle other kinds of disputes, court cases and things
13 like that, often very effectively.

14 I think we have to view this as the new
15 automobile, you know, it's going to have uses for
16 everybody, and some of them will be tailored, but some
17 of them will be the same. As a concept, ADR would fit
18 for a large company as well as a small company, and for
19 a small company, you'd probably perhaps want to use
20 more ADR than customer satisfaction, just because you
21 didn't have the manpower, but you may have your own
22 people in what I'll call loosely ADR, because ADR is
23 going to change now.

24 It's really dispute resolution, and it's
25 probably even the wrong word to use it, but I mean you

1 are going to have like a Dell. Anybody that's had a
2 computer and had a problem with it, you call Dell, they
3 spoke yesterday, they're wonderful. I mean, they'll
4 get you customer service. We had a problem, and I
5 recommended Dell to three people, and, you know, that's
6 how it worked.

7 Now, that's all their internal people, I
8 assume. I don't know who they -- I don't know who I
9 was talking to, but they're very well trained. A big
10 company can do that.

11 Smaller companies are going to have to find
12 some independent sources for help, customer
13 satisfaction perhaps. With the internet, it's just not
14 like you're going door to door anymore. You're
15 offering yourself if not to the country, to the world,
16 and you get a tremendous response, and you have to do
17 something. You have to handle that somehow.

18 Having gone on the internet, you suffer the
19 consequences of it, and you're going to have to handle
20 these or die, and ADR is one of the best ways to do
21 that. Certainly litigation is not the way if you're
22 small.

23 MR. STEVENSON: Thanks. We'll take two more
24 quick questions, and then I think we'll take a break.

25 MR. GOLDMAN: Thank you, Charles Goldman from

1 Mediation Arbitration Resolution Services.

2 This panel has considered important questions,
3 the rules of procedure, choice of law, confidentiality
4 and law enforcement. I'd like to ask the panel what
5 they think of the notion of seal organizations
6 providing a brand, especially to small and medium-sized
7 companies operating on the internet whose brand names
8 may not be well known to consumers or may not be known
9 outside of their traditional trading areas, who might
10 be able to codify the rules, the choice of laws and
11 ultimately perhaps have a role in interfacing with law
12 enforcement while maintaining the confidentiality for
13 individual disputes.

14 MR. STEVENSON: Any thoughts on that?

15 MS. POMERANCE: We asked about 200 small
16 businesses who operate on the internet exactly that
17 question, would you find a seal valuable, and we were
18 fairly surprised, because we got a huge range of
19 responses. Some businesses said, sure, we'd love to
20 have a seal. Other businesses said absolutely not, it
21 would insult our ability to handle customers. And then
22 there were businesses in between that said maybe, not
23 sure.

24 So, as far as seals -- and that's for a
25 well-recognized seal. If we have several institutions,

1 several companies all providing different seals, it's
2 just going to be terribly confusing to the consumer,
3 and there's no reason to stop this kind of thing, but
4 simply relying on a seal and assuming everyone is going
5 to jump on the bandwagon is just very unrealistic, and
6 that's what these businesses told us.

7 MR. STEVENSON: Thanks.

8 One last question?

9 NEW SPEAKER: Yes, I would just like --

10 MR. DONAHEY: Scott Donahey from Palo Alto,
11 California.

12 I would like to address the applicable law
13 question, and my question is this: You know,
14 arbitration has been used for thousands of years to
15 settle international commercial disputes, and in the
16 course of its use, it's developed the concept of lex
17 mercatoria or the law merchant, and that is general
18 principles of law that are common to all legal systems
19 in the area of commerce, and when I say all legal
20 systems, I include not only common law and civil law
21 but also Muslim or religious law, the Shariah, and
22 those principles are basic principles, principles such
23 as if a party makes a contract, the party is bound to
24 honor the contract, and if a party breaches a contract,
25 then the party must answer in damages.

1 It seems to me that this concept of lex
2 mergatoria, which has been applied in this century in
3 sophisticated disputes by international arbitrators to
4 such sophisticated disputes as concession agreements
5 for petroleum, it certainly is applicable and
6 understandable to consumers in the internet area, and
7 I'm wondering why do we need to choose another law?
8 Why can't we stick with something like the lex
9 mergatoria, which are just general principles?

10 MR. STEVENSON: Maybe in a way it's fitting to
11 end with that question, also we're running out of time,
12 so I think we will give our questioner the last word
13 and think about that as a question that we can return
14 to, and I think it will actually come up in later
15 panels.

16 I'd like to thank this panel very much for
17 their contributions. It's been very helpful.

18 (Applause.)

19 MR. STEVENSON: We are going to take a break
20 now and then we will return at quarter of 11:00.

21 (A brief recess was taken.)

22 MS. WELLBERY: I'd like to welcome you back to
23 our next panel. This panel will discuss issues that
24 affect the intersection between alternative dispute
25 resolution and judicial dispute resolution. We are

1 going to consider questions such as whether alternative
2 dispute resolution should be binding on the consumer
3 and/or on the business and whether it should be or can
4 be required as a prerequisite to litigation, and I
5 think these are somewhat controversial issues and I
6 think we will have a very interesting panel.

7 But before we begin these discussions, I would
8 like to introduce Diana Wallis, who is a member of the
9 European Parliament, who's come a long way to
10 participate in this workshop, and she's going to make
11 some introductory remarks. Diana serves on the
12 Parliament's Committee on Legal Affairs in the Internal
13 Market, and so they, too, are looking at this issue
14 from the European perspective. Before being elected to
15 parliament in 1999, Diana worked as a solicitor in the
16 UK and specialized in commercial litigation.

17 Diana?

18 MS. WALLIS: Thank you very much, Barbara.

19 I must say I feel a little strange being here,
20 because I guess I'm probably the only elected
21 politician amongst the speakers, but I notice I've been
22 given slots with all the lawyers, so I guess that may
23 emphasize my past professional life and be an attempt
24 to neutralize any two political statements from me, but
25 whether as a lawyer or a politician, I have to say I'm

1 really excited to be here. I've enjoyed the first day,
2 yesterday, of this workshop very much.

3 I have found my dialogues here with colleagues,
4 because I came to Washington before Christmas, very
5 helpful in informing our debates in Europe, and I hope
6 that we are going to be able to continue that, also
7 ensuring that we think globally.

8 In introducing this panel, I want to
9 concentrate on the borderless aspect of the title of
10 the workshop, because I believe that's where the
11 European experience probably has much to offer, because
12 not only do we have to cope with 15 member states each
13 with their own legal cultures and traditions and 11
14 languages, but perhaps more importantly, because the
15 whole European adventure has been about creating a
16 single or internal market without borders.

17 Over the last years, Europe has spent its whole
18 time engaged in dismantling all forms of barriers to
19 trade, and equally, amongst dismantling barriers to
20 trade, we have been trying to ensure an equality of
21 access for our consumers and businesses to justice.
22 So, that within the terms of the internal market is
23 just another barrier we have had to confront.

24 Now, I guess as with all politicians, before I
25 was elected, people used to ask me the normal question,

1 well, what do you want to achieve? And I guess they
2 expect the normal sorts of answers, something about
3 funding for healthcare or schools or education, but the
4 answer I used to give which used to produce some rather
5 odd or glazed expressions on faces was that I want to
6 do something about access to justice.

7 So, it's a bit like the story that James
8 Burchetta told yesterday from CyberSettle. I had seen
9 in my professional life so much of the realities of
10 trying to make the legal system work for our citizens,
11 and in my case, in relation to cross-border disputes in
12 Europe.

13 Now, this despite the fact that within Europe,
14 we have a quite sophisticated system known as the
15 Brussels Convention on Jurisdiction and Justice that
16 actually attempts to facilitate the application of
17 jurisdiction between parties in civil and commercial
18 matters and allows more easier recognition of each
19 state's judgments in the other state.

20 But even so, I would have to confess as a
21 lawyer that I spent a good deal of clients' time and of
22 their money arguing about which member state disputes
23 were going to be dealt with in, and if we ever got over
24 the hurdle of where the case was to be litigated, then
25 we had to deal with having legal interpreters in court,

1 whose law would apply, and you know, if you want to
2 apply another member state's law in England, you
3 actually have to prove that law as a fact subject to
4 cross examination.

5 So, I tell you, litigating across borders, even
6 with the European Union, is not for the faint-hearted,
7 and it's certainly not for the average consumer. So,
8 if that's what happens with a single market, how much
9 bigger is the challenge that faces us in relation now
10 to e-commerce in a global marketed?

11 Of course, the way things happen in life,
12 coincidentally, as I arrived in the Parliament, what
13 did I find but that the Brussels Convention was being
14 reviewed, and some of my rather kind colleagues thought
15 that I might be a useful sort of person to compile the
16 Parliament's views on this and act as reporter. So,
17 within this review, I have managed to get the challenge
18 that I set myself before being elected, to try and
19 improve access to justice.

20 Now, you might think in a single market that
21 has had a consistent program of approximation and
22 harmonization of law, that the problems would be less,
23 but Europe has always stopped short of actually
24 harmonizing what we can call the core elements of
25 private civil law, tort and contract law, except for

1 the few notable exceptions like product liability.

2 Now, it may be that greater harmonization
3 within the European Union will follow, but for the
4 moment, traders and consumers both have the prospect of
5 dealing with 15 different EU jurisdictions. So, our
6 problems with the advent of e-commerce are in a way a
7 small mirror image of the larger global problems.

8 Now, it had appeared to me and, indeed, many of
9 my colleagues that ADR offered the best prospect to
10 avoid these choices about whose jurisdiction and to
11 provide a more efficient and accessible low-cost forum
12 for settling disputes, but I think we need to take a
13 very focused approach. We do need to be very clear
14 about what we are attempting to do here, because what
15 we are not attempting to do is to create another legal
16 system.

17 One colleague of mine suggested that what we
18 might be witnessing, because of the way we are dealing
19 with this by self-regulation or with some
20 self-regulatory aspects, is no less than the
21 privatization of our legal systems. I want to make it
22 clear that I don't think that's the case.

23 Our legal systems in Europe will remain in
24 place, with all their paraphernalia, their rituals,
25 their procedures. It may be over time we will have

1 greater convergence, but what we have to focus on is
2 creating something quite different. We don't want to
3 create another monster with all the procedures, the
4 formality, the things that we've been trying to get
5 away from with alternative disputes.

6 I think what ADR offers to us is firstly a
7 two-fold promise. Firstly, to render business more
8 service-oriented and competitive, and secondly, to
9 increase consumer access to redress and justice; more
10 importantly, to act as a filter.

11 Now, I want to try and explain what I mean by a
12 filter system. I foresee a kind of hierarchy. First
13 of all, the trader will have in place their own system
14 of what was yesterday called dispute avoidance, dispute
15 avoidance procedures, part of good business and good
16 service. Then the trader, as a second part in the
17 hierarchy, will adhere to an independent, external,
18 accredited ADR system. It may be that there will be
19 different systems in different sectors; it may be that
20 one size doesn't fit all. And I would tend to agree
21 with that, but there will have to be some basic
22 principles. And lastly in the hierarchy, there must
23 still be access and availability to the courts as a
24 last resort, but this is a final option in my view, but
25 a final option that should always be available to the

1 consumer.

2 I just want to end with one thought, because
3 within the debate in Europe, we have had many who have
4 tried to conjure up the picture of businesses and
5 particularly SMEs to whom e-commerce offers so much
6 promise, that they will be facing litigation in 15 or
7 more jurisdictions. Now, if this was really to be the
8 case, either on the first hand, the business would
9 probably be doing something to attract that sort of
10 litigation, or secondly, it would mean that we had an
11 image of consumers that's something like an army of
12 what we in England would call vexatious litigants just
13 waiting there to attack the unsuspecting the web trader
14 the minute his site comes online. I doubt that. I
15 doubt it very much.

16 It seems to me that most businesses and
17 consumers want access to some sort of redress system
18 that is simple and low cost, and if we can give them
19 that on a global scale, leaving the courts as a last
20 resort, we shall together have delivered much to our
21 citizens and to our respective economies.

22 MS. WELLBERY: Thank you very much.

23 (Applause.)

24 MS. WELLBERY: I think Diana just gave us a
25 fair amount to think about, and I will introduce the

1 panelists, and then we can start.

2 To my immediate left is Edward Anderson, Ed
3 Anderson, who is the managing director of the National
4 Arbitration Forum. And to his left is Paul Bland,
5 staff attorney for the Trial Lawyers for Public
6 Justice. To his left is Susan Grant, vice president,
7 public policy, National Consumers League.

8 Eric Mogilnicki, a partner at Wilmer, Cutler &
9 Pickering. Ron Plessner, a partner at Piper, Marbury,
10 Rudnick & Wolfe. Steve Sakamoto-Wengel is to Ron's
11 left, and he is the Assistant Attorney General for the
12 State of Maryland.

13 And then we have John Vail, who's senior
14 counsel for constitutional litigation at the American
15 Trial Lawyers Association. Diana Wallis, as you all
16 now know. And Steven Ware, who's a professor of law at
17 Stanford University, Cumberland school of law.

18 There was a lot left unstated I thought in what
19 you said, Diana, and maybe some of these questions will
20 tease out some of your views on these unstated points.

21 I guess I'd like to -- where I think it would
22 be good for us to start is with the perspective of U.S.
23 law and whether U.S. law permits binding arbitration
24 for consumer contracts, and if so, under what
25 circumstances, and if so, do we think that's a good

1 idea.

2 Does anybody want to offer their views?

3 Susan?

4 MS. GRANT: Not me.

5 MR. MOGILNICKI: I'll start.

6 MS. WELLBERRY: Okay, thank you.

7 MR. MOGILNICKI: I'll start in part because
8 there have been so few kind words said for binding,
9 mandatory arbitration that I rush to its defense.

10 Two things I think are preliminary
11 considerations. One is that this is a remarkable time
12 in the development of the internet and of alternative
13 dispute resolution, and for that reason, I think we
14 should be hesitant to deny consumers and businesses any
15 part of the spectrum that we've heard discussed today,
16 the spectrum from mediation all the way to binding,
17 mandatory arbitration.

18 And secondly, I think it's important when we
19 talk about binding and mandatory arbitration to point
20 out that it is nonetheless freely chosen. In other
21 words, businesses offer consumers a product with or
22 without arbitration, and consumers accept it.
23 Arbitration is no more forced upon consumers than price
24 is forced upon consumers. Consumers can go looking for
25 another price or for another dispute resolution

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1 mechanism. For all of these reasons in the United
2 States, it is perfectly appropriate to have binding,
3 mandatory arbitration.

4 When you look at binding, mandatory
5 arbitration, think about its application in a wider
6 global marketplace. I think we also have to keep in
7 mind that the virtues of ADR are also the virtues of
8 binding, mandatory arbitration, that indeed, in some
9 ways, binding, mandatory arbitration partakes those
10 virtues more than any other kind of ADR. Certainly a
11 binding arbitration is faster than a system that
12 requires the parties to go through two levels of
13 dispute resolution, arbitration and the courts, and
14 there's no doubt that it's faster than the courts
15 alone.

16 Similarly, it's less expensive to have binding
17 arbitration than to have a system where the parties,
18 again, pay jointly through price -- through the price
19 of the goods and services that are being purchased for
20 both an arbitration system and for a litigation system.
21 And interestingly, those costs are borne -- the costs
22 of litigation are borne by consumers whether or not
23 they want litigation.

24 In a world where there is no mandatory, binding
25 arbitration, there's a subsidization of consumers who

1 are litigious by consumers who are not litigious and
2 who would be perfectly willing to abide by the results
3 of a binding arbitration. Binding arbitration offers
4 the convenience and simplicity of a quick resolution
5 with finality and without lawyers, which again partakes
6 of the virtues of ADR in a way that other systems,
7 lesser systems, do not.

8 And finally, I think the reason -- that we
9 should know, as we do in other contexts, that a system
10 with higher costs, with more levels, with more
11 complexity, is always going to benefit the party with
12 more resources, which in most online transactions is
13 the business. And so we should regard an offer of
14 binding, mandatory arbitration as a reasonable deal for
15 a consumer, and we shouldn't do anything now, at this
16 very early moment in the evolution of ADR and the
17 internet, to deny consumers that choice along the
18 spectrum of ADR opportunities.

19 MS. WELLBERRY: Thanks.

20 Paul, did you want to respond?

21 MR. BLAND: At the risk of shocking him, I'll
22 say that I do agree with Eric to this point: I think
23 it's true that yes, in the United States right now, it
24 is plainly legal to force consumers into binding,
25 mandatory, predispute arbitration, and except for cases

1 where there's a very strong argument for the consumer
2 that they didn't agree to the arbitration clause or
3 that there's something particularly unfair about the
4 arbitration clause that renders it unconscionable or
5 something like that.

6 The question of policy, though, goes very
7 different, goes very differently from my perspective,
8 and I think that it's particularly relevant here,
9 because whatever the rule is in the United States,
10 which I think is what I just said, I think that you are
11 going to see a very different rule for the global
12 online environment.

13 The representatives of the European community
14 and the European Union who have spoken at this
15 conference and at prior meetings leading up to this
16 have very strongly indicated that they are not going to
17 go for a binding arbitration system that takes away
18 people's rights to revert to court, and moreover, it's
19 plainly rejected by that -- the e-commerce group that
20 Mr. Plesser represents, if you look at their statement,
21 it seems clear from their statement that they are
22 envisioning that consumers will continue to go to
23 court.

24 So, this sort of what I think is extremely
25 unfair binding, predispute arbitration system that's

1 been foisted upon American consumers apparently isn't
2 going to be foisted upon consumers in the rest of the
3 world, which I think as an American is a somewhat
4 depressing prospect.

5 Why do I think it's bad policy to have this
6 kind of binding predispute arbitration? There's a host
7 of reasons, but let me just talk about two of them
8 quickly.

9 First, with respect to the argument that Eric
10 made that well, it's all freely chosen, I think that
11 depends a lot on what you mean by "freely chosen."

12 In other words, right now we have a general
13 body of law in the United States that says that you
14 can't give up a vital or important fundamental
15 Constitutional right unless you do so with a
16 particularly heightened level of consent. In other
17 words, Constitutional rights are treated differently,
18 they are treated differently and for good reasons, than
19 other sorts of rights you might give up. So, a price
20 term or all kinds of different provisions that can be
21 in a contract, how many widgets, what they'll weigh,
22 what color they'll be, that can all be in the fine
23 print, and those sorts of contracts are enforced all
24 the time, but you can't give away Constitutional rights
25 to the fine print of a contract.

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1 For example, yesterday Mr. Foskett talked about
2 an ADR clause that was on page 9 of an 11-page
3 agreement that he clicks on. Well, I don't think that
4 anyone imagines that the American courts would uphold a
5 clause on page 9 that says, you, by the way, promise to
6 never, ever criticize anything to do with the Microsoft
7 Corporation or something like that.

8 Now, you can give up your free speech rights in
9 the United States if you knowingly do so in a contract.
10 When people are fired, they regularly go and sign a
11 contract that says, well, I promise never to criticize
12 my employer again, that kind of thing, but as long as
13 you know it's there and you really knew what you were
14 getting into, but I'll tell you, no one is going to
15 take away your free speech rights based on a clause
16 that's on page 9 of an 11-page contract that's just
17 thrown in there, and why should taking away people's
18 rights to get their day in court and to a jury trial be
19 different?

20 The point is that consumers pay very little
21 attention to these clauses and don't know they're there
22 half the time. For one thing, a lot of times they are
23 communicated to consumers in ways that are pretty much
24 designed, and a marketing expert could tell you that
25 about 1 or 2 percent of them would ever get to that

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1 page 9. And the other thing is even for consumers who
2 see that, even if you put a little star next to it and
3 put it on the first page, the truth is that at least
4 ten panelists yesterday out of all those panelists
5 yesterday said that most consumers don't focus on this
6 issue in advance. The businesses do and the consumers
7 don't. They're not paying attention to it on a
8 predispute basis.

9 So, what you get is you get the vast majority
10 of consumers find out that they have freely chosen
11 Eric's arbitration clause when it lands on them once
12 they have a dispute, and that's the first time they
13 know about it.

14 So, that brings me to the second policy reason.
15 Yesterday Mr. Underhill of the Better Business Bureau
16 talked about how an angry consumer is a bad thing for a
17 company, a seemingly common-sensical provision. Well,
18 I think the one thing you're going to see is there's
19 going to be a significant backlash from consumers who
20 discover mandatory, binding, predispute arbitration
21 provisions once they first have a dispute.

22 I can tell you that literally hundreds of these
23 people have called my office looking for
24 representation, and they are extremely angry. They are
25 not happy to discover that someone is saying that they

1 had agreed to they give up the right to their day in
2 court in a way that they had not known it before, and I
3 think that businesses are going to find out that doing
4 this kind of thing, well, yes, it's going to get them
5 out of a lot of liability, maybe they'll beat some
6 class actions, but I think they are going to develop
7 the same kind of excellent public relations that the
8 HMO industry has done with ERISA preemption. I think
9 when they wipe away these lawsuits against them, a lot
10 of people who have no meaningful remedy are going to be
11 extremely unhappy.

12 MS. WELLBERRY: Thank you.

13 Susan?

14 MS. GRANT: Thank you.

15 I didn't want to answer the question about
16 whether or not it's legal to have mandatory, binding
17 arbitration, because I'm not an attorney, but I think
18 what we're really talking about, to pick up on what you
19 said, is whether it's a good idea. What we're trying
20 to achieve here is confidence for consumers in shopping
21 online, and if we really want to do that, then I don't
22 think that we want to have mandatory, binding
23 arbitration of their disputes.

24 And let me ask a couple of questions: If we
25 offer consumers great alternatives to court for

1 resolving their disputes, alternatives that are quick,
2 that are easy to use, that are fair, then why would we
3 need to force them to use them?

4 And, in fact, if we force consumers to use a
5 particular ADR mechanism, then what incentive will
6 there be for companies or others who are building these
7 systems to build the most attractive systems to entice
8 consumers to use them? I think, in fact, that there
9 would be a disincentive and that it would be more
10 likely that you would have biased systems which then
11 leads to the question of what kind of rules do you have
12 to have and I think results in needing to have far more
13 complex and extensive rules than in a situation where
14 it's simply an attractive option that consumers can
15 choose to use or not.

16 MS. WELLBERRY: Thank you.

17 Ron?

18 MR. PLESSER: I just wanted to clarify and make
19 a couple of statements about the position at least of
20 the group that I've been working with and I think what
21 we think our result is. I think it's not right to say
22 that we rejected mandatory arbitration, as Paul said.
23 I think what we were doing is writing a global code
24 that would apply globally, and I think we were trying
25 to be realistic about the e-directive on unfair

1 contract terms and other things, but in writing the
2 code, it is our hope that local jurisdictions will
3 dialogue with us and will take the challenge of coming
4 up and recognizing that there needs to be deference at
5 some level to the activities on cyberlaw. Whether or
6 not that's through the contract or through the concept
7 I heard before, which sounded great, the guy from the
8 International Arbitration talked about this kind of
9 common elements of law.

10 I think we need some time to develop it. We
11 did not include mandatory arbitration in our proposal
12 because of its global application and because I don't
13 think it's quite there yet, but we do call upon local
14 regulatory authorities and consumer protection groups
15 to continue to engage so that we can have a dialogue to
16 create a workable framework for resolving disputes that
17 arise from online transactions.

18 The one thing that we did do -- so, we
19 certainly in having our code in ADR did not exhaust
20 consumers' rights to go to court, and the consumer
21 could go to court after the process, and emphasis on
22 the word "after."

23 We do think, notwithstanding what Susan just
24 said, that it is important to try to get these disputes
25 into the corporation so they can resolve them and into

1 the independent ADR process so that they can be
2 resolved before they go to court. If the company is
3 going to go through the expense of doing it and the
4 exposure of doing it, that we think it's appropriate at
5 least to say that that's the first stop.

6 If the consumer, under our provision, is not
7 satisfied, whatever rights they have will not be
8 extinguished. And let me say there are some consumers
9 that have a lot less rights. I mean, we always think
10 about the U.S. or the European consumers. There may be
11 some consumers out there that have less rights and that
12 providing access to the arbitration system, we're
13 really giving them more.

14 I think it's fair to say that what we probably
15 came up would be more accurate in the legal terminology
16 to call it mandatory mediation, I suspect, but I think
17 we thought it was very critical to get the consumer
18 into the process. If then the consumer wants to use
19 whatever rights they may or may not have, then they
20 will continue to have that right.

21 MS. WELLBERRY: Okay. Steve?

22 MR. WARE: I wanted to respond to Susan Grant's
23 question, which if I can paraphrase is if binding
24 arbitration is good for the consumer, why do we have to
25 force the consumer into it? Why can't we allow the

1 consumer to choose it once a dispute has arisen? And
2 the answer to that, I think, goes to the effect
3 predispute arbitration agreements have on the prices
4 consumers pay.

5 I think a helpful way to consider and to think
6 about arbitration is as something that lowers cost to
7 businesses, sort of like a technical innovation or a
8 better way to run an assembly line, something that
9 lowers cost to business, and that ultimately lowers
10 prices to consumers. That's just Economics 101; that's
11 how competition works. So, consumers benefit from
12 arbitration clauses in general.

13 Now, there may be some consumers -- in fact,
14 I'm sure there are -- some consumers who once a dispute
15 has arisen, they wish there was no arbitration clause
16 in the contract, because now they could have more
17 leverage in settlement negotiations if they had the
18 right to litigate, particularly a jury trial, than if
19 they're bound to arbitration. So, I think it's going
20 to cut depending on which kind of consumer you are,
21 whether you're better or worse off with the arbitration
22 clause, but most of us consumers who don't bring a lot
23 of claims against our sellers or our lenders, we're
24 better off with the lower prices.

25 Now, I think the interesting question for the

1 panel to pursue there is why is arbitration lowering
2 costs to businesses? There's lots of reasons, but just
3 two I'd like to suggest to everybody because they cut
4 very differently, if arbitration is lowering costs to
5 business because there are lower awards, the amount
6 defendants lose, have to pay, is lower than they pay in
7 litigation, well, you can see that that's a downside to
8 the plaintiff, to the consumer.

9 On the other hand, if the reason arbitration is
10 saving business money is just because the cost of
11 getting to that result is lower. In other words, same
12 results on average as in litigation, but it costs less
13 to get to those results, because the process is faster,
14 more efficient. Well, then, it's hard to see how the
15 consumer loses at all there. That looks win-win for
16 everybody, except perhaps for the trial lawyers, who
17 are a big part of those costs of litigation.

18 MS. WELLBERRY: Steve, can I ask, are you aware
19 of any studies that indicate or support the assertions
20 that you just made that it lowers prices and generally
21 benefits consumers?

22 MR. WARE: Well, you know, there's examples of
23 it anecdotally. There's no studies, and I don't know
24 if you could formulate a study either way that would be
25 scientifically sound. There's anecdotes, though.

1 I know, for example, one lender in the state I
2 live in, Alabama, will charge you 18.5 percent interest
3 rate but only 16.5 percent if you have an arbitration
4 clause in your contract. There is consumer choice
5 here. There's a plaintiff's lawyer in Alabama, well-
6 known guy, discovered he had an arbitration clause in
7 his credit card agreement, so he cancelled that card
8 and got another card that didn't have an arbitration
9 clause. I think that's great, and I think that that's
10 a particularly educated consumer.

11 People are certainly right to point out that
12 consumers don't know what's on page 9 of their 11-page
13 contract, and consumer education about ADR is probably
14 one of the biggest things we can accomplish here, and I
15 think a good analogy for that is long distance service.
16 Remember there used to be a monopoly on long distance
17 service, and then when we had competition in long
18 distance, now consumers have to be educated about the
19 different long distance companies, the different plans
20 they offer. I think that's sort of what we're seeing
21 here. The court was the monopoly, and now we've got
22 competition. Consumers are going to have to learn
23 what's best for them.

24 MS. WELLBERY: Steve Sakamoto-Wengel?

25 MR. SAKAMOTO-WENGEL: Yeah, there are --

1 lowering cost to business is not necessarily good in
2 and of itself. There are a lot of things that might
3 lower costs to businesses that aren't necessarily good
4 for consumers, even though they would pay lower prices.
5 If they're giving up their rights as a result to be
6 able to get the lower prices, we don't think that's a
7 good thing.

8 We in the Maryland Attorney General's Office
9 think arbitration is a great thing. We have our own
10 arbitration program in the Consumer Protection
11 Division; however, it's a voluntary arbitration program
12 that at a time a dispute arises, the parties agree to
13 participate in an arbitration agreement.

14 I disagree with the assertion that consumers
15 are voluntarily entering into these agreements. If you
16 want to get a credit card today, good luck trying to
17 find a credit card that does not include a mandatory
18 arbitration clause, and I -- we're afraid that that's
19 the way that, you know, disputes over the internet are
20 going to go.

21 Additionally, with requiring consumers to
22 participate in an alternative dispute resolution
23 mechanism before they go to court, especially where you
24 have a small amount in controversy, that's just going
25 to raise the costs for consumers. They are going to

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1 have to go through two processes to resolve what's a
2 small amount dispute rather than go through one.

3 I would like to just second Susan's comments
4 that if the alternative programs that we do encourage,
5 you know, businesses to set up alternative dispute
6 resolution programs that consumers can voluntarily
7 participate in, and if they are fair and if they're
8 perceived as being low cost and the end results are
9 fair, we believe consumers will, in fact, take
10 advantage of those, but we feel that it's wrong to
11 impose them on consumers without their knowledge and
12 consent.

13 MS. WELLBERY: Thank you.

14 John, please?

15 MR. VAIL: I want to do two things. First,
16 just empirically, to respond to your question about
17 does arbitration lower costs, you know, I have scanned
18 the academic data here, and there are very few.
19 Anecdotal, I think all of us expect that that's true,
20 but we actually know very little about it in the
21 consumer context. There are some reasons for that.

22 One is because arbitration results are
23 generally proprietary and are not open to academic
24 research or to study. This is a conclusion in a Rand
25 Foundation study; this isn't my conclusion.

1 One of the things you do seem to find is
2 whether it lowers costs depends very much on the kind
3 of disputes to which it's applied, and I think, you
4 know, your general feeling that when you're talking
5 about small consumer disputes, you are likely to find a
6 lowering of transactions costs. You are less likely to
7 find it the more complicated the dispute.

8 In fact, one of the things that Rand
9 researchers found in a study of corporate counsels of
10 health organizations is that they were resisting
11 putting arbitration clauses in their contracts to some
12 extent because they expected that they were better off
13 in litigation than in arbitration. It would be cheaper
14 for them both in transactions costs and in results.

15 The timing of them also is an issue, I think.
16 One of the things -- and this goes to my second point.
17 I want to talk about dispute resolution as a function
18 of sovereignty, and I think one of the reactions you're
19 finding to arbitration in general is that some people
20 prefer arbitration because simply the public dispute
21 resolution mechanisms are underfunded and don't work
22 right. I don't think that's a reason to abandon them
23 when they've served us well for many reasons.

24 Arbitration, mandatory arbitration in
25 particular, does result in the privatization of the

1 legal system, and I think, you know, often when I
2 participate in these debates, I feel as if I were
3 somebody in the 1820s or '30s listening to railroads
4 saying just give us eminent domain, let us go,
5 everything will be fine. In general we did that, and I
6 think there was a legitimate debate among historians
7 about whether that was a good or bad thing for America
8 economically, but there's no doubt about what the
9 political reaction was.

10 You see Constitutional conventions throughout
11 America in the 1830s, '40s, '50s, '60s, writing very
12 specific restrictions about railroads, canal companies
13 and some of the most vitriolic debates and rhetoric
14 much more flaming than any I ever used in my comments
15 here regarding those things.

16 We have different kinds of rules, and I think
17 it's important that we not lose some of them. We have
18 a public interest in the public resolution of at least
19 some kinds of disputes. We have certain disputes where
20 our legal systems provide essentially default rules.
21 You have a contract to deliver the widgets, you didn't
22 say where the widgets are going to be delivered, so we
23 have a default rule that assumes they'll be delivered
24 in a certain place, and we allow you to vary that in
25 your contract. We don't have a huge public interest

1 in whether you deliver FOB New York or they're
2 considered delivered when they arrive at your factory.

3 We have a huge public interest in whether
4 minimum wage is paid under an employment contract. We
5 have expressed a very specific public interest in
6 seeing that that's done, and when we have disputes
7 about that, we need public access to the resolution of
8 those disputes to assure that our public interest is
9 being vindicated in the dispute resolution mechanism
10 itself, and I think that's the key thing.

11 My colleague, Ms. Wallis, referred to the
12 merging of rules in the European Union as it became one
13 market, and Ron Plessner's group proposes that such a
14 merger of rules should and will take place, and I
15 expect that they will. I expect that with this
16 globalization of individual consumer transactions
17 across borders that new rules will evolve.

18 The question for me is largely who makes those
19 rules, whether it will be given to corporate power to
20 make those rules or whether, as happened in the
21 European Union, there were quite bruising political
22 debates about how those rules should be made and what
23 their content should be.

24 This is a debate about sovereignty and
25 sovereign power and who wields it and how they wield

1 it, and in that sense I think a much larger forum is
2 necessary for its discussion than will occur among
3 these debates.

4 Most of the things -- I think most anything
5 that companies want to offer to consumers they can do
6 under the U.S. legal framework. I see no barriers to
7 companies offering consumers wonderful dispute
8 resolution mechanisms. The thing I do see is, you
9 know, their caution is their need for a shield from
10 certain liabilities.

11 MS. WELLBERRY: John, if I could interrupt, I
12 very much appreciate your comments, and I appreciate
13 the fact that you pointed out that we perhaps have a
14 clash of absolutes here, and to play devil's advocate a
15 bit, we certainly have a Constitutional right in favor
16 of going to court, but we also have policy, a public
17 policy, of encouraging settlements, even in the
18 criminal context where we encourage plea bargaining.

19 So, I think it's helpful to think about -- to
20 think about how we take these two what seem to be some
21 clashes of absolutes and find appropriate places where
22 perhaps there should be some compromise, and under what
23 situation, what stakeholders need to be present, are
24 there certain situations that that compromise makes
25 more sense, how do you build in fairness in going

1 through that compromise.

2 Eric?

3 MR. MOGILNICKI: Well, a couple things. First,
4 I think it's important to note the nature of the
5 Seventh Amendment right, which is that Congress shall
6 pass no law abridging your right to a jury trial, but
7 that has no bearing on what we're talking about here,
8 which is when parties agree individually to forego one
9 path and take another.

10 Second, I want to answer your prior question,
11 which was whether there are studies on this issue, and
12 I agree with John, there's not enough information here,
13 and, of course, in the absence of information, there's
14 an argument against regulation at this time, but I
15 would point you to a study published in the Columbia
16 Human Rights Law Review by Louis Molpe. What Molpe did
17 was study several years of AAA arbitration results
18 against federal court results in the same kind of case.
19 These were employment cases. That's the kind of case
20 that has historically most used arbitration. And what
21 Molpe found is that it is much faster to go through
22 arbitration, and individuals are four times more likely
23 to prevail.

24 Now, given that -- I should concede that people
25 gained less -- they won less money when they prevailed

1 in arbitration than in litigation, but given that so
2 many more people prevailed, the expected value of going
3 through the litigation or arbitration process was much
4 higher for arbitration than it is for litigation, and
5 that I think is the single best study that compares
6 apples to apples, arbitration to litigation, over the
7 same kinds of disputes.

8 MR. STEVENSON: Just to follow up on that,
9 obviously some of the kinds of claims we focus on are
10 relatively small dollar transactions. Does the answer
11 to -- that John Vail and Eric, issues they've posed,
12 differ depending upon the kind of claim? We were
13 talking in the prior panel about applicable sort of
14 rules of procedure and should you look at the kind of
15 effectively small product claims differently from the
16 other issues? Does that raise different issues about
17 railroading consumers or is that, in fact, if the
18 trade-off may be faster process but lower result, does
19 that have an effect on how you look at what role
20 arbitration should play?

21 MS. GRANT: Can I answer that in a roundabout
22 way?

23 It would surprise me to assume, even if
24 arbitration results and saving money for companies,
25 that that always gets passed along to consumers. If

1 you look at the exorbitant late fees, over-the-limit
2 fees and other fees of credit card companies, and you
3 wonder, where's the evidence of that? But let's say
4 that that was true, that it actually did lower the
5 cost, and picking up on other people's comments, ask
6 yourself is that what's most important or is what's
7 most important justice for consumers, a common goal of
8 all of us that we're all willing to pay for in one way
9 or another?

10 And if justice for consumers is the compelling
11 issue here, then to me, regardless of the amount of the
12 dispute, it's up to the consumer to decide what's the
13 best forum and when to go with the dispute.

14 If you think about the mandatory scheme, then
15 consider the fact that the consumer's case might not be
16 appropriate for that, ADR, it might be a case of fraud.
17 Perhaps there was a class action lawsuit that the
18 consumer wants to participate in. Perhaps there's
19 something going on at an attorney general's office that
20 the consumer wants to be part of.

21 And, in fact, having the consumer's complaint
22 is very important for that office to deal with what
23 might be larger issues that we're all very concerned
24 about of unfair, deceptive acts and practices. So, I
25 think that it's not a fair trade-off and really not

1 ultimately in anybody's interest to preclude the
2 consumer from being able make those other choices, even
3 if it ends up costing us a little bit more to achieve
4 social justice.

5 MS. WELLBERRY: I guess it would be helpful, I
6 think, if the panelists, to the extent that you think
7 that mandatory arbitration requirements are
8 problematic, to express exactly why they're
9 problematic, and I think it seems more obvious to me
10 why a binding requirement would be problematic, but why
11 would a mandatory option be problematic?

12 John?

13 MR. VAIL: I have one response to that, and
14 it's really a qualified one. Taking, for example, the
15 proposal of the e-commerce group, which I'll
16 characterize as mandatory, nonbinding -- I think that's
17 fair, and I mean to be fair -- but the question there
18 is whether, at least under the American justice system,
19 and this wouldn't largely affect the European practice,
20 is whether that kind of requirement could be a barrier
21 to agglomerating consumers into a class seeking class
22 action relief.

23 I think the existing case law out there is not
24 -- there's not a lot of it. It's not necessarily well
25 published or well found, but in what I can find of it,

1 it's divided. There are cases that have denied class
2 certification because class -- you know, alleged class
3 members, putative class members, had not exhausted a
4 mandatory procedure. So, I think that's a problem,
5 because I think the consumer class action is liable to
6 be a more effective form of relief for consumers than
7 the individual arbitral system.

8 MS. WELLBERRY: Ron?

9 MR. PLESSER: Well, I just think we need to
10 have a little perspective about this. I mean, I don't
11 think we're talking about -- I mean, justice, rights,
12 adjudication. We're talking about consumer disputes
13 with merchants that are, at least in our domestic
14 system, has given to small claims courts, and those of
15 you who have practiced in small claims courts, justice
16 may or may not be the right word. It is an appropriate
17 way to adjudicate claims, and it's been very effective.

18 It is not realistic to think that that kind of
19 system can work on the internet. It just isn't. If
20 you're in -- if you're doing -- a consumer who's doing
21 global e-commerce, I mean, Brooklyn, New York has a
22 great small claims system, but if you're in France or
23 Italy and you order something from a New York company,
24 you're just not going to go there. It's not going to
25 help. You're not going to take the trip.

1 I think we have got to look at the total --
2 Susan just cut my mike off, I think -- but I think you
3 have to look at -- what we're really talking about is
4 how do we create a system that works on the net for
5 adjudication of these fairly small claims so that the
6 consumer can be protected and get adjudication.

7 Our group says go there first. I have a little
8 anecdote that I just have to throw in. My son goes to
9 private school in the District of Columbia, and they
10 have a huge auction every year, and it was fairly
11 recently, and for some reason I was put on the
12 complaint desk, and several hundred thousand dollars
13 were raised in this action, and there were three of us
14 who ran the complaint desk, essentially. And I would
15 say of the tens and tens of complaints about what
16 people auctioned for, what they thought they got, what
17 the final price was, all of -- you know, we got very
18 legitimate complaints, there was only one that probably
19 would go to a next level. There was one legitimate
20 kind of dispute. Not the others weren't legitimate,
21 they were legitimate, but they were resolvable.

22 And what I think we want to do is try to
23 resolve the issues, let it get into the process of the
24 online dispute mechanisms, kind of things that the BBB
25 is developing and the other companies are developing,

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1 and if this one out of a hundred dispute continues,
2 then let those parties go to court and take it to the
3 next process, but let's create a system and support a
4 system that's really going to resolve the problems, and
5 let's not start thinking about, oh, class actions and
6 all that kind of stuff before we really have to create
7 an online mechanism that will help consumers resolve
8 the issues.

9 Class actions, in the end, may help some on
10 very huge issues, but they are not going to help the --
11 you know, they are not going to help me if I spend \$20
12 for something and I got a cardboard imitation of what I
13 thought a leather wallet was going to be. Class
14 actions aren't really going to help me. A complaint to
15 the Federal Trade Commission, a small claims type of
16 adjudication, is what I need.

17 MS. WELLBERRY: Paul?

18 MR. BLAND: I think there's a lot of truth to
19 what you said, but I don't agree with it completely.
20 There are a lot of these cases that are going to be
21 things that would be in small claims court, but in
22 America, at least, we have a lot of consumer laws that
23 apply to certain types of consumer transactions that
24 can involve very small dollar figures, the Truth in
25 Lending Act, Fair Debt Collection, Fair Credit

1 Reporting Act claims. Some of these do raise important
2 issues. And even if they involve small sums of money,
3 frequently they involve declaratory or injunctive
4 relief, and they are important issues.

5 Now, that's not to say that I'm totally against
6 what Mr. Plessner and his group are talking about in
7 terms of a nonbinding, mandatory system, sort of being
8 called mandatory mediation, but I think that that --
9 because that these can be important issues sometimes,
10 they are not all of these sort of nickel and dime,
11 unimportant issues in the broad category of things, I
12 think there's a couple of important qualifications or
13 concerns you should attach to it.

14 The first is, I think it's important to have
15 some transparency as to the legal rulings that come
16 out. If there are going to be legal rulings that are
17 going to be issued by these types of bodies, right now,
18 much of mandatory dispute resolution in this country is
19 entirely confidential, it is secreted, it's impossible
20 to find out, and instead of having the courts and
21 bodies like the FTC that are figuring out what some of
22 these statutes like Truth in Lending mean, we have a
23 whole bunch of private arbitrators secretly deciding
24 what these things mean, and there's a loss of a lot of
25 public law, and that's a concern to people on the

1 consumer side who have an interest in seeing that law
2 developed.

3 Secondly is if they are going to have a
4 mandatory system, even if it's nonbinding, I strongly
5 think that people should consider giving some kind of
6 competition for the consumer to have a chance to choose
7 between alternative providers of ADR. Let me explain
8 why.

9 Right now, because we've all talked about the
10 fact that consumers don't focus on this issue of
11 dispute resolution at the outset and the businesses do,
12 the businesses are the ones who decide who is going to
13 be the ADR provider. That's why part of this entire
14 conference has been this wonderful dog and pony show of
15 different people trying to sell their ADR services to
16 people. I mean, the businesses are the ones who are
17 making those calls, not the consumers right now.

18 What does that cause? One of the things that
19 causes is if you look at some of the solicitation
20 letters and some of the ways that some of these
21 arbitration service providers sell themselves, the way
22 they market themselves, it's sort of a wink-wink,
23 nudge-nudge, you know, we will give you a better deal.
24 Well, gee, if you go to the AAA, maybe sometimes
25 consumers get a lot of discovery against the business.

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1 Not at our ADR provider, wink-wink, you know, and what
2 it leads to is it leads to a system sometimes where
3 people are competing in a race to the bottom, and I
4 think that if you had -- after the dispute arose, then
5 the consumer had a right to choose which ADR provider
6 he was going to go to or she was going to go to, you
7 might see a competition that was a little bit more
8 likely to lead to systems that are fair.

9 Just one final quick point, if I can make on
10 this point, if you're going to have a mandatory system,
11 even if it's nonbinding, you have to make sure that the
12 system doesn't have any rules that are set up in such a
13 way as to discourage people from going forward. For
14 example, many ADR providers -- and I believe Mr.
15 Anderson's, if I'm not mistaken -- have a loser pays
16 rule in it. In other words, if a consumer brings a
17 case and they lose, they end up paying the other side's
18 attorneys' fees.

19 Well, they say, well, that discourages
20 frivolous cases. It also discourages almost any case.
21 I mean, now, at Eric's firm, correct me if I'm wrong,
22 but I thought that Legal Times the other day said that
23 a first-year associate at your firm gets like \$120,000
24 a year, in that neighborhood, something like that?

25 MR. MOGILNICKI: All I know is it's too much.

1 .

2 MR. BLAND: Well, whatever they're billing that
3 person at --

4 MR. PLESSER: More than we made when we
5 started, I can tell you that.

6 MR. BLAND: And a hefty increment over my
7 salary.

8 But -- the Ralph Nader world not nearly being
9 so kind.

10 But the point that I make is if a consumer's
11 got a claim, you know, the type of claim that Ron's
12 talking about, the bad wallet, wants to bring a claim
13 in ADR where it's a loser pays deals and the first-year
14 associate's assigned to it and spends two hours on it,
15 and they get a bill for \$400 when they lose, the
16 consumers are going to quickly get the message that
17 they can't go forward.

18 Now, one of the things that happens, if you
19 say, well, you have to exhaust the ADR, you have to do
20 the ADR first before you get to court, but then they
21 set up the ADR, that says, oh, by the way, if you go
22 into ADR, someone is going to hit you in the head with
23 an aluminum baseball bat, you'd be nuts to do it, then
24 this creates a kind of situation that Joseph Keller
25 wrote about in Catch-22. No one will go into it to

1 exhaust their remedies to go to the next step.

2 And now you may think that I'm exaggerating,
3 there is an element of hyperbole in the way I presented
4 this, but the truth is that loser pays clauses are
5 common and they stop consumers from bringing cases
6 every day. I know a lot of consumer lawyers who walk
7 away from these cases, who send people out of their
8 office and give them advice, you would be nuts to go
9 forward, because you are burdened by this ADR cause,
10 and you have no -- there is some risk, there is a 10
11 percent litigation risk, and if you lose, you are going
12 to be creamed.

13 And I think that those are the types of
14 things -- you can say, well, you know, this just says
15 mandatory mediation, how bad can that be? Well,
16 there's some clever minds out there who found some ways
17 to make it pretty bad, and I think that you can't take
18 this too lightly.

19 MR. STEVENSON: Well, I was going to ask a
20 question on another point, but maybe we should ask Ron,
21 your group's proposal, aluminum baseball bat or what
22 effect --

23 MR. PLESSER: I was going to avoid the
24 response. I really don't think so. I mean, I think
25 it's an interesting point, and frankly, maybe in my own

1 ignorance, one that I have not really focused on. I
2 think that that would not be the intent of charging,
3 you know, somebody who uses the system. I think our
4 assumption has been, and I think we state it in our
5 guidelines, that the system -- you know, ADR should be
6 at no cost to the consumer, and so I think that's an
7 important concept. I mean, I don't want to say
8 anything here that will be used against that clause in
9 inappropriate places, but I think our concept is that
10 it should be a noncost option to the consumer.

11 MR. STEVENSON: Okay.

12 MR. VAIL: Can I pose an informational question
13 to Ron?

14 MR. PLESSER: Let me get my thing out so I can
15 make sure I'm saying the right thing. You can ask the
16 question.

17 MR. VAIL: Yeah, it's just what governmental
18 action is necessary to implement the proposal if you're
19 a group?

20 MR. PLESSER: What governmental action is
21 necessary to implement -- I don't think there is any
22 governmental action that's necessary. We would like
23 government to work with us in seeing if we can't come
24 to some better, common understanding of how
25 jurisdiction should work on the net.

1 In terms of coming up with this code of
2 conduct, we explicitly issued a comment on jurisdiction
3 issues, because we don't want that debate to end. We
4 think it needs to continue. I think we do think, you
5 know, as always, and I've done these exercises before,
6 if companies, at least in the United States, promise
7 they're going to do something and they don't, then all
8 of a sudden the law does apply. Then we do have
9 Section 5 of the Federal Trade Commission Act that can
10 proceed against companies who are deceptive, and I
11 think if you said that you had ADR and you made
12 representations about the ADR and, in fact, it wasn't
13 there or it -- I'm not saying it didn't work, but if it
14 really didn't work or wasn't a legitimate effort, then
15 clearly there would be a serious question of deception
16 under Article 5. I know there's other countries that
17 have similar provisions. So, I think we do view
18 deception laws as kind of backing up the claims that
19 you're going to use these services.

20 MS. WELLBERRY: Diana, can I ask you to comment
21 on this debate from the perspective of European law?
22 And I think you already touched on the fact that you
23 can't have binding arbitration clauses in Europe. What
24 about mandatory?

25 MS. WALLIS: I think mandatory, it's worth

1 considering partly as an incentive to get businesses or
2 traders into ADR schemes, but I think if that is the
3 case, then we have to be very clear about the limited
4 class of disputes that we're dealing with, which brings
5 me back to what I said earlier.

6 I think if we are dealing with run of the mill,
7 if you can say that, consumer disputes, then it may be
8 appropriate to have a mandatory clause, but not
9 binding. That would be one possible approach, I think.

10 But I think the other interesting discussion
11 that's been raised is about the question of what should
12 government do, this last question, because when we had
13 our workshop in Brussels on this subject, it was quite
14 interesting that some of the participants from the
15 business side were actually saying we want some
16 guidance from you. We want to know what the framework
17 is.

18 So, I'm not sure if the pure self-regulatory
19 suggestions that have been put forward in Ron's code,
20 which I happen to think is very good, would work in
21 European contexts. People want some certainty as to
22 what the system is going to be and what sort of systems
23 they as businesses should be putting investment in to
24 set up. So, I think we have to achieve a balance in
25 that respect.

1 MS. WELLBERRY: Thank you.

2 Steve?

3 MR. SAKAMOTO-WENGEL: I wanted to just address
4 the notion that this provides a more informal dispute
5 resolution procedure for consumers to have to go
6 through, but most consumers don't just run off to small
7 claims court. In most cases they will have contacted
8 the business to try to resolve their dispute, you know,
9 beforehand, and it's only at that point when whatever
10 resolution is or isn't is not satisfactory that they
11 will want to go to small claims court, but they are at
12 that point told, sorry, you can't do that, you have to
13 go through our own program that is provided for in our
14 contract, even though you've already contacted us, and
15 that wasn't satisfactory. We don't believe that that
16 furthers the goal of having some kind of informal
17 resolution dispute, especially when the cost of filing
18 an action in small claims court would be a hundred
19 dollars or less, and not even if it's loser pays or has
20 to split the difference, it's going to be several
21 hundred dollars for a consumer to proceed through
22 arbitration in what could be a very small cost dispute.

23 So, we think that, you know, if the business is
24 interested in informal resolution, there are
25 opportunities to do that without requiring mandatory

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1 arbitration.

2 MR. STEVENSON: Can I pose a slightly different
3 or a variation on the mandatory but not binding model?

4 MR. PLESSER: I just want to do a correction on
5 the record. What our proposal says is merchants should
6 provide consumers with fair, timely and affordable
7 means to settle disputes and obtain -- so, I think we
8 did think about costs. I don't think it would be
9 necessarily free in every instance, but certainly
10 affordability would be important, and I don't think the
11 legal fees at Wilmer Cutler or Piper & Marbury are
12 affordable.

13 I don't think the user takes all -- I don't
14 think the user takes all, at least --

15 MR. STEVENSON: That was your question.

16 MR. PLESSER: -- user takes -- but I think the
17 loser pays rules is not really a standard, and while I
18 think that is some concern, I don't think it is the
19 kind of thing that we would be pushing for at all.

20 MR. STEVENSON: Well, that actually ties into
21 my question, was to consider a model that I think is
22 patterned -- is basically the model that the
23 Magnuson-Moss Warranty follows. If I've got this
24 wrong, fortunately my boss just stepped out of the
25 room, so -- but as I understand it, it provides for a

1 sort of mandatory but not binding model with perhaps
2 two other qualifications. One, I believe that there's
3 an exception for class actions, and one could have, I
4 suppose, a further exception for governmental actions,
5 I'm not sure whether it has that, and the other, I
6 believe it indicates -- it contemplates a procedure
7 that is of no cost to the consumer but does permit the
8 process to be mandatory before one goes to the other --
9 to the -- to court.

10 Does that model address some of the concerns
11 that are out there, for example, yours, John, about
12 mandatory but not binding?

13 I'm sorry, Barbara, did you want to add --

14 MS. WELLBERY: I believe it also has some
15 requirements for procedural fairness that would be
16 relevant.

17 MR. VAIL: I think it probably does. I've
18 heard -- I don't claim expertise in that area of law,
19 but certainly I've talked to people who do and who have
20 it, but I think this idea, you know, the ideas that --
21 let me back up for a second and say that I don't want
22 to be the whole naysayer in this event. I think that
23 good systems for dispute resolution on the net can
24 really -- can be a boon for consumers, and I say that
25 as one here who has spent a good deal of time

1 practicing in small claims courts in places like
2 McDowell County, North Carolina or Mountain City,
3 Tennessee, but they -- so, yes, I think that kind of
4 exception to assure the viability of the class actions
5 -- I don't know -- you know, I look at the question of
6 the fairness of the system perhaps as more one for the
7 market than for regulation, as what evolves and how
8 well people do these things as being part of their
9 branding.

10 It may be, you know, it may be more important.
11 In the Magnuson-Moss model, you have the FTC's
12 certification. Are there any arbitral systems now that
13 are currently certified under the FTC standards?
14 Someone told me there are not, and I don't want to
15 represent that that's true. I don't know.

16 MR. STEVENSON: I think we later have Russ
17 Bodoff from the BBB, who might be able to comment
18 further on that, but --

19 MR. ANDERSON: I think that the idea -- I
20 should say on behalf of a provider, and I think I speak
21 for the other providers, we look to the FTC, we look to
22 the courts, we look to the Congress to make the rules.
23 We provide arbitration within the rules that are set
24 down by the law, set down by the regulatory community.

25 The idea that businesses make the rules or even

1 that we make the rules is a misapprehension. The
2 courts, at least in this country, have set down
3 hundreds of standards about what's permissible
4 arbitration. A lot of times they don't ask me what I
5 think, but for the most part, I think they're pretty
6 good standards.

7 We have a bill of rights. We don't administer
8 arbitrations that do not -- arbitrations that arise
9 under contracts that do not conform to that bill of
10 rights. I think at the core, we're really talking
11 about competing public interests. John brought up, on
12 one hand, yes, we have an interest in having cases
13 resolved in the court system. On the other hand, we
14 have an interest in access to justice. Paul brought up
15 the "loser pays" question. The ABA says, the American
16 Bar Association as opposed to the Bankers Association,
17 the ABA says that a lawyer cannot take a case worth
18 less than \$20,000.

19 I saw an online arbitration, went through our
20 system a couple of months ago, for a buck. The filing
21 fee was \$49, it was a complaint about -- a consumer
22 complaint with a local merchant. The consumer
23 prevailed. He got back his buck, and he got his \$49.
24 You can't even go down and sit in the small claims
25 court for a half a day for \$49. Is that a good system?

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1 Is that a bad system?

2 There's this consumer -- there's a consumer
3 arbitration case before the Supreme Court. If the
4 Supreme Court were to say or the FTC or the Department
5 of Commerce were to say, corporations, whoever they
6 might be, vendors, traders, have to pay all of the
7 expenses of arbitration, that would be the arbitration
8 rule. Is that good? Is that bad? One has to ask
9 traders and corporations.

10 But in this electronic commerce system, we're
11 going to have to come up with some way, because as
12 several people have said, you can't go to the Brooklyn
13 small claims court.

14 MS. WELLBERRY: Susan?

15 MS. GRANT: The closest model to Magnuson-Moss
16 that I can think of in the consumer world is the state
17 lemon law system, and, in fact, consumers usually do
18 have to pay a significant fee, but they get their money
19 back if they win from the other side.

20 I think personally that the exhaustion rules
21 that you find in those systems were a political
22 calculation that were made when the lemon laws were
23 passed to try to pass the laws and get around
24 objections from the auto manufacturers. And maybe
25 because it's a really high-ticket item, it makes more

1 sense than in smaller disputes.

2 At our internet fraud watch at the National
3 Consumers League, the average loss that we hear about
4 from consumers in internet fraud is \$300 per person.
5 So, you know, we're not talking about very big
6 disputes.

7 And I still haven't heard any compelling
8 reasons in this discussion for why you should force
9 consumers to go through whatever ADR system you
10 subscribe to. I think that, in fact, if good
11 alternatives are developed for consumers that you'll
12 see organizations like the National Consumers League
13 and even state and local consumer agencies that handle
14 complaints promoting their use, at least for certain
15 kinds of things.

16 You know, we don't want to be hearing about the
17 musty, oversized chair -- overstuffed chair from
18 yesterday. You know, so there are quite appropriate
19 instances for it, but I think it's -- you go down a
20 slippery slope when you try to carve out, well, what
21 are the ones by law that should have to go that way and
22 not, and I think that ultimately it makes more sense to
23 present the alternatives to consumers, make them sound
24 as attractive as possible, and basically let the
25 marketplace dictate what consumers will do with their

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1 disputes.

2 MS. WELLBERRY: Ron, do you have any response to
3 that?

4 MR. PLESSER: Well, I think the reasons -- I'm
5 not sure that Susan was talking about our approach,
6 whether it was mandatory or just the exhaustion of
7 remedy approach, but on the exhaustion of remedy
8 approach, which says you have to go there first, I
9 think, you know, you have got to look at the balance of
10 the interests. These systems will cost a lot of money
11 to development. Most of the costs will be borne by the
12 business. We don't think it's unreasonable to say that
13 if a business sets up one of these systems that they
14 have a -- that it's inappropriate to say, you know,
15 take a shot at this first. If that's unsatisfactory to
16 the consumer, then the consumer can go to court.

17 I just fail to see at the \$300 level why there
18 would be a disadvantage of going through the system.
19 We're talking about hopefully systems that are set up,
20 you know, for e-mail exchanges, that can work within,
21 you know, 48 hours, a week. We're talking about things
22 that can operate very quickly. Why would that -- why
23 -- the small trade-off that I think at least our group
24 is looking for is to say, well, we want to see all of
25 the complaints, and we don't want to do this and then

1 also have to worry about defending things in court that
2 we haven't had at least an opportunity to resolve. So,
3 I think it's a balance.

4 I mean, I don't disagree with Susan's thing,
5 but I think in going forward, you do have to create
6 some balance. I think this is an interest for the
7 efficiency and costs of the system, and so that's the
8 basic defense.

9 MS. WELLBERRY: What about the argument that
10 this is an attractive system that consumers feel will
11 provide them with certainly fair procedures and the
12 opportunity for real redress, particularly in the
13 online world, since the options are so -- are not very
14 viable? Why do you need to prescribe this? Why can't
15 you leave it voluntary?

16 MR. PLESSER: Well, I was delighted to hear
17 American Trial Lawyers before talk about let the market
18 work. I think we're very supportive of that. You
19 know, I think we're all stepping into unknown territory
20 here. I mean, I think it may be that with experience
21 in the market that the exhaustion concept that we have
22 may be one that may be proven not to be necessary, but
23 I think in making these decisions, both from a policy
24 and a cost basis, I think it's a little bit of a
25 safeguard to go forward.

1 It may be that we'll sit down and the
2 experience in a number of years is that people
3 naturally go to the ADR and don't want to go into
4 courts, and I think if that's the case, then we'll take
5 a look at the policy again. I think you do have to --
6 I mean, we were all struck yesterday by the companies
7 who were saying, well, we have been in business since
8 June of 1999 or we've been in -- you know, they're
9 counting by months their seniority, and I think this is
10 just a brand new field, and, you know, I think we
11 wanted just a little bit of a safety valve going into
12 it.

13 It may turn out that Susan's absolutely right,
14 but let's get a little bit of experience before we make
15 that decision.

16 MS. WELLBERRY: Eric?

17 MR. MOGILNICKI: Let me take a crack at
18 answering your question and Susan's, as well. Susan's
19 was, well, why should you force consumers to go through
20 ADR? And I agree, no one should be forced to go
21 through ADR. They should only be required to adhere to
22 the contract that they agree to. So, the question is,
23 when it appropriate -- when is it appropriate for
24 people to agree to ADR?

25 Certainly no one on this panel would be against

1 people agreeing to ADR once a dispute has arisen. That
2 would be fair. And I have not heard any justification
3 for believing that consumers are incapable of making a
4 decision they can make once a dispute arises before a
5 dispute arises based on a balancing of their interests.

6 As for businesses, fewer businesses will offer
7 arbitration if it's binding only on them or if it's not
8 mandatory for the simple reason that part of the
9 overall savings of arbitration is knowing that there's
10 finality before litigation, and so on the margin, the
11 savings will be smaller, and on the margin, fewer
12 businesses will offer any kind of ADR because of the
13 reduced cost savings to them.

14 And I think that would be unfortunate for
15 consumers, because I think that binding, mandatory
16 arbitration is still better than litigation, and if
17 removing the ability of a company to make it binding
18 and mandatory decreases the number of companies
19 offering arbitration, then you've done consumers a
20 disservice, even though you're doing it in their name.

21 MS. WELLBERRY: Is anybody aware of any studies
22 that have been done that indicate whether where there
23 is -- it doesn't make sense obviously in the world of
24 binding arbitration, but in the world of nonbinding
25 arbitration or at least where it's not binding on the

1 consumer, how many consumers then go on to bring
2 lawsuits?

3 Susan?

4 MS. GRANT: I have done a little research in
5 auto lemon laws. For instance, in California, a large
6 state with lots of drivers in it, last year, only 8
7 percent of the consumers who lost their lemon law
8 arbitrations then took their cases to court. In
9 talking to lemon law administrators around the country,
10 I hear similar tales of very low numbers, and many of
11 the consumers in the surveys that the states do
12 afterwards expressed the feeling that they felt that
13 the process was fair and that their concerns were
14 heard, and that went a long way towards making them
15 feel better even if they lost.

16 And it's still a daunting prospect to sue. I
17 mean, it's an expensive thing to do. Actually, I think
18 that consumers would be even less likely to sue in the
19 kinds of situations that we're talking about, because,
20 for instance, cars are a very high-ticket item. You
21 might have more interest in suing in that case than a
22 smaller ticket item. All of the complications and
23 burdens that we've talked about concerning cross-border
24 litigation are another real disincentive for consumers
25 to take their cases forward in court, giving them even

1 more of an incentive to consider the alternatives that
2 are available to them.

3 MS. WELLBERRY: I will ask one more question,
4 then I think we will take questions from the audience.
5 There seem to be some firmly held views on whether
6 arbitration should be binding on consumers. I'd be
7 interested in hearing what the views are and whether
8 arbitration should be binding on the company. Does
9 anybody want to take a crack at that?

10 Susan?

11 MS. GRANT: We like that idea. It's found, for
12 instance, in the lemon laws. I think personally it
13 would be a really smart idea on the part of companies
14 who either develop ADR systems of their own or shop for
15 ADR systems to use. You know, I think it's a selling
16 feature to tell people that we will abide by the
17 decision. I think that, in fact, gives consumers more
18 confidence going into it.

19 MS. WELLBERRY: Any other views before I take
20 questions from the audience?

21 David, I've been wondering why you've been
22 standing there.

23 MR. JOHNSON: David Johnson, Wilmer Cutler.

24 I can phrase this as a question if I must, but
25 I want to draw our attention from the question of

1 exhaustion to the question that raised all of this,
2 which is how a merchant deals with the possibility of
3 being brought into a court in a foreign country where
4 they don't have a presence but where they may be
5 capable of being -- of claiming to be subject to
6 jurisdiction, and we have an example in the ICANN
7 dispute resolution process of one that was set up to
8 require exhaustion but not to be binding, and we have a
9 history now over the last few months of a large number
10 of cases with very little need for any further
11 proceedings.

12 So, I think one of the arguments for requiring
13 exhaustion is if you're trying to sell a new process,
14 if you will, to consumers who haven't got a history of
15 seeing that it's fair, don't know that they'll be
16 satisfied, and one reason, therefore, to require
17 exhaustion is to give companies a sense that they are
18 really getting the benefit of being able to prove to
19 consumers that it's a fair process and getting some
20 relief from consumers who might otherwise go to courts
21 in local jurisdictions far removed from merchant and
22 impose more than the traditional costs imposed if
23 someone goes to a legal small claims court.

24 I guess the question is whether anyone on
25 the panel agrees with the UDRP process under ICANN is

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1 indicative of that exhaustion, in fact, can be a good
2 idea to get a process going?

3 MS. WELLBERRY: Steve?

4 MR. SAKAMOTO-WENGEL: I mean, I guess we're
5 talking about the balance between having put the burden
6 on the business that's putting its product on the
7 internet or, you know, currently putting its product
8 into interstate commerce versus the consumer who may be
9 required -- a Maryland consumer who may be required to
10 go to Redmond, Washington if they have a problem with a
11 Microsoft product to bring their dispute. We think
12 that the law has struck a balance in favor of the
13 consumer and the consumer should be able to, if a
14 merchant is putting into product into interstate
15 commerce or in this case on the internet, the burden
16 should follow upon that business, not on the consumer,
17 to have to leave where they are and go out to another
18 jurisdiction and try to resolve their particular
19 consumer dispute, and so I think you have to strike the
20 balance there. Maybe it is unfair in some cases, but
21 if you do provide a voluntary ADR program that is
22 attractive to consumers, then consumers will take
23 advantage of that. If what you're doing is forcing
24 consumers to go through it, that is what we have a
25 concern about.

1 MR. VAIL: I second that. I'll just say the
2 baseline is that you comply with the law, and then if
3 you can do things that lower your costs within that
4 framework, that's fine. The ICANN example
5 particularly, I think one of the questions there is why
6 don't people proceed? Is it because they're satisfied
7 with the results, or is it because they simply perceive
8 the costs of proceeding to be too great? I don't know
9 the answer to that.

10 MS. WELLBERY: Any other comments?

11 MR. ANDERSON: I should say, we administer or
12 are one of the administrators of the UDRP for ICANN,
13 and I think the distinctive thing about the UDRP is
14 it's online, that there is no "there" there, in effect.
15 The jurisdiction is -- it's kind of probably unfair to
16 characterize it as in rem, but it's -- the process is
17 conducted in neither place, neither -- in neither
18 jurisdiction of the claimant or the respondent, and I
19 think that that is an excellent model, and I think the
20 exhaustion -- exhaustion is probably not exactly right,
21 because you can jump in and bring court action while
22 the process is going on, but I think the model works
23 quite well. There are tough issues for very a nominal
24 amount of money. It's very difficult for the
25 arbitrators.

1 MS. WELLBERRY: Yes?

2 MR. MENGE: Yes, good afternoon, my name is
3 Eric Menge. I'm with the United States Small Business
4 Administration. I have a question for the panel, if
5 anyone on the panel has considered the impact that an
6 ADR will have upon small businesses, keeping in mind
7 that they will both be consumers and sellers in
8 electronic commerce, what would be the benefits and
9 draw-backs be for them?

10 MR. BLAND: One indication that at least some
11 small businesses will be sympathetic to my view is that
12 right now you have pieces of legislation that has a
13 number of co-sponsors in both of the Houses of the
14 Congress where car dealers are saying that car
15 manufacturers with their greater economic power are
16 forcing car dealers into mandatory arbitration, a
17 setting that's unfair, thus there's legislation to say
18 you can have mandatory arbitration for everyone in the
19 United States except for car dealers, and while I think
20 that from the consumer standpoint there's something
21 slightly hilarious about this, still it's interesting
22 that you have some small businesses that feel that
23 bigger businesses are imposing on them the way that
24 many of my clients feel that, you know, many of Eric's
25 clients are imposing on them.

1 MS. GRANT: I think small businesses will
2 benefit greatly from ADR if it's done right, because
3 it's difficult for them to resolve disputes in more
4 formal avenues of recourse. They don't have lawyers on
5 retainer to send out. I think that anything that can
6 help small businesses resolve disputes in this way will
7 save them money and time, which I think is especially
8 valuable to small business people.

9 MR. MENGE: Thank you very much.

10 MS. WELLBERY: Another question?

11 MR. IDELS: I'm George Idels, I'm the editor of
12 the Consumer Affairs Letter.

13 I'd like to address the issue of disclosure.
14 We heard a lot about hidden clauses on page 9. I
15 haven't heard anybody talk about a prominent disclosure
16 of binding arbitration or any kind of arbitration
17 policy, and perhaps the privacy policy is analogous.

18 Does anybody believe that we should have the
19 same kind of online, fairly prominent disclosures that
20 we have with privacy policies on arbitration policies?

21 MR. WARE: I would just make a point of law,
22 there's a U.S. Supreme Court case called Doctors
23 Associates vs. Cassaratto that holds the Federal
24 Arbitration Act preempts a Montana state statute
25 attempting to disclose the arbitration clause in a

1 contract by requiring notice on the first page in
2 capital letters, bold, et cetera. So, I think you'd
3 have to get at the federal level, in other words,
4 states couldn't enact the sort of thing you're talking
5 about. It would have to come at the federal level. It
6 would have to really amend the Federal Arbitration Act,
7 unless the Supreme Court changes its mind.

8 MR. BLAND: To give a slightly different view
9 on that, the Federal Arbitration Act allows state law
10 to govern with respect to questions of contract
11 formation and standard contract defenses, and with
12 respect to contract formation, as long as the state law
13 doesn't explicitly distinguish and just discriminate
14 against arbitration clauses. So, for example, in
15 Doctors Associates, the statute said just arbitration
16 clauses have to be on page 1 in certain size print.

17 Nonetheless, there are many states that have a
18 generally applicable doctrine of law which is that the
19 waiver of any Constitutional right will only be
20 effective if it was knowing, voluntary and intelligent,
21 meaning that the person actually really understood what
22 they were doing, and I think that you're going to see a
23 number -- a number of state courts have already applied
24 the knowing, voluntary, intelligent standard on sort of
25 a case-by-case basis, looking at whether or not

1 individuals really knew what they were doing or not.

2 But I think you are going to see a number of
3 states that are not going to be going along with the
4 idea that you are going to squirrel these things away
5 in fine print in a way that people won't notice them.
6 They are going to find that no valid contract has been
7 created, and I do not think that those state decisions
8 are going to be found to be preemptive under Doctors
9 Associates, because they are going to be stemming from
10 a broadly applicable body of law.

11 So, while he's correctly described the case, on
12 the off chance that there's anyone in here who is a
13 consumer advocate who would do one of these cases, I
14 urge you not to give up on the argument, because
15 there's a way of framing it that I think will and has
16 worked.

17 MS. WELLBERRY: Steve, just quickly, because we
18 only have time for one more question.

19 MR. SAKAMOTO-WENGEL: Similarly, Maryland's
20 Consumer Protection Act, most states' consumer
21 protection act and the FTC Act have a requirement that,
22 you know, you can't fail to disclose material facts,
23 and if you're burying an arbitration clause somewhere
24 in the fine print of a contract, I would argue that
25 that is a failure to disclose a material fact to the

1 consumer which is one of the general requirements that
2 applies to contracting generally and not necessarily
3 something that would be preemptive under the Doctors
4 Associates case. So, that's another angle for
5 consumers to look at, but whether or not it's
6 disclosed, if consumers don't have a choice whether to
7 agree to it, then it doesn't really make as much of a
8 difference.

9 MR. IDELS: Ron, does your idea include this?
10 Have you thought about this in your proposal?

11 MR. PLESSER: Well, I think certainly. I mean,
12 we -- all the notices need to be clear and conspicuous,
13 easy to read, usable. I mean, I think we would have
14 disclosure not only on the arbitration clauses, but on
15 the other conditions in the contract should be, you
16 know, I think the general standard is, you know, easy
17 to read, easy to find, usable.

18 I think that part of -- you know, is it done by
19 buttons, is it scrolled, is it in the terms of service,
20 you know, these are things that hopefully the market
21 will work out. I mean, when we're talking about
22 online, we have a -- you know, it's a little bit
23 different. Privacy notices have been criticized just
24 last week, Senator McCain criticized some as being too
25 long, then sometimes they get criticized for being too

1 short.

2 So, I think the market has to find the balance,
3 but I would certainly agree that with the use of
4 hypertext and buttons and homepages that somebody who
5 wanted to find out how to go after a dispute could do
6 it very quickly and easily, and our group would support
7 that.

8 MS. WELLBERRY: Last yes question, please.

9 MS. MILLAR: She Sheila Millar, Keller &
10 Heckman. This question is primarily for Diana Wallis.

11 We had an interesting discussion earlier about
12 the loser pay rule, and, of course, in our own
13 parochial way, we focused, of course, on the U.S.
14 system, ignoring the reality that elsewhere in the
15 world, loser pay rules are more common, liberal
16 discovery rules do not exist and contingent fee cases
17 are often barred, all of which contribute to a much
18 more pro-plaintiff, pro-consumer environment here in
19 the U.S. but not elsewhere in the world, including the
20 EU.

21 Does that affect your view on the
22 appropriateness of arbitration, even binding
23 arbitration. Will it give consumers a broader remedy,
24 number one? And number two, conversely, for the
25 European merchants who want to come to the U.S.

1 environment where they are not familiar with our very
2 liberal pro-plaintiff environment, does that give them
3 more certainty, as well?

4 MS. WALLIS: I'm awfully sorry, I didn't hear
5 the first part of your question very well.

6 MS. MILLAR: Loser pay rules are more common
7 around the world than they are in the U.S., as are bars
8 on contingent fee cases and really an absence of the
9 kind of liberal discovery rules that we have here,
10 which are pro-consumer. That being the case, does that
11 suggest that binding arbitration in that kind of legal
12 environment offers a greater benefit to consumers?

13 MS. WALLIS: I think there are a number of big
14 differences between what happens here and what happens
15 in Europe, and one of the interesting discussions that
16 I've just heard, of course, is the level of damages,
17 which are obviously quite different between our two
18 systems, and obviously some European businesses would
19 be fearful of becoming involved in a situation here in
20 the U.S. because for that reason. So, yes, there are
21 these differences.

22 But I think we regard within the European Union
23 that our level of consumer protection legislation is of
24 a high level. Indeed, it's enshrined in the treaties
25 that any legislation that we pass has to have a high

1 level, but as you rightly say, there are differences,
2 and the whole push of what we're trying to do is to
3 reach something that neutralizes those differences
4 within an ADR system, but it may be as a result of that
5 that there's some leveling out of damages, some
6 leveling out of the way things are dealt with.

7 MS. WELLBERRY: Thank you.

8 I think we've come to the end of this panel.
9 People are probably quite hungry by now. Please join
10 me in thanking the panelists for a very interesting
11 discussion.

12 (Applause.)

13 MS. WELLBERRY: Okay, I ask you all please to
14 return by 1:30.

15 (Whereupon, at 12:30 p.m., a lunch recess was
16 taken.)

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1 AFTERNOON SESSION

2 (1:30 p.m.)

3 MS. WELLBERRY: If I could ask everybody to take
4 their seats, we would like to begin this last
5 presentation.

6 This panel is going to address the question of
7 what the proper role for all the stakeholders should
8 be, including governments, industry, consumer
9 representatives, as we move forward to develop and
10 implement alternative dispute resolution mechanisms.

11 We have a large and distinguished panel, and I
12 will introduce everybody, and then we will just proceed
13 to asking some questions and hopefully getting some
14 answers.

15 To my immediate left is Sitesh Bhojani, then
16 Steve Cole -- this is all wrong, it's all out of order.
17 Why don't you introduce yourselves, because by list is
18 entirely wrong.

19 MR. BODOFF: Russ Bodoff, and I'm the chief
20 operating officer of BBB Online, and actually I'm
21 filling in for Steve Cole today, which is part of the
22 confusion.

23 MR. BUDNITZ: I'm Mark Budnitz, I teach at
24 Georgia State University College of Law.

25 MR. DONAHEY: I'm Scott Donahey. I'm an

1 attorney, arbitrator and mediator from Palo Alto,
2 California.

3 MR. FENOULHET: I'm Tim Fenoulhet from the
4 European Commission. I work in the policy planning
5 unit of the director general for the information
6 society.

7 MS. FIENBERG: I'm Linda Fienberg. I'm with
8 NASD, which is the parent of the NASDAQ market, and we
9 run the largest security arbitration and mediation
10 forum in the country, I guess in the world for that
11 matter, and we have a real interest in providing forums
12 and helping to develop them.

13 MS. KESSEDJIAN: I'm Catherine Kessedjian, I'm
14 the Deputy Secretary General of the Hague Conference on
15 private and international law in charge of this project
16 on global convention on jurisdiction and enforcement of
17 final judgments.

18 MR. MIERZWINSKI: Hi, I'm Ed Mierzwinski, the
19 U.S. Public Interest Research Group, also a member of
20 the steering committee of the Trans-Atlantic Consumer
21 Dialogue, TACD.

22 MR. SKEHAN: My name is Paul Skehan. I'm the
23 Deputy Secretary General of the Euro Chambers, the
24 Association of European Chambers of Commerce. We have
25 1200 chambers, 14 million members, and we're interested

1 in developing an online ADR system.

2 MR. COOPER: I'm Scott Cooper with
3 Hewlett-Packard.

4 MR. STEVENSON: Thank you all for being here.
5 There are a number of questions that are relevant to
6 this panel. Thinking about what we have been
7 discussing this morning, I would suggest perhaps
8 starting with number three that we have on our list,
9 and then certainly we can go where the conversation
10 takes us, but the question there is how governments can
11 promote private sector led seal programs and similar
12 self-regulatory initiatives, and I suppose the
13 corollary to that is what role can government play in
14 promoting ADR mechanisms in general that we have heard
15 about.

16 If someone would like to volunteer, please.

17 MR. DONAHEY: There's been much discussion
18 about the role that government can play or should play
19 in the field of ADR and in the operation of the
20 internet economy, and as I was listening in the
21 audience, it struck me that we Americans always tend to
22 think of our friends at the FTC and the Department of
23 Commerce. We know we can depend upon them to make
24 rationale rules and regulations and look out for our
25 best interests, but when we start talking about

1 government regulation, we're not just talking about the
2 United States and we're not just talking about the
3 European community. We're talking about the modulus in
4 Iran, we're talking about the People's Republic of
5 China, we're talking about Singapore, we're talking
6 about governments all over the world who also perceive
7 that they have a sovereign right and interest in
8 regulation.

9 And for the internet community, that is
10 frightening, and I think even government regulation
11 with the best of intention runs into the difficulty of
12 clashes with other well-intentioned regulations set by
13 another sovereign. So, I'm a little bit leery of
14 regulation. I like the way that this question is posed
15 in that it's posed as how governments can promote
16 private sector web developments, and I think just as
17 the United States Government and the Department of
18 Commerce set up the internet corporation for assigned
19 names and numbers or led to its establishment, I should
20 say, by relinquishing control and asked that body to
21 establish an ADR program that dealt with the issue of
22 cybersquatting, I think that is the kind of approach
23 that has produced I think real results in that area,
24 and I would hope that similar kind of government
25 cooperation with the private sector will be forthcoming

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1 in the whole ADR area.

2 MR. STEVENSON: Commissioner Bhojani?

3 MR. BHOJANI: Thank you. Just before I comment
4 on those issues, which is very relevant to what the
5 last speaker just mentioned, can I just thank Hugh's
6 statements and the Federal Trade Commission and the
7 Department of Commerce for this opportunity and the
8 invitation to participate from Australia in this
9 workshop.

10 What I'd like to say is give you one
11 illustration of how one government is dealing with
12 these issues in the context of e-commerce, and that's
13 very much in support of what the last speaker has just
14 said.

15 In Australia, the government has set up and
16 established a task force on industry self-regulation.
17 It's not specific to e-commerce issues but will
18 certainly focus on e-commerce issues. It has set out a
19 policy paper on electronic commerce generally, which
20 was distributed in October 1999, which is very much a
21 hands-off, light-handed approach to regulation, as well
22 as issuing a best practice model for business and
23 consumer transaction last month.

24 It's an approach by the Australian Government,
25 if anyone wants any of these publications, they're

1 available, surprisingly enough, on the web.

2 To just give you an illustration of how and one
3 government is dealing with these issues, in Australia,
4 we do have the experience of light-handed regulation in
5 the context of industry-based codes of conduct that are
6 voluntary, and then ultimately, if they don't succeed
7 and consumers suffer as a consequence of that, to have
8 them made mandatory.

9 There are a couple of issues that apply to the
10 e-commerce sector that I think we need to take into
11 account in regulation, and it seems to be almost
12 assumed in the last day or so here that consumers are a
13 homogeneous group, and I think that simply is not the
14 case, and there have been a number of people that have
15 tried to identify that consumers are not a homogeneous
16 group. We have differences in languages, cultures,
17 values and expectations.

18 There could be differences because of local or
19 international, that is, geographical dimensions. And
20 the consumers in America are not all a homogeneous
21 group, let alone are consumers in one state of American
22 I'd venture to suggest.

23 Similarly, it has been assumed that suppliers
24 are a homogeneous group. Now, in this context of
25 e-commerce, I'd say that suppliers are also

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1 differentiated by the industry. So, while much of the
2 focus is on e-commerce and online transactions,
3 ultimately, as the marketplace of e-commerce matures, I
4 think you'll find a greater degree of differentiation
5 by industry sectors. So, it might be so much, well,
6 are we using e-commerce or are we not, but what sector
7 of the economy, what other services or products that we
8 are actually providing. And again, there will be
9 differentiation between businesses on the basis on
10 which they use e-commerce.

11 For example, some of the major corporations,
12 the big brand names, may only resort to e-commerce
13 issues as a part of their overall business. However,
14 e-commerce provides the opportunity, as some gentleman
15 was saying this morning, for small and medium-based
16 enterprises to effectively launch their businesses off
17 onto the internet, so they have no other presence in
18 the real world apart from e-commerce transactions.

19 So, how they deal with customers on the one
20 hand as compared to perhaps a bigger organization or
21 one with a market reputation may differ quite
22 significantly. Those with a market reputation may be
23 able to rely on their brand name. What does a small or
24 medium enterprise do that doesn't have a brand name?
25 It will have to rely on its credibility. How does it

1 establish its trust with consumers, be it at a local
2 level or at an international level?

3 And it's with those factors in mind that I
4 think ultimately what we will need to see happening at
5 this stage of the e-commerce marketplace is for
6 businesses to have a number of approaches to dispute
7 resolution, depending on whether the transaction that
8 they are involved in involves a local or domestic
9 consumer or a cross-border consumer. Why should
10 businesses only be focusing on the one area? If they
11 choose to market their products on a global basis, then
12 they need to be able to bear that in mind and factor
13 that in as part of the costs of doing business.
14 Somebody yesterday was making that comment.

15 But the cost of customer service is a cost of
16 the business. Well, if businesses are now looking at
17 the ease of access to the internet marketplace, then
18 one of the factors that they need to put in is if I'm
19 trying to sell my goods or services to somebody in a
20 foreign country, customer relationships, how do I
21 develop them? How do I develop the trust that those
22 customers can come to me as an alternative to other
23 suppliers? These are all factors that I think will
24 call for a hands-on, case-by-case approach to dispute
25 resolution.

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1 In terms of the role of government in that
2 process, I simply don't believe that it's appropriate
3 for government to prescribe in any shape or form the
4 appropriate outcome for consumers at this stage of
5 development. Certainly I think you will find if you
6 ever venture into any of the Australian publications,
7 it's very much a hands-off approach to supporting, with
8 guidance, with education, in supporting with perhaps
9 usage of endorsements and with codes of conduct and so
10 forth, but not actually prescribing what businesses
11 ought to do in this area.

12 MS. WELLBERRY: Thank you.

13 Scott?

14 MR. COOPER: Let me just say this has been a
15 very helpful set of panels, and I think a lot of very
16 important information is coming out, but I was
17 especially impressed by what Diana Wallis was saying,
18 and I think I'm paraphrasing her correctly in that we
19 need to get back to first principles here and that I
20 think there's a lot of issues we can talk probably
21 endlessly about, including sort of competition, model,
22 about how we make sure that a thousand ADR systems
23 bloom, you know, around the world or the more
24 structured legal framework issues, how we make sure
25 that the arbitration system, perhaps, has a way to fit

1 into all this.

2 But I'm not too sure that that's really what we
3 should be discussing at this point. I think those
4 kinds of arguments are more theological arguments, when
5 I think what we should be doing is saying how do we get
6 from here to there? How do we set up an ongoing,
7 working infrastructure for ADRs? And I think your
8 question gets right to it. I think that it's going to
9 depend upon not only an ADR buy-in by consumers and
10 businesses but also the code that fits with it, and I
11 think the infrastructure behind that, which I think is
12 the seal programs.

13 And I think that until we can actually show
14 something on the ground running that actually will
15 start developing, making mistakes, correcting those
16 mistakes and actually helping out consumers in the real
17 world, I think it's going to be very hard to get beyond
18 sort of the endlessness of debates that we can have I
19 think about some of these other issues. I don't think
20 that we want a thousand flowers blooming in this field,
21 because it's just going to confuse consumers, and I
22 don't think that a binding arbitration system,
23 mandatory, binding arbitration system, is necessarily
24 where we want to start either, because I think the real
25 question is how do we get consumer confidence in this

1 market, in this very new market, and that is I think
2 ease of use and utility of an ADR system.

3 I don't think that arbitration, per se, is
4 likely to lead us there, and certainly we are going to
5 run into all kinds of problems jurisdictionally I think
6 around the world. So, I would hope that as we continue
7 these discussions within the breakout groups that the
8 question we really want to look at is how do we get
9 these things up and running in the real world as
10 quickly as possible so we can start making mistakes and
11 then correct them.

12 MR. BODOFF: Well, I certainly appreciate the
13 opportunity to be here today. I guess I'm a little in
14 awe of all the people here with the legal backgrounds
15 that I don't have and the expertise in ADR that I don't
16 have, and I guess the one thing I can bring to this
17 discussion is the opportunity to actually administer
18 the largest trust mark program on the internet today,
19 and with that, there are some specific recommendations
20 I would make when we look at what we think government
21 can do to help promote private sector seal programs.

22 But when we talk about private sector seal
23 programs, I like to reinforce a statement that we often
24 make that we consider it like a three-legged stool, and
25 there are three key components to a seal program that

1 makes it real. Number one, a trust mark that is well
2 recognized and represents something that consumers can
3 believe in and have trust in. I think that's why we
4 call them trust marks. A program that has behind it
5 standards, business codes, that really demonstrate what
6 that trust mark means, and with that, the third leg of
7 that stool is a comprehensive dispute resolution
8 process.

9 So, in making recommendations -- you know, what
10 we would recommend for government to look at is, number
11 one, I think encourage discussions on the topics, such
12 as you're doing here today and such as the European
13 Commission did in its March workshop, is let's foster
14 the discussion. We're going to need new technologies
15 and new approaches to be able to respond to the needs
16 that we're identifying online, and we need the forums
17 to foster the discussion.

18 Number two, help promote and educate consumers
19 and businesses on benefits of ADR. I mean, we find
20 when consumers are given the opportunity to have
21 consumer friendly dispute resolution processes
22 available to them, they take advantage of them, and
23 they're beneficial to consumers. Help us educate
24 businesses.

25 I know when we launched the BBB Online program,

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1 one of our greatest challenges in initially getting
2 companies to commit to the program was not the
3 marketing side of the company. Marketers wanted to
4 sign onto our program, but our program has
5 comprehensive dispute resolution criteria, and we had
6 pull-back from the corporate attorneys or outside
7 counsels who were concerned about the criteria -- you
8 know, the additional criteria that's being placed on
9 the company and a commitment being made, and I think
10 we're seeing that eased up, because our program is
11 growing significantly, but I think there's an education
12 process that's extremely important, and we need to get
13 out to small and medium-sized businesses with that
14 education process, because they really do make up the
15 heart of online commerce.

16 Number three is we would encourage governments
17 to treat promises to adhere to standards and to
18 participate fully and fairly in third-party dispute
19 resolution programs as warranties and treat alleged
20 breaches of those promises as deceptive business
21 practices.

22 And number four, we would urge governments to
23 rigorously monitor trust mark programs and take action
24 against deceptive trust marks that do not adequately
25 inform customers what they stand for and then do not

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1 deliver on the claims being made, and hopefully
2 governments can figure out ways to cooperate in
3 international law enforcement against deceptive trust
4 marks and unfair ADR. It is difficult enough for
5 consumers online, particularly when they're dealing in
6 cross-border situations, to decide on who as a company
7 that they want to trust and engage in the commercial
8 transaction with, to let alone then figure out who are
9 the trust marks that they can have faith in. And
10 anything that can be done to help build the awareness
11 of trust marks that are able to stand behind the
12 commitments that they're making is going to be very
13 important.

14 MR. STEVENSON: Scott, used the -- that you
15 didn't want necessarily a thousand flowers to bloom,
16 and I think before we get maybe the answer to the
17 question he poses, do people agree with the basic
18 approach or question that he's asked, the well-ordered
19 garden approach? Is that the one that's going to be
20 more attractive to consumers than the thousand flowers?

21 Is that too lost in --

22 MS. WELLBERY: I'm thinking of putting it into
23 English garden versus French garden.

24 MR. STEVENSON: French garden, okay, there we
25 go.

1 Well, Tim Fenoulhet, why don't we ask you,
2 then, which gardening approach you prefer.

3 MR. FENOULHET: I haven't put my green fingers
4 on today, but no, I'd very much support by what is
5 being using said by the two previous speakers. I think
6 it is very important that particularly the online
7 variety of ADR systems --

8 MS. WELLBERRY: Tim, could you speak into the
9 microphone?

10 MR. FENOULHET: I'm sorry, I was saying that I
11 very much support what was said by the two previous
12 speakers in that first of all, particularly for the
13 online variety of dispute settlement systems, really
14 the time has come now for them to be properly tried and
15 tested so that we can actually prove this, that they
16 are effective, particularly for settling cross-border
17 disputes, and also I think that from our perspective in
18 the European Commission, we see ADR as one element in
19 an overall package of measures that are necessary to
20 create eConfidence, consumer confidence on the
21 internet. Trust marks and codes of conduct and ADR are
22 all inextricably linked, and they need to be considered
23 together as a wholesale package to achieve that
24 confidence.

25 Turning back to your question, I think that one

1 should remember that one of the reasons we're here is
2 because the internet, of course, does present some very
3 major and significant challenges for rulemaking or
4 setting the rules of the game, if you like, whether it
5 be governmental regulation, existing legal frameworks
6 or, indeed, for self-regulation. First of all, the
7 multi-jurisdictional nature of the internet is a
8 terrific challenge to us all, and this is really I
9 think the point of departure for our interests,
10 particularly in the online variety of dispute
11 settlement systems.

12 And of course, the internet is very much a
13 market-led environment, it is moving extremely fast,
14 and this makes it very difficult for legal frameworks
15 to adapt to the technology, to progress made in the
16 technological field, and also for policymakers to keep
17 up with the developments in terms of setting the rules
18 of the game.

19 I think this has given us cause for some
20 thought and reflection on what should be the best
21 approach in this area, and as I say, I don't think it's
22 a real coincidence that we're turning increasingly to
23 some form of combination between market-led
24 self-regulatory initiatives with some form of
25 cooperative approach involving governments who may to

1 some extent provide either guarantees or some form of
2 acknowledgment to certain self-regulatory schemes, or
3 indeed, to encourage dialogue between the stakeholders,
4 and this is extremely important, especially for
5 consumers and consumer groups who are perhaps not
6 inclined to turn to self-regulation as their main
7 solution to these problems.

8 And I think the presence of governmental
9 bodies, simply encouraging the different stakeholders
10 to come together, to develop a consensus-based approach
11 which can combine market-led self-regulatory solutions
12 with some form of acknowledgment or recognition from
13 the governmental side, can go a long way to creating
14 this necessary confidence.

15 This is something that we are trying to pursue
16 in the European Commission through a group that we have
17 set up involving the different stakeholders,
18 businesses, not only in Europe but also from the United
19 States and elsewhere, and also involving consumers to
20 precisely look at the needs and requirements for trust
21 marks, codes of conduct and also for alternative
22 dispute resolution, to look at these schemes, because
23 one of the lessons that we learned from our own
24 workshop in March, and this came somewhat as a
25 surprise, was that the stakeholders who took part in

1 that workshop were actually looking to us to not only
2 encourage them to get together and to develop this
3 consensus-building process but also to provide some
4 sort of guidance and incentives, to look at this issue,
5 for example, of the proliferation of trust marks, which
6 can cause confusion not only for consumers but also for
7 the small companies who are embarking on the internet
8 adventure and do not know necessarily which trust mark
9 scheme to choose, which is of the best quality, which
10 is the most appropriate for their particular sector and
11 so on and therefore some form of reference point or
12 benchmark seems necessary. This is something that came
13 as a result from our own reflection on our own workshop
14 on this.

15 MR. STEVENSON: Mark Budnitz?

16 MR. BUDNITZ: I think that seal programs are
17 one important element that should be looked at very
18 carefully and hold a lot of promise, but if there are
19 lots of different seal programs, trust marks and so
20 forth, the consumer will just end up being more
21 confused and will not know which ones to actually
22 trust, and there will be a free marketplace of these
23 programs with a race to the bottom for those companies
24 which are unwilling to go and conform to strict
25 standards. And so it ought to be a garden but an

1 ordered garden.

2 Who can make that ordering? I think the
3 government is the one that can make the ordering. Now,
4 there's all kinds of problems in reaching a consensus
5 among different national groups, but the European
6 Commission has come out with principles to govern
7 out-of-body -- out-of-court, rather, out-of-court
8 settlement of consumer disputes, and that provides a
9 framework. There's codes of conduct that the European
10 community has come up with and others, as well. So,
11 there's a minimum base standard that government can
12 provide.

13 Secondly, government can be enforcing those
14 companies that have agreed to certain standards to make
15 sure that they do, but in addition, I would say that
16 the governments should be providing consumers with the
17 right to go and sue, as previous speakers said, treat
18 these as warranties, treat them as deceptive practices,
19 but also allow the consumers to go in after these
20 companies, because the governments are not going to
21 have the resources -- the enforcement agencies of the
22 governments are not going to have the adequate
23 resources to go after them, all of them, and so you
24 need to provide tools for consumers.

25 I just want to mention quickly one other

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1 element that may be an important one that was mentioned
2 this morning. All of this talk really I think is
3 wasted time unless there's a way of enforcing the
4 arbitration awards or the mediation settlements or
5 whatever, and so insurance is something else that
6 should be seriously considered, some kind of insurance
7 scheme or pooling scheme so that if the consumer wins,
8 the consumer gets something at the end, whether the
9 business wants to comply with that award or not.

10 MR. STEVENSON: Just to follow up on the quick
11 point about the -- I think Russ had made this point,
12 also, when people are not complying with advertised ADR
13 procedures, whatever they might be, the suggestion's
14 been made about that that be treated either as a, as
15 Russ suggested, breach of warranty or a deceptive
16 practice, various approaches there, but is there anyone
17 who has a problem with that general concept of
18 addressing the program that does not live up to its
19 promises in that way? Is that problematic for anybody?

20 MR. SKEHAN: I don't have a problem with it, in
21 fact, I think it's a very important part, but I'm not
22 altogether convinced that the governments should have
23 to preset what those standards should be.

24 MR. STEVENSON: I guess I was asking first the
25 question of just what are the standards, and is there a

1 problem if people don't comply as advertised.

2 MR. SKEHAN: I agree with that. I think the
3 prime role for governments is to make sure that --
4 coming back to the metaphor of the gardens, that the
5 packet of seeds, it is clear in how the seed is to be
6 planted, and secondly, that the governments need to
7 make sure that the plant actually comes up as
8 advertised. I think those are the two most important
9 parts, but not to dictate what sort of the
10 seeds can be sold. I have a problem with that. I
11 really don't think that governments should preset the
12 standards or codes of conduct or trust seals or ADR.

13 I do think that they should monitor the market
14 and the market should be very clear in the description
15 that consumers see of any ADR scheme and that what they
16 see is what they get, and I think the governments have
17 to come down very hard on companies that offer seals
18 and programs which don't actually do that.

19 MR. STEVENSON: I appreciate your following on
20 the gardening topic.

21 Catherine Kessedjian, what is your approach to
22 gardening?

23 MS. KESSEDJIAN: Well, you ask that to a French
24 woman, and if I am not mistaken, L'Enfant has done
25 quite a number of work in this town, and also L'Noutre

1 (phonetic) has been also very active in gardening, but
2 that's not my taste, I will assure you.

3 First of all, let me thank the FTC and the
4 Department of Commerce for inviting the Secretary out
5 of the Hague Conference to be presented here. I think
6 it's very important that whatever is done at the
7 international level of unification or harmonization of
8 private law, private international law, would be in
9 conformity with what we call in our field party
10 autonomy, and the reason I raise my flag for this very
11 question is actually to say that whatever efforts is
12 done internationally at organizations such as the Hague
13 Conference or ANSI Trial or Unidraw (phonetic) is
14 actually done to facilitate, to facilitate commerce,
15 business, economy, and not to prevent it, and that's
16 very important.

17 Just to give you an example, in the project
18 that I'm in charge with, it is jurisdiction and
19 enforcement of judgments. So, everybody says, oh, my
20 God, this is litigation, and it's going to be, you
21 know, something that we don't want to hear about, but
22 in that particular field, there is also a large area
23 for party autonomy, and a very symbolic aspect of our
24 project -- it's more than symbolic, I think -- is that
25 the choice of court rule, if agreed upon, that will

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1 allow businesses all over the rent of countries who had
2 to deal with this project to actually know in which
3 case their choice of court clause is valid or not
4 valoid, which is very important in terms of credibility
5 and certainty.

6 This is in Article 4 of the convention. If you
7 look at what has been done in European law, in 1968, it
8 was in Article 17 of the convention, of the Brussels
9 Convention. So, you can see that there is a completely
10 shift of perspective, and now it is -- governments
11 doing international unification of private law are
12 really saying, okay, you do what party autonomy allows
13 you to do and to the fullest extent.

14 Now, one thing, and I will stop here for this
15 very issue, but one thing that we have not been
16 achieving so well in this project is the consumer side,
17 and unfortunately, at present, the consumer provision
18 in the draft convention is still old-fashioned and old
19 thinking, and, in fact, we have been progressing in
20 informal meetings to come to a better understanding of
21 what we should do, and if you allow me, I will come to
22 that later on.

23 But I was just wanting to get the first word
24 on, you know, party autonomy is very important. States
25 and governments are actually doing this in the

1 international field, so it's really a project that is
2 accepting the idea that companies and the industry and
3 businesses should actually to the fullest extent of
4 party autonomy, and that's very important for
5 e-commerce.

6 MR. STEVENSON: Okay. Ed Mierzwinski, if I
7 could call on you.

8 MR. MIERZWINSKI: Thank you, Hugh.

9 I just wanted to respond briefly to your
10 question do we have any problems with treating
11 violations of the seals as unfair trade practices and
12 warranty violations. No, of course, we do not, and
13 consumer groups would feel that at the bare minimum, we
14 need to make violations of seal programs a violation of
15 law or warranty, and as Mark Budnitz pointed out, we
16 also need to make sure that consumers retain a private
17 right of action, that agency enforcement is in our view
18 a first step but not the only step that needs to be
19 taken.

20 I think it's instructive that the Federal Trade
21 Commission recently unanimous -- I'm sorry, it wasn't
22 unanimous, but the Federal Trade Commission recently
23 came out with a report finding that voluntary
24 regulation of privacy was not working on the internet
25 and that the agency was now calling for enforceable

1 rules, and I think that that logic translates very well
2 to the consumer protection side.

3 Thank you.

4 MR. STEVENSON: Well, one of the tricky issues,
5 what I'm hearing, is that people don't have a problem
6 necessarily with treating the advertised ADR promises
7 as deceptive if they're not lived up to, but I do hear
8 some differences of opinion on what roles people should
9 play in coming up with those various standards. I
10 think, Paul, you were advocating less intervention on
11 that.

12 Linda, maybe you could speak on that issue from
13 your perspective regarding the NASD.

14 MS. FIENBERG: Yeah, I'd be happy to. I think,
15 looking at the ADR side of this, for a consumer group,
16 I think there are many, many perils in establishing
17 such a program. The NASD is an unusual sort of animal,
18 because our program is industry subsidized. Industry
19 pays about 70 percent of the costs of our
20 arbitration/mediation forums. The parties, the
21 consumers, pay about 30 percent when you look at the
22 total picture. And we are heavily regulated by the
23 Securities & Exchange Commission, and the GAO also is
24 involved in oversight.

25 Nevertheless, the perception issues and

1 assuring the consumer, in this case investors who bring
2 cases against broker-dealers, that that process is fair
3 is really fraught with dangers. I've been at the NASD
4 now for four years, and I probably spend as much as 25
5 percent of my time just dealing with perception of
6 fairness issues, and how you are going to establish
7 rules that deal with who will establish the rules, who
8 will oversee them or approve of them to make sure that
9 they're fair, who will set up the arbitrator and
10 mediator rosters, and once the industry assumes that
11 responsibility, you build in a perception that it's not
12 fair.

13 Who will pay for it? When you channel a
14 consumer into an ADR program instead of into court,
15 those of us who have dealt with litigation can explain
16 all of the reasons why it's cheaper for the consumer,
17 but at the end of the day, the consumer can walk into
18 court and just pay a filing fee. In order to support
19 an ADR program, someone has to pay for that, and if the
20 industry pays for it, then you're subject to the
21 argument that it's not fair because the arbitrators
22 will play to the hand of the industry because they want
23 to be chosen again. If the consumer pays even as much
24 as half of it, you'll have the argument that this is
25 too expensive.

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1 Who will enforce an arbitration award? Now, at
2 the NASD, that's somewhat easy. If a broker who is
3 still in business doesn't pay, the NASD will take that
4 broker's license away. So, there is an automatic
5 enforcement mechanism, but in the sectors in which
6 you're talking about, that doesn't really exist.

7 Who will publish the decisions or will they not
8 be published? Will they be available for people? Will
9 the consumers get to have as much of a say in selecting
10 a mediator or an arbitrator as the organization you're
11 setting up? And all of this takes a lot of structure
12 and a lot of -- there are just a lot of issues with
13 respect to perception, made more difficult, I believe,
14 if the system is mandatory. This is a major issue in
15 securities field.

16 Neither the SEC or the NASD require that
17 investors arbitrate or mediate disputes; however, it's
18 very difficult to open a brokerage account today,
19 particularly one that's a margin count and an option
20 account, without agreeing to a predispute arbitration
21 agreement, and that colors a lot of the perception of
22 it being unfair, even though investors win in over 60
23 percent of the cases in which they file in our forum
24 and settle a large number.

25 So, I think what you're setting out to do is

1 really laudatory. I just think it will be a very
2 difficult process at the end of the day to have people
3 believe that this is a fair process.

4 MS. WELLBERRY: To follow up on all that you
5 just said, have you found any particular solutions to
6 the many questions that you've raised that seem to
7 operate or to help create not just the perception of
8 fairness but real fairness?

9 MS. FIENBERG: Well, we believe -- I strongly
10 believe that the process is really fair, and we have
11 all kinds of indicia of that, as well as the SEC and
12 the GAO overseeing our programs, and they believe
13 they're fair. The main issue we have the perception
14 issue is something I think you'll be able to avoid,
15 which is that in a three-arbitrator panel, which we
16 have in our larger cases, one of those arbitrators is
17 from the industry, two are non-industry or public, and
18 the fact that one of them might be from the industry
19 lends to some people's mind a perception of unfairness,
20 even though most of our decisions are unanimous, and as
21 I said, customers win in over 60 percent of the claims
22 that are filed, many of which they would not win in
23 court, because the arbitrators are there to do equity
24 and not to strictly apply the law, and that in most
25 cases works to the benefit of the investor.

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1 But we don't have all the answers. We're
2 working on it. We have changed our rules substantially
3 in the four years that I've been there to give the
4 consumer a lot more say in the formation of those
5 rules, even in addition to the existing SEC comment
6 period, and we have reached out to all kinds of
7 investor communities to involve them at the very
8 initiation of our processes rather than waiting until
9 we file something with the SEC for comment, and that
10 has made a big difference.

11 It's easier for us to mobilize that group than
12 it would be for you, because we're talking about a
13 single industry sector, and there is now a very, very
14 active bar of people who represent investors in
15 securities arbitration and mediation, and once that
16 group became a formalized group, it allowed us to reach
17 out.

18 MS. WELLBERRY: Thank you.

19 MR. BODOFF: If I could respond to the question
20 about who should develop the standards, and I certainly
21 agree with Paul that I think it's something that the
22 private sector should do, and if I can, let me give you
23 an example of an activity that we are just concluding,
24 because I think it does demonstrate how something very
25 positively could be done and where we want to go with

1 it, and we are just concluding in the Better Business
2 Bureau system the development of a very comprehensive
3 code of online business practices, and we have done it
4 in a very open consensus process, having it up on the
5 internet, three different revisions of the document,
6 and we have received over a thousand comments to the
7 code from all over the world.

8 We have had focus group meetings around the
9 country. We have sat down with representatives from
10 Federal Trade Commission, Department of Commerce, to
11 get input into the document, and just this week, the
12 document was approved by the board of the Council of
13 Better Business Bureaus and the BBB Online board, and
14 it's going to our Better Business Bureau system for a
15 vote, and when we approve it, it will become part of
16 the membership standards that we have that will impact
17 280,000 businesses.

18 But what we've said in approving this document
19 is it doesn't stop there. We should be open to
20 revision, and when I say that, it's because we know
21 there is very positive code development efforts taking
22 place in Europe and other areas of the world, and what
23 we really look forward to doing is figuring out ways to
24 harmonize our efforts and bring these codes as close
25 together as possible, because that's how I really think

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1 we're going to serve the global community and the
2 global consumer when we're all operating under very
3 similar standards, and then consumers in any
4 cross-border transaction are going to have a common
5 understanding of what they can expect.

6 And I think government here can play roles as a
7 facilitator, and if you can allow me just one other
8 example, because I think it's positive, it's just three
9 weeks ago we entered into an agreement with an
10 organization in Japan, JIPDEK (phonetic), which is the
11 major privacy trust mark program in Japan, where we
12 will roll out in the fall a joint seal initiative.

13 What it means is -- and we will harmonize our
14 standards, our dispute resolution process, so a
15 consumer who is doing business with an American company
16 or a Japanese company, whether in the United States or
17 Japan, you will have similar criteria that that trust
18 mark stands for similar standards and a similar dispute
19 resolution process, and if we can figure out the way
20 among the various trust mark organizations around the
21 world to do that type of approach, where we can figure
22 out some way of coming together and harmonizing our
23 efforts, then I think we're really going to be able to
24 serve the global consumer.

25 And I know MITI was very instrumental in Japan

1 in helping push those negotiations, to move them
2 forward, because they saw a benefit to the Japanese
3 consumers and the Japanese industry, and I think that's
4 something governments as facilitators, with the various
5 trust mark organizations, has encouraged, that type of
6 cooperation.

7 MR. STEVENSON: Would the panel agree in the
8 value of -- well, for whoever's developing these
9 guidelines as Russ is suggesting, the value of
10 harmonizing them across borders, I guess is what I'm
11 getting at? I'll ask Tim Fenoulhet that question.

12 MR. FENOULHET: I think it's important to
13 stress here that in Europe what we're trying to do is
14 to encourage and facilitate this process of developing
15 minimum requirements for these systems and stressing
16 the fact that what we would like to see developed in
17 the marketplace is very much a combination of measures,
18 as I said earlier, linking the trust marks and codes of
19 conduct, with the ADR systems. So, we see the three as
20 being very closely linked, and that's something that
21 we're very much encouraging.

22 And it's really not a question of governments
23 coming in and introducing standards. What we're
24 looking to do is to encourage the stakeholders
25 themselves to develop very baseline standards or

1 minimum requirements, if you like, which are very much
2 the common sense principles that I think there's
3 already very much an existing consensus on those.

4 And it's also, to respond to your question, at
5 international level, since we are -- and I think, you
6 know, we can never over-emphasize the point, but it is
7 extremely important that we bear in mind the global
8 dimension, the global implications of this, that there
9 is some degree of understanding between these
10 principles, and it's going to be very difficult to
11 reach any agreements on very detailed or specific rules
12 or legal frameworks of harmonization to the extent, of
13 course, that's being achieved with some difficulty, but
14 also with some success, within the EU context.

15 I think obviously it's going to be practically
16 impossible task to achieve that at the international
17 level, but what can be pursued is perhaps looking at
18 and understanding baseline principles of the kind that
19 Russ has just evoked.

20 MR. STEVENSON: Commissioner Bhojani, is that
21 approach that Tim just outlined consistent with what
22 you've been doing in Australia or different or what's
23 your reaction?

24 MR. BHOJANI: It's slightly different in the
25 sense that the Australian situation is we do rely very

1 heavily on the private sector to set standards. If I
2 can illustrate it with two examples, there's an
3 organization, private organization, known as Standards
4 Australia which has produced two standards, one on
5 complaints handling and one on compliance programs,
6 which are now gaining extreme recognition in industry
7 and commerce as objective, fair and so forth.

8 The value of these processes are that they are
9 inclusive. It isn't an exclusion of government from
10 standard setting, but it is inclusive. So, the
11 governments are at the table when these standards are
12 debated, discussed and put out to the community for
13 comment in draft form, but it does involve, as I say,
14 the inclusive process of all stakeholders, consumers,
15 businesses and governments, but the end ownership is a
16 private sector result. It's not a government standard
17 imposed by governments. I think that's where the issue
18 really does come to a head, as to whether who owns the
19 standard of the end of the day.

20 And on an international basis, I perhaps would
21 even refer to the ISO 9000 series of standards on
22 quality issues. Again, is there scope for that sort of
23 issue to be developed in this area?

24 At the end of the day, I think the focus does
25 need come back to the purpose of these dispute

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1 resolution mechanisms and the ADR processes, but they
2 are part of their businesses' toolkit in establishing
3 confidence and trust, so that the only issue of these
4 standards or ADR mechanisms, the seeds, whatever you'd
5 like to call them, has at the end of the day got to go
6 back to the private sector.

7 And could I just make a couple of comments on
8 the role of government in facilitating the seal
9 programs? I agree wholeheartedly that the enforcement
10 agencies, particularly like the ACCC and the Federal
11 Trade Commission, dare I suggest, do have a major role
12 in helping support these sorts of processes by their
13 enforcement and vigorous enforcement action where
14 people are misleading the community, whether it be the
15 local community or the international community, in
16 relation to the use of such standards or compliance
17 programs or ADR programs.

18 I think if there isn't any confidence within
19 the international consumer community that when people
20 are being misled or deceived about the use of ADR
21 mechanisms, that nobody is there to enforce them, there
22 is going to be a very quick race to the bottom in terms
23 of the effectiveness of these seal programs. So, I
24 think there is a major partnership that the enforcement
25 agencies can play in enhancing the value of these sore

1 of seal or trademark or certified programs.

2 MR. STEVENSON: If I may, to paraphrase and see
3 if I'm following, I take it that you see some value in
4 the international harmonization, although what you're
5 saying is the product is more the private sector
6 product than perhaps Tim was suggesting?

7 MR. BHOJANI: Yes, that certainly does -- I got
8 the impression, perhaps I was wrong, that it was more
9 of a desirable approach from government to set the
10 standards, and therefore, in a sense to impose those
11 standards on the business community and the consumers
12 community, in that sense, whereas the approach in
13 Australia would be to encourage the development of
14 these standards, to be at the table, but to encourage
15 ownership of the standards in the private sector rather
16 than the public sector.

17 MR. STEVENSON: Maybe, Tim, you'd like to
18 clarify or --

19 MR. FENOULHET: I'm always a little baffled by
20 this issue, because obviously in the European Union
21 where we're used to dealing with different cultures and
22 different languages, one can expect some degree of
23 misunderstanding to emerge, but here, you know, where
24 we're all speaking the same language, I find it a bit
25 surprising that when I was saying this, in fact, in the

1 European Union, what we're trying to do is encourage
2 and facilitate the private sector and the stakeholders,
3 consumers and so on, to develop these baseline
4 standards on a voluntary process. I don't see that as
5 being a government -- government ownership of those
6 standards.

7 MS. WELLBERRY: Can I raise two questions to
8 follow up on both what you just said, Tim, and what you
9 said? First, how do you ensure in the European
10 situation that you have all the stakeholders at the
11 table? And then I'm curious about what role the
12 government of Australia plays in your process.

13 MR. FENOULHET: Well, what we proposed
14 following our workshop in March was not only to set up
15 quite a small group, in fact, representing different
16 stakeholders in a way that we felt was representative
17 both from a sectoral perspective but also from a
18 geographical one, as well, but we also proposed to
19 establish an online forum or a portal website which
20 would ensure that the process was very inclusive and
21 open to all those interested in contributing to this
22 consensus-building process and to be involved, if you
23 like.

24 And we saw that issue as a very fundamental
25 part of our proposal in the sense that on the one hand,

1 it would ensure a very inclusive process, a very open
2 one, but also, as Barbara is implying, it is very
3 difficult to ensure that all stakeholders are involved
4 and represented, and we saw this as a way of
5 encouraging groups not only within Europe but
6 elsewhere, in the United States and other regions, to
7 also play that part in developing some form of
8 coordination so that at least there is, as I say, some
9 form of understanding in the different initiatives that
10 are cropping up around the world.

11 MR. BHOJANI: The Commission -- I'm sorry, the
12 Government of Australia plays more of a role in terms
13 of the complaints and the experiences it has in
14 relation to particular areas. If I can illustrate it
15 with the two standards that I was referring to, the
16 ACCC's predecessor, the Trade Practices Commission, as
17 it was then called, was at the table to try to discuss
18 the role of compliance programs or complaints handling
19 programs based on the experiences that it had as part
20 of its enforcement activities and the deficiencies that
21 it saw as a part of that process, to contribute to the
22 table with that experience and that dialogue from the
23 database and the information that it had on a generic
24 basis rather than on a more specific case basis, and I
25 would expect that that would be the same for other

1 standards, where appropriate government agencies that
2 do have information that can assist in the formulation
3 of identifying the problems, to develop the standards
4 and contribute in that process.

5 MS. WELLBERRY: Thank you.

6 MR. MIERZWINSKI: I just wanted to say briefly,
7 I like the idea of baseline or minimum standards better
8 than harmonization, as well. I don't know that
9 harmonization is achievable, because I'm concerned that
10 harmonization might end up with a floor that's too low,
11 and consumer groups would be concerned that we would
12 not be able to raise the bar and improve consumer
13 protection.

14 I think it's something you can achieve in
15 international agreements on how to test for tire safety
16 or something to do with a specific kind of product, but
17 I don't know that it's achievable in this context. So,
18 I think we would support from the consumer perspective
19 minimal or baselines.

20 MR. STEVENSON: And would you make that comment
21 specifically about ADR? I guess we have been talking
22 more generally.

23 MR. MIERZWINSKI: About ADR and consumer
24 protection standards generally, yes.

25 MR. SKEHAN: I have a general question, and I

1 may have missed this, but being one of the stakeholders
2 in this group in Europe and being involved for the last
3 while, I feel I have a reasonable idea of what the
4 European approach to this whole debate will be over the
5 next six months, and there are various things
6 happening, and they have been outlined today by Tim and
7 yesterday by John Bell. I'm less clear in my own mind
8 about the American official approach, and I hate to
9 turn the tables, but I wonder what the FTC sees as its
10 kind of game plan over the near the future, because it
11 seems to me you have in Europe now this portal site
12 which will be opened up which will invite a lot of
13 comment.

14 What I've heard over the last two days is a
15 great deal of expert commentary from American
16 participants, and I wondered whether a kind of replica
17 site in the FTC which was widely advertised would not
18 gather a lot more information and everyone feeds from
19 that information. I would welcome any comment from the
20 FTC as to what the game plan is in the future.

21 MR. STEVENSON: I always wondered in
22 conferences whether someone would do that, turn it
23 around. Actually, I guess there are two answers, one
24 more general and one the more specific. I think that
25 -- and Barbara can comment on this, as well, but I

1 think from the U.S. Government point of view, we've
2 been looking to collect the information on where we
3 should be going from here, and we really do want to try
4 to get -- that's one of the things we're aiming for
5 obviously in this process is to collect the information
6 on where other people think this process should be
7 going, and indeed, we have been listening to
8 stakeholders here -- actually, I might take this
9 occasion to thank Scott Cooper and Frank Torres, Scott
10 from Hewlett-Packard and Frank from Consumers Union,
11 who had put together some meetings leading up to this
12 workshop talking about how do we make these things
13 happen, how do we build consumer confidence here, and I
14 think that was a valuable vehicle also for identifying
15 the stakeholders in the process and the people who had
16 something to contribute to that process.

17 A more specific comment, actually I believe the
18 website is not yet up, I think John Bell said it was
19 going to be up very soon, and I think that's something
20 maybe we should explore, is how do we collect that
21 information. We obviously -- our process here is to
22 try to be very open about getting as much input as
23 possible, and, in fact, I plead with you again all to
24 file comments, and we have extended the comment period,
25 and we would be interested in hearing further views

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1 that people have, especially after listening to the
2 various insights that people have had here.

3 MS. WELLBERRY: If I could jump in, because the
4 U.S. Government at this point is not a monolithic -- of
5 course, the Federal Trade Commission is an independent
6 agency, and the Department of Commerce is part of the
7 Executive Branch. And I agree with you that at this
8 point we are gathering information, but we also start
9 with the basic administration policy on e-commerce that
10 we articulated almost three years ago in the
11 President's framework document where we espoused five
12 principles.

13 I'm not sure if at this point I can recapture
14 them all, but a major -- the major thrust was that
15 there -- we should let the private sector lead and
16 there should be minimal government regulation when
17 government regulation is called for. So, I think for
18 us there's a strong disposition against wading into
19 this marketplace unless and until we see that there is
20 a need for it and unless and until we see that the
21 private sector has failed to take the leadership role
22 that we espouse and hope that they will take.

23 Certainly what I've heard in the last day and a
24 half has just impressed me with the wide variety of
25 both possible mechanisms and views on all of these

1 issues, and so mostly what I'm dealing with right now
2 is that there's just still a very wide variety of
3 views, and we are very much at the beginning of this
4 discussion.

5 MR. STEVENSON: So, that's what you get for
6 asking.

7 Maybe we could move on at this point to one of
8 the other questions here. Catherine Kessedjian had
9 touched on the Hague Convention issue, and Catherine,
10 maybe it would be helpful to describe what the consumer
11 protection issue is that has been raised there.

12 MS. KESSEDJIAN: If I may start by giving you a
13 piece of information that may not have come to you all
14 yet. Three weeks ago in The Hague we had one of our
15 meetings that are called special commission on general
16 fields and policy, and there it was decided that
17 instead of convening the diplomatic conference in this
18 autumn, we will actually convene the first part of the
19 diplomatic conference in June 2001, which gives all of
20 you who have comments and who want to continue the
21 discussion and consultation process with the
22 Secretariat of the Hague Conference and particularly
23 with your own governments still have time to do so.

24 The idea behind that is that we actually need
25 more time to discuss about issues such as consumers,

1 and I will limit my comments to this particular issue
2 in this forum, but obviously there are many others, and
3 I would be happy to discuss that with any person that
4 would want to take up that with me afterwards.

5 Basically we are -- well, let me say first that
6 the Hague conference, although it is an international,
7 global or wants to be global organization, it is still
8 a very small organization. We only have 47 member
9 states and six in the process of becoming new members,
10 but still, the European countries are very much a
11 dominant part of the history of the conference, and
12 although we have member states in all parts of the
13 world, it's fair to say that the European views very
14 much prevail from time to time and on this issue
15 particularly in consumer protection.

16 The vision that we have now in the draft that
17 you can find, for those of you who have not been
18 following our work, you can find that on our website,
19 which is www.hcch.net, the draft provides something
20 which is very similar to the European conventions,
21 Brussels and Nagano that Diana Wallis alluded to
22 earlier today.

23 Unfortunately, I don't think this provision
24 actually faces the real issues that e-commerce and
25 internet in general have renewed. It's not new issues.

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1 They're just the old issues, but internet and
2 e-commerce have just given a different perspective to
3 those old issues. And one thing that I have been very
4 interested in hearing during these two days is that
5 although nobody has really raised the question whether
6 or not the consumer on the internet is still the
7 consumer in the traditional way, with the same
8 definition and the same "need," quote unquote, for
9 protection. This has been kind of the background, I
10 would say, discussion, and if you heard somebody from
11 the seven-company group that put out this press release
12 yesterday, this was in behind the mind and so on, so
13 forth, and I think this is the very question that we
14 have to address when we deal with provisions such as
15 Article 7 in draft.

16 And the one thing that is very European is,
17 first of all, the definition, because we do have a
18 definition of what is a consumer in this draft, and
19 it's very short, but for whoever has studies European
20 law, it is very clear that it is very much the European
21 way of looking at this program. So, the consumer for
22 this provision is somebody who contracts outside -- for
23 a purpose, I'm sorry, which is outside its trade or
24 profession.

25 In other words, let's say a small business,

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1 let's say this Haggy's Cellar from Ireland or from
2 Scotland who is now selling all over the internet, to
3 Australia, to Japan or to South Africa, this small
4 business who is buying over the internet software to
5 actually manage its accounting, and this software
6 happens to destroy everything in its computer. He
7 loses every single consumer list, everything, so he has
8 a major loss.

9 This person, this small business, even if it is
10 an individual, again, in a small village in Scotland
11 would not be protected by this provision. So, the
12 question that we should ask first is whether that's
13 right or wrong. And again, there was some discussion
14 in the room today, and I think we should continue the
15 discussion on this issue, but right now, the way the
16 draft is presented to us, this person, this entity,
17 this small business, would not be covered by Article 7.

18 Then another issue that came up is the choice
19 of court clause. This is very important. I mentioned
20 earlier that we have had a very proactive way of
21 looking at party autonomy, but again, when you look at
22 B-to-C contracts, this is completely different, and
23 again, it is the European way of looking -- the old --
24 I should say the old European way of looking, because
25 again, this is changing within Europe, saying that the

1 consumer can only accept a choice of court clause
2 afterwards.

3 I am not going to tell you why it is so, there
4 are very good reasons for that in history, legal
5 history, but that is not the purpose of this forum.

6 The idea that now we are working on is as
7 follows: First thing, the provision should start by
8 saying that nothing in convention should be interpreted
9 as preventing businesses and consumers to use
10 alternative dispute resolutions. The reason why we
11 probably need something -- and again, those are ideas
12 that we are now working on. They are not in the text
13 yet. The reason why we would need probably such kind
14 of declaratory provisions, not a real drafting
15 legislation, but declaratory provision, is that we have
16 in Article 1 of the draft an exclusion of arbitration,
17 and this is -- the reason why we have that is because
18 we don't want to regulate arbitration, which is
19 completely different field, but this has been
20 misunderstood in some circles as kind of a word to the
21 outside constituencies saying that we are against
22 arbitration, and obviously it is not.

23 We are excluding arbitration because we don't
24 regulate it, but we have absolutely -- we, I mean the
25 countries who are participating in this process -- have

1 absolutely nothing against ADR, but if it needs to be
2 said, then let's start the provision with this.

3 Then the second aspect of what we are trying to
4 develop now, and again, this is up for discussion, is
5 that we would probably go to provision which says that
6 if the consumer is based in a country which laws accept
7 the validity of choice of court clause against that
8 consumer, then that choice of court clause would be
9 valid.

10 In other words -- and I'm turning to my
11 left-hand neighbor -- this convention is not going to
12 make the world better for consumers than what it is now
13 in terms of where they are situated. They will have
14 the coverage, and they will have the protection that
15 the law of their base allows them to have. And I think
16 this is fair in terms of international harmonization.
17 It may not be enough in terms of ideals for the
18 consumers, but I think it's fair in order to do that.

19 And the third thing, and this is going up to
20 what Diana Wallis said this morning, yes, is that as
21 very default clause, if ADR didn't work, if the choice
22 of court is not valid, then, and only for very few
23 cases, in fact, we would have a jurisdictional clause.
24 We would have a clause that would say then you would
25 have to go to such and such court, and that's where

1 again probably we are going to go to consumer court,
2 but this is not -- this is what is in the text right
3 now, but it's, again, up for discussion.

4 I would probably stop new. If you give me just
5 a slight opportunity, perhaps later on, on the
6 enforcement aspect, unless you want me to address that
7 now.

8 MR. STEVENSON: Well, why don't -- I don't know
9 whether people have a reaction to this provision where
10 the -- the current draft -- choice of court provision,
11 I believe in the current draft, gives the consumer the
12 choice of court in their residence, and then Catherine
13 has outlined this other option. Do people have
14 reactions to that? I guess it's hard to follow, but --

15 MR. DONAHEY: I have a reaction to choosing a
16 court, and my reaction is one also that I had to the
17 earlier panel, and that is, by giving consumers
18 ultimate recourse to the court system and by preventing
19 them from agreeing to a binding arbitration clause, I'm
20 concerned that we're really taking away any meaningful
21 remedy that a consumer might have, because if you take
22 the example that Lorraine Brennan gave about buying a
23 dress when she was up here and assuming she's buying it
24 from a French seller, and you take the statistics that
25 Susan Grant gave us that the average internet dispute

1 was \$300, and you give Lorraine not binding arbitration
2 but the right to go to court, how is she ever going to
3 get any redress?

4 Assume that she happens to be in a court in the
5 United States which currently recognizes that there is
6 personal jurisdiction over somebody who posts a website
7 that offers to do business with someone in the United
8 States, which not all courts do, it's not that simple,
9 and she actually goes to court and spends the money
10 necessary to obtain a \$300 judgment. Then what does
11 she do with that judgment? Does she take it to France?
12 Does she hire a French attorney? How much is that
13 going to cost?

14 And let's assume that she does hire a French
15 attorney, the French courts are not bound by the
16 American court's determination that it had
17 jurisdiction. That issue may have to be litigated all
18 over again. And then how do you enforce the judgment?
19 And then at what cost?

20 So, it seems to me that if you really want to
21 protect the consumer, you give the consumer the right
22 to invoke binding arbitration, and you have a system in
23 place which automatically enforces an award so that the
24 consumer can get redress.

25 MS. WELLBERY: Thank you.

1 Scott?

2 MR. COOPER: I'm hoping that the either/or
3 choice that Scott just raised -- is not necessarily how
4 we're going to end up, because I think neither of them
5 works in the real world as far as the trans-national
6 consumer dispute resolution, and this is I think, going
7 back again to first principles, I think what we're
8 trying to do is find things that work in the real world
9 in a cost-effective, realtime way for a large number,
10 at least in the beginning, a large number of hits to
11 resolve.

12 Now, hopefully, again, if these systems work
13 well, then we are going to find a spike of numbers at
14 the very beginning, as has been proven with a lot of
15 things on with the internet, and then they start to
16 fall off because people have confidence in the
17 marketplace. They are not going to keep testing,
18 testing, testing. They are going to find other ways
19 and businesses are going to find other ways, through
20 internal means hopefully for the most part, to resolve
21 these things.

22 But I think saying that it's an either/or may
23 not address this in the right way. I think we have got
24 to find, again, some middle ground here where we look
25 for nonbinding opportunities and get out of the legal

1 framework through this parallel universe where
2 consumers and businesses can find each other through
3 probably third-party seal programs and mediation
4 programs to resolve their small transactions, whether
5 it's the \$300 dress or whatever, and then if there are
6 still problems, then fine, let's let the courts take
7 care of it.

8 And I don't want to get into the argument of
9 whose courts it's going to be and all that. I think
10 that that is probably one that will take many, many
11 years to resolve, and it's not one I think that should
12 stop us from trying to resolve the easier question, at
13 least theoretically the easier question, of trying to
14 set up a mediation system that really is this parallel
15 universe. So, I'm hoping that when we end up in the
16 breakout sessions, we can start talking about how do we
17 actually implement something like that.

18 MR. DONAHEY: If I could just respond, I didn't
19 mean to suggest it was an either/or situation. I just
20 wanted to suggest that there is a place for binding
21 online arbitration in the present situation. I think
22 by far preferable if you have a company like
23 Hewlett-Packard or Dell or Microsoft, you are not going
24 to have any problem resolving your disputes with those
25 companies, but the companies that you're going to have

1 a problem with are the companies that are going to set
2 up on the internet just to bring consumers. That's
3 where you're going to have your problem. And to say
4 that I'm going to let you negotiate with those
5 companies is not going to protect you.

6 MS. WELLBERY: Can I just ask a question, I
7 know Catherine wants to say something more. I guess
8 I'm still groping for the answer to the question that
9 Hugh posed a while ago, and that is, where does the
10 enforcement mechanism come from? I don't see that
11 anybody has yet come up with a solution to that issue,
12 and I don't think, Catherine, giving the consumer the
13 opportunity to sue in his own forum ultimately gives
14 him or her an enforceable judgment and one that's
15 easily enforceable. It isn't clear to me that binding
16 arbitration necessarily gives the consumer with a \$300
17 claim a real remedy, because they still have to go
18 abroad to enforce it. So, I'd like to come back to
19 that question, if I may, and maybe nobody has any
20 answers right now in how we deal with enforcement, but
21 I just wanted to refocus on that question in case we
22 had gone astray a bit.

23 MR. BHOJANI: Can I just perhaps raise one
24 example that's certainly not a complete answer to what
25 you've just asked, but one illustration of a partial

1 solution is cooperation between law enforcement
2 agencies. If I could illustrate it with the example
3 with the cooperation between the Australian Competition
4 and Consumer Commission and the Federal Trade
5 Commission on one specific case, where there was some
6 misleading and deceptive conduct aimed towards
7 consumers who were wanting to set up on the internet
8 themselves in terms of registering domain names.

9 There was misleading conduct by a company that
10 had set itself up in Australia as internic.com, and it
11 was internic, N I C, lower case, as distinct from
12 INTERNIC, N I C, capitals. So, confusion reigned, and
13 they were charging a higher amount, two people who
14 wanted to register from the Australian end of the
15 spectrum. A cooperation arrangement between the
16 Federal Trade Commission and the ACCC was able to
17 resolve that with the ACCC taking an action and
18 obtaining a judgment in the courts in Australia and
19 then being able to get an outcome in which a pool of
20 money was set aside, \$250,000, to have a refund for
21 consumers in over 11 countries around the world, most
22 of them in American but including Europe and elsewhere
23 around the world, to distribute sums of \$250.

24 Now, it's not something that individual
25 consumers could possibly be contemplating taking as

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1 legal action themselves, but there may be some scope
2 where there is reasonably large-scale conduct affecting
3 a number of consumers in a number of organizations
4 where cooperation agreements between enforcement
5 agencies to achieve some degree of redress for
6 consumers.

7 MS. WELLBERRY: Tim?

8 MR. FENOULHET: Yeah, I don't know if this will
9 answer your question, Barbara, but I just wanted to
10 perhaps point out that what we hope, of course, in this
11 area is that it will, in fact, be the internal
12 complaint settlement systems and voluntary systems,
13 voluntary programs of mediation and so on that will
14 actually be the most popular form of dispute
15 settlement, where the parties voluntarily agree to
16 participate, and, of course, the enforcement issue,
17 which normally wouldn't actually crop up in that
18 situation. I think it's obviously too early to say now
19 to what extent binding arbitration or more formal
20 dispute settlement systems, to what extent they will
21 actually be the most popular, but my question guess is
22 that it will be -- by encouraging effective business
23 practices of a very high quality, which businesses can
24 see is very much in their interests on the internet,
25 and also through mediation and conciliation, that, in

1 fact, the enforcement issue would perhaps be less
2 important. These more voluntary systems are likely to
3 settle over 90 percent of the cases I would have
4 thought.

5 MS. WELLBERY: So, to build on what somebody
6 said earlier today, to worry about trying to find a
7 solution or trying to find a solution that deals with
8 the great bulk of the cases and not worry at this point
9 so much about the outliers. Russ, would you agree with
10 that?

11 MR. BODOFF: Yes, certainly. I think there's a
12 responsibility of trust mark programs when they have
13 companies who are not complying with decisions that
14 come out of the dispute resolution process to pull a
15 trust mark, and as trust marks gain more visibility and
16 consumers seek them out, then companies feel pain if
17 they're not displaying them, it's also to publicly
18 recognize companies who are not following up on
19 commitments, which our organization has historically
20 done, and when appropriate I work with the appropriate
21 regulatory operations.

22 We have had, for example, a very, very
23 effective program self-regulating national advertising
24 in the United States for 30 years, and a good part of
25 the teeth in that program is our relationship with the

1 Federal Trade Commission, and when we have
2 noncompliance, is turning it over to the Federal Trade
3 Commission, the Federal Trade Commission giving it a
4 high priority to take action. So, there's certainly
5 various steps that can be taken, but the heart of it is
6 a trust mark program being sincere, and that is if
7 you're issuing trust marks, you've got to be willing to
8 act and pull a trust mark if you find noncompliance
9 with decisions.

10 And I guess I could say, in our program, in our
11 reliability program, and it's a little over three years
12 old, we have pulled a dozen trust marks over those
13 three years for a variety of reasons.

14 MR. STEVENSON: Russ, what would you say
15 promotes trust in the trust marks? How does one
16 promote trust in the trust marks?

17 MR. BODOFF: That's a good question. I guess
18 it's having the right standards and the commitment to
19 stand by them and standing by them. If you're going to
20 have -- if you have standards and you review the
21 companies against the standards and those are the only
22 companies that get into your program, I think that's an
23 expectation that the consumers have.

24 The problem is -- I mean, there are a number of
25 very good trust marks on the internet. There are a

1 number of trust marks that are no more than business
2 opportunities that have been set up, companies who are
3 selling seals to various companies with no great
4 infrastructure behind them to do something, there is no
5 checking or anything taking place. I think consumers
6 are going to have to make decisions, and I think it's
7 just going to be a matter of time as that washes out,
8 as the trust level is built.

9 The danger, of course, of all of that is
10 consumers who get burned, and consumers who get burned
11 because they have seen a trust mark and then the
12 company turns out to be bad and then they go back to
13 the trust mark program and they find out there's no
14 recourse there, they sort of get turned off to the
15 whole idea of trust marks, which is one of the reasons
16 we raised the issue that there really has to be some --
17 look, if trust marks are going to make promises, that
18 governments are looking to make sure that they're
19 living up to those promises.

20 The other thing that we have not talked about
21 much is when you get into an arbitration, that's a so
22 -- you almost fail, because at that point in time, you
23 have got a consumer who's unhappy, and one of the great
24 roles that trust mark programs can play is really
25 driving good business practices online, and certainly

1 one of the things that we have seen, and we reviewed
2 about 8000 websites to date, that in about 13 percent
3 of the cases, we have seen a problem in the website,
4 and we have almost 99 percent compliance in getting
5 companies to make changes to some practice that they
6 have on the websites.

7 I think in many cases there's a lack of
8 sophistication among a lot of the new businesses who
9 are coming online, and as trust mark programs, business
10 organizations and even government agencies expand the
11 education process and help businesses understand what
12 good business practices are online, I think more
13 companies are going to be responding and doing the
14 things they need to do to respond to these type of
15 disputes early on.

16 The other experience that we have in our
17 organization, while we get large numbers of disputes
18 and the internet has certainly shown that you will get
19 increasing numbers of disputes, because the internet
20 makes it so much easier for consumers to file disputes,
21 is that the vast majorities get resolved when you get
22 the consumer and the business of talking together. So,
23 when you get down to those that really get into a
24 formal mediation or arbitration, it is really in the
25 very small numbers, and I think those are the things

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1 that we always have to keep in mind, and we should be
2 doing all the steps up to that to make sure that that
3 doesn't happen, and when it does happen, then that's
4 when we make sure that we have the practices in place
5 to assure the consumer that it all does go bad, there's
6 a way of protecting them.

7 MS. WELLBERY: Catherine, did you have
8 something else you wanted to say?

9 MS. KESSEDJIAN: I just wanted to say that it
10 is not an either/or situation. It's must be sold --
11 and again, this has been said many times -- it must be
12 sold as a package, and let me tell you that in terms of
13 the package for enforcement, we have to think in three
14 different ways, in three different directions, because
15 we have basically three different kinds of enforcement
16 -- or documents to be enforced.

17 First you have settlements, second you have
18 arbitration decisions, and third, judgments, and all of
19 those three internationally, and I'm speaking
20 internationally, because that's my background and
21 that's what I'm trained into and I've been practicing
22 into for many years, these are dealt with very
23 differently in international settings.

24 The settlements, usually until -- until the
25 very dates, settlements have not been trans-nationally

1 enforced unless they wear -- and here I am lacking the
2 English word -- the French word is the "omiligei"
3 (phonetic) by the courts. In other words, you need to
4 have a judge to say this is a settlement, and then you
5 can enforce, but a settlement that is obtained by ADR,
6 private means, right now is not enforceable.

7 This is going to change within Europe, because
8 Parliament's conclusions for the new regulation that is
9 going to change Brussels Convention is proposing such a
10 system. So, a settlement by some agencies, private
11 agencies, may benefit from the enforcement power of the
12 new regulation. This is not yet accepted, but it is
13 the Parliament proposal. And we would basically take
14 this into a The Hague project to actually see if it
15 works and also within The Hague project.

16 On arbitration, my point is there is that we
17 have to work on the New York Convention of 1958. In
18 the New York Convention, you have two problems. You
19 have, one, the commercial -- so to speak commercial
20 exception, and I think, if I'm not mistaken, the United
21 States have said that they only are going to apply the
22 New York Convention on commercial awards, and that's a
23 problem with enforcing consumer awards abroad. So, my
24 point here would be that countries who have made -- and
25 France, by the way, have deleted this exception. So,

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1 my point would be countries should actually delete the
2 exception, the commercial exception, so that consumer
3 awards can be benefiting from the New York Convention
4 of 1958. And there is the problem of the validity of
5 the arbitration, also we have to work with that.

6 On the judgments, we have The Hague project
7 globally, and I think we should make sure that indeed
8 all the hurdles in getting enforcement abroad of
9 judgments should be taken up, and I think we are all
10 working on this.

11 MS. WELLBERY: Thank you.

12 We have only a few minutes left for this panel,
13 so I wanted to take any questions from the audience, if
14 there were some.

15 MR. ABBOTT: With regard to --

16 MS. WELLBERY: Would you to identify yourself,
17 please.

18 MR. ABBOTT: Yes, Alden Abbott, Commerce
19 Department.

20 Perhaps the FTC might want to comment on this,
21 the role of little FTC Acts and their private rights of
22 action with regard to consumers' rights vis-a-vis
23 companies that haven't lived up to trust marks, most
24 little FTC Acts, as you may know, do have private
25 rights of action, unlike the federal FTC Act. Is there

1 a problem, though, given the diversity of possible
2 outcomes in different states?

3 MR. STEVENSON: The FTC Act does not -- to the
4 extent -- I mean, one way to look at that question I
5 guess is I take it that the panel's comfortable saying
6 that there should be deception, perhaps, breach of
7 warranty claims if somebody isn't living up to the ADR
8 promises that they're making, and I think that would --
9 I mean, the deception would be deception regardless of
10 the party-plaintiff. Obviously if you're dealing with
11 an individual plaintiff, I would think that you would
12 have a lot of challenges that the people have been
13 identifying for the past hour and a half. So, you have
14 got a claim, so what are you going to do with it as a
15 practical matter?

16 I don't know if anyone else had a reaction to
17 that question.

18 Do we have any other questions people would
19 like to pose?

20 MS. GRANT: I have a question for Scott
21 Donahey, because I don't think I really understand the
22 point that you made, and so let me just ask you a
23 question. If I'm buying a dress from a dressmaker in
24 France and I've got a couple of dressmakers to choose
25 from, one who has a mandatory ADR program that if I buy

1 the dress I have to go through and another that simply
2 offers as an alternative if something goes wrong the
3 fact that he or she participates in a program that I
4 can take advantage of if I choose. Should I expect if
5 I do business with the dressmaker that has simply given
6 that as an option, not a requirement, that my dispute
7 will be handled less well or that somehow I will be
8 disadvantaged as a consumer if I make that choice?

9 MR. DONAHEY: Well, if I understand your
10 question correctly, all I was saying was if you don't
11 have that possibility of getting a binding remedy,
12 going to court for a \$300 dress is not going to give
13 you any redress, and, of course, I think you have to
14 evaluate the quality of the program, and you shouldn't
15 agree to some program that you have no confidence in.

16 On the other hand, if you -- what I am
17 proposing as the ultimate in a series of alternatives,
18 including negotiation, where that's appropriate,
19 mediation, and then binding decision if you're
20 dissatisfied, is that that decision will be set up in
21 some sort of mechanism that will be self-enforcing in
22 the same way that the ICANN decisions are
23 self-enforcing, that people that participate in these
24 programs, it will automatically be enforced against
25 them, whether it's a credit card charge-back, whether

1 it's a deduction from their bank account, a transfer to
2 you, a wire transfer automatically, that this will be
3 automatic enforcement. You won't have to use the New
4 York Convention.

5 MS. GRANT: I just don't want to waste a lot of
6 time setting up false dichotomies. I don't want us to
7 be talking about a situation where I either have to
8 take binding arbitration, mandatory binding arbitration
9 or nothing, because I think that for the last couple of
10 days, we've been hearing about all different
11 possibilities that can exist and that can serve, you
12 know --

13 MR. DONAHEY: I agree, and I think it's your
14 choice as a consumer. I would hope that that would be
15 one of the options that would be available to you and
16 that somebody would not say we're not going to have any
17 binding arbitration option, because they can go to
18 court, because I don't think that's meaningful. I
19 think that should be an option you can choose, amongst
20 others.

21 MR. STEVENSON: Okay, well, I think that's the
22 last word for this panel. What we'll do is we'll take
23 a break. At 3:30, we will resume in the breakout
24 sessions, and I think everybody has got an assignment
25 to the breakout sessions, and we'll be able to help

1 direct you to the various rooms that's occurring, one
2 of them is this one and then there are three others.
3 We will start that at 3:30.

4 Then if you come back here by 5:00 and have a
5 short concluding session. Thanks. I'd also like to
6 thank especially this panel and especially the
7 international visitors, I really appreciate Sidesh
8 Bhojani and Tim Fenoulhet and Catherine Kessedjian and
9 Mr. Yasunaga and others who traveled to be here to
10 share their views. Thank you.

11 (A recess was taken.)

12 (Three breakout sessions, transcript under
13 separate cover.)

14 MR. STEVENSON: Okay, now we will turn to
15 five-minute summaries from the three breakout groups,
16 starting with Maneesha Mithal, who will comment upon
17 the one we had here.

18 MS. MITHAL: Thanks, Hugh.

19 We started off talking about the hypothetical,
20 but then we had a general discussion about what the
21 next step should be in this process, and I just wanted
22 to kind of summarize five points that were made in our
23 session.

24 The first one was we started talking about
25 issues like independence and cost and general fairness

1 issues, and the interesting point was made that not
2 only is fairness important, but it's the actual
3 perception of fairness on the part of the consumers. A
4 program can be, you know, very fair, but if it's not
5 perceived as fair by the consumers, then there's a
6 problem. So, that was an interesting point that was
7 raised.

8 The second point that was raised was the -- in
9 the session, the past sessions, we talked a lot about
10 consumer education. Another point that was raised was
11 that not only do we need to deal with consumer
12 education, but we also should educate small and
13 medium-sized enterprises, and several suggestions were
14 made for doing that, you know, putting up more
15 information on the website, contacting voluntary
16 membership groups of internet startup organizations and
17 that sort of thing.

18 A third point that was made was that we have to
19 address the question of sanctions for nonperformance
20 with ADR programs, and that might even be a separate
21 issue from the ADR itself, but that's a very important
22 point that people raised.

23 Fourth, someone raised the point that we should
24 actually look to get more empirical evidence on ADR, as
25 well as more information about the technological

1 innovations and new technological solutions, like the
2 ones we heard yesterday from SquareTrade and
3 CyberSettle.

4 MR. STEVENSON: Now we will hear from Kate
5 Rodriguez.

6 MS. RODRIGUEZ: Okay, we were not very good in
7 our group, we didn't stick to the hypothetical, but we
8 had a free-flowing kind of discussion, but I think it
9 was good. We sort of let it go in its own direction.

10 We spent a lot of time talking about guidelines
11 and sort of baseline principles, whatever you might
12 want to call them, for ADR and how these might work
13 internationally. One idea was floated that
14 stakeholders should be brought together on an
15 international level with governments and international
16 organizations sort of standing out around the circle,
17 kind of looking and watching us as the stakeholders
18 meet, consumer organizations, hammer out what they
19 think are acceptable guidelines.

20 There was the point made of how do you get
21 consensus, I mean how do you make sure that all the
22 stakeholders are there, and if you're constantly trying
23 to, you know, please all stakeholders, doesn't that or
24 how does that -- how do you get away from watering down
25 the baseline principles to such an extent that they

1 become meaningless? So, that's not a question we got
2 an answer to, but an interesting point in the
3 discussion.

4 Also, if you have too many, you know,
5 proliferation of seal programs, how do you make sure
6 that they're -- that they don't actually lower consumer
7 confidence by confusing consumers and by being so large
8 in number that they become meaningless? And the flip
9 side of that, then, is the thought that, like other
10 things we've seen in the marketplace, the good seal
11 programs will sort of rise to the surface, and at the
12 end of the day, you'll have, you know, three or five or
13 so many seal programs that just, because they're good,
14 because they really serve consumer interests and
15 business interests, as well, that they will rise up as
16 being the best programs to which people will recognize
17 and trust, and so that the market will shake itself
18 out.

19 MS. WELLBERY: We also talked about
20 charge-backs.

21 MS. RODRIGUEZ: We did briefly talk about
22 charge-backs.

23 MR. STEVENSON: Thank you, Kate.

24 We now have Dan Schumach to report from the
25 third breakout session.

1 MR. SCHUMACH: I'm Dan Schumach. I was chosen
2 to -- well, I volunteered to report on the third forum.
3 We didn't get beyond the first set of questions, and
4 within that first set, we spent an awful lot of time
5 talking about the first two items on the list, which
6 were independence and dependence section, on whether
7 the people who are doing the dispute resolution ought
8 to be independent. There was the acknowledgment that
9 there's perhaps two separate kinds of ADR that are
10 going on out there now.

11 One is more of a customer satisfaction process
12 where the vendor itself may be the one providing the
13 ADR, and another type is where a true neutral might get
14 involved in the middle of a dispute, and no general
15 agreement there on which is the better way to go but
16 recognition that both those processes do exist,
17 co-exist, side by side.

18 There was some discussion in our group that
19 impartiality might actually be more important than
20 actual independence, although we did have a gentleman
21 with us from the European Union who noted that if you
22 didn't have true independence, you would not be allowed
23 to resolve the dispute in any of the EU member
24 countries.

25 When we looked at the cost issues, there was a

1 uniform agreement in the group that on any hundred
2 dollar transaction, there's just no way to have perfect
3 justice, and to the extent that any system would be put
4 in place here, it would have to be a system that would
5 be cost-effective or the system couldn't exist at all,
6 and this notion that rough justice would be your
7 outcome took a couple of different forms. It was an
8 acknowledgment that in some cases, your online dispute
9 options might include filling out a checklist of what
10 your grievance is and having some ADR applied or, you
11 know, thumbs up or thumbs down to whether you had a
12 good claim.

13 We also got into some hypothetical transactions
14 with this notion that, well, if it's the dish
15 transaction, the hypothetical, how somebody would prove
16 whether the dishes came in and were broken or half the
17 dishes were in the set. We did not come to a decision
18 on what ought to happen, but we did acknowledge that in
19 that context, at least, rules of procedure and rules of
20 evidence if there is going to be any problem in the
21 system be the only thing that's going to determine the
22 outcome.

23 There was a good deal of discussion in the
24 group about what kind of disclosures might help the
25 system, and one gentleman in the group expressed a

1 great frustration that when he attempted to do some
2 website surveys on what their dispute policies were, he
3 had a very hard time going two and three levels down.
4 Dispute resolution seems to have a very low priority
5 for vendors in terms of disclosing. Some members had
6 no disclosures at all, and the consumer would only find
7 out about the procedures after they had a grievance
8 that came about. Then in some instances, the
9 possibility that the procedures had actually changed
10 between the time of the sale and the time of the
11 grievance being made.

12 We also thought that there was a value to
13 requiring the ADR providers to make some type of
14 disclosure about who they were, and possible
15 disclosures there ranged from providing information
16 that might be useful for the consumer to determine if
17 there was any bias, such as a scorecard of outcomes,
18 how many times do you come down in favor of the
19 consumer versus coming down in favor of the vendor. It
20 was in the context of disclosures, it seemed to be
21 appropriate to have a vendor -- rather, the ADR
22 provider describe who they are, what type of training
23 or expertise they have and whether they have any
24 relationship with the vendor, which would call into
25 question whether they are biased.

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1 Having not gotten terribly further than these
2 things, we came to the conclusion that the costs of the
3 ADR system is going to drive the nature and the quality
4 of the ADR and the right to expect, and in that
5 context, there is a general theme that proportionality
6 is important. In, say, a \$50 dispute, you shouldn't
7 expect to get \$500 worth of services at the expense of
8 the vendor, yet if you had a \$50,000 dispute, there
9 could be a need for more substantial ADR process here.

10 And again, the conclusion -- the summary issue
11 here was that we just have an awful lot of potential
12 disputes that are so varied in nature that our group
13 was unable solve the world's problems today.

14 MR. STEVENSON: Thank you, Dan.

15 We will turn now to my boss, Jodie Bernstein,
16 the director of the Bureau of Consumer Protection at
17 the Federal Trade Commission.

18 MS. BERNSTEIN: Thank you very much, Hugh, and
19 I want, too, to add my thanks first to all of you who
20 agreed to participate. I have ordered some T-shirts
21 for you that would say "I served in alternative dispute
22 regulation workshop," but they didn't arrive, and I
23 don't know how I'm going to get that resolved, and
24 maybe somebody could tell me. So, perhaps you'll join
25 with me and we'll find a way to get those to you. I'm

1 not saying who I ordered it from, Barbara, because we
2 wouldn't want to name names. Perhaps they had a
3 deceptive message in the first place. I hope not.

4 I mean it, though, in all seriousness, that
5 without you, we couldn't have had the two days of
6 really very, very useful, helpful exchange of views on
7 what we've all agreed to is a very, very critical issue
8 in e-commerce generally, and we think there's been a
9 lot of progress made already.

10 I do want -- I have another announcement,
11 however, that since I incurred this now on two
12 different forums, and that is the issue of the
13 proliferation of seals and whether people have an
14 ability to trust to them, if there are too many of
15 them, do they know, do they understand, and I have
16 heard that here. I also heard it last -- I guess it
17 was two weeks ago when the Commission testified before
18 the Commerce Committee of the United States Senate on
19 privacy issues, and that same issue was raised, do
20 people really understand, et cetera, et cetera.

21 You all have heard the arguments about
22 proliferation and confusion. So, I do not yet have
23 total approval either from the Commission or from the
24 Secretary of Commerce, but I do have a concept that I
25 think will solve it. It will be an FTC/Commerce seal,

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1 and it will have my picture and Andy's on it, and I
2 already explored the technology. Apparently, you know,
3 if you like men better than women, you get Andy's face,
4 and if you like women, something like that. I think it
5 will cut through this whole business.

6 I know Barbara wants to be on it, too. If any
7 of you do, please raise your hand before you go,
8 because this is a real opportunity for all of us to
9 really make some progress as we go forward. I think
10 we'll take it up with the Europeans, who I think will
11 like it a lot, because they'll have one place to look
12 and won't have to deal with all these different sorts
13 of things. So, obviously it is my job to bring back to
14 you a proposal that will really cut through some of the
15 difficulties here, and that was what I set out to do.

16 Do I have anything else to say that might be
17 useful to you? Maybe a few things, because I do think
18 that there were some areas of agreement, and in order
19 to be brief, it's growing late, and you've all been
20 working very hard, including our staff, I might add,
21 and the Department of Commerce staff. It's really been
22 a great opportunity for us to work together, and I know
23 that will continue as we go forward, but I think we all
24 were here to find ways to try to enhance consumer
25 confidence, and obviously a make good mechanisms for

1 dispute resolution would go a long way to doing that.

2 Are there some principles -- and I am just
3 going to be very brief about it -- that emerged where
4 there is agreement, we have all discussed some of them
5 for two days.

6 First, neutrality, third-party, impartiality,
7 is obviously critical to the system. Low cost, whether
8 it needs to be free or at some low cost, there was
9 general agreement. We have heard some more discussion
10 of cost, also. Accessibility, obviously it needs to be
11 accessible to consumers. That goes to my program, of
12 course, because we would make it -- and that's how they
13 would know it would be accessible. Transparency,
14 consumers need to have enough information at an earlier
15 point in order to make sensible decisions about the use
16 of the mechanism, and it needs to be timely.

17 So, what do we do to try to get to some of
18 these, get further next steps some people might call
19 them, because that's really what we want to talk about
20 and think about as we go forward. First, I guess, is
21 the international nature of what we're dealing with
22 means that we need to foster international cooperation
23 with the stakeholders, and I think this has been a
24 mechanism for finding ways to do that.

25 We need to continue cooperation between the

1 government, business, the consumer groups, and one of
2 the things that I know has been useful in other areas
3 is when business or even consumer groups establish
4 pilot projects, and we have some real life experience
5 about what works and what doesn't work. I know that
6 there have already been some. More and more useful
7 ones I think can inform and educate all of us.

8 Technological innovation has been discussed
9 here, also, companies like CyberSettle and SquareTrade,
10 and we thank you, again, for the reception last night.
11 The new technologies really can be very helpful in
12 developing new options that have never before been
13 available to consumers. Consumer education, we've
14 already talked about, and all of us I know will have a
15 role in developing more and more sophisticated programs
16 of consumer education and business education, as well,
17 I think we just heard that.

18 One size will not fit all I think was a level
19 of general agreement, and so we would encourage
20 different kinds of programs and hopefully will end up
21 with a number of different types for different
22 situations.

23 Government enforcement of unfair, deceptive
24 disclosures, that was also talked about, and we are
25 here, aren't we, cybercops, to hopefully be on the job

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1 where promises are not kept or where programs don't
2 deliver. The law of deception covers those, and we
3 would anticipate, with others, a vigorous enforcement
4 program. That seemed to be an area of agreement.

5 Finally, I think there is only a couple of more
6 thoughts, and that is to ensure consumers' access, we
7 want to make sure that the redress programs, which are
8 so critical, do not unduly burden businesses, and along
9 those lines, I have two examples. First, pursuing
10 international rankings on judgment recognition and
11 enforcement would go a long way toward making the
12 dispute resolution programs work well, at the same time
13 enhancing the ability to have an underpinning of law
14 enforcement.

15 And second, increasing international law
16 enforcement cooperation, so that the law enforcement
17 agencies can be more successful in pursuing
18 cross-border fraud. That will also be helpful in
19 underscoring both systems or the underpinnings for both
20 systems.

21 Once again, I want to thank you all for coming.
22 I don't intend to charge for the seals, so I think
23 they're going to be free, except for shipping and
24 handling, of course. Thank you very much.

25 (Applause.)

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1 MR. PINCUS: It's always impossible to follow
2 Jodie, and I'm just nervous that her seal is going to
3 be more popular than mine, because, you know, a Jewish
4 mother is sort of the ultimate guarantee.

5 MS. BERNSTEIN: And Andy knows I'm the ultimate
6 Jewish mother.

7 MR. PINCUS: I'll be very brief, because I
8 think Jodie really covered the key points. I want to
9 thank all of you, especially those that stayed until
10 the bitter end, and I really want to thank everyone who
11 worked on this, but especially Hugh and Barbara, who
12 really did a tremendous, tremendous amount to make this
13 possible.

14 (Applause.)

15 MR. PINCUS: I agree with everything that Jodie
16 said, and I guess I'd just echo the no one size fits
17 all point, because it seem seems to me that really was
18 drawn home in the systems that were demonstrated and
19 specifically talked about here and in the commentary
20 and the comments that other people have made, and it
21 seems to me that that means that we really need to
22 allow a period for development to see what happens out
23 there in the marketplace in terms of technology, in
24 terms of business models, recognizing that we have some
25 underlying principles, but also realizing that they may

1 play out quite differently in different situations and
2 especially with regard to proportionality as time goes
3 by, and so we need to get some experience, which I
4 think really means urging the business community to do
5 what some have done, and to really get -- not just talk
6 about it, but get those pilot projects out there
7 working so we can see how they work, see how consumers
8 react to them, see what they do to bolster confidence
9 in order to begin to identify the key elements that
10 really make these systems work.

11 It seems to me, and maybe because I've been
12 spending a lot of my days working on electronic
13 signatures, it's sort of burning into my brain, but it
14 does seem to remind me a little bit about the early
15 days of electronic signatures, where people were saying
16 -- some people said, well, we know there is going to be
17 one EKI infrastructure, and so we just have to figure
18 out how that's going to work, and everybody would be
19 using the same electronic signature, and as the years
20 have gone by it's become quite clear that, in fact, not
21 only are there very different technologies that are
22 appropriate for different situations and different
23 prices, but there are different business models that
24 make one or another kind of technology more appropriate
25 for that situation.

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1 The ADR area seems very similar to me in that
2 as consumer commerce grows, and it really -- although
3 it's growing, our figures that we've released show it's
4 still an infinitesimal portion of overall commerce,
5 we'll see those business models develop, see what
6 consumers are really looking for, see what the price
7 points are and get some more experience that really
8 allows us to draw some concludes about what works and
9 what doesn't. But in the meantime, we obviously want
10 to keep talking to you, and we hope you'll keep talking
11 to us, both -- and we're sure you will, anyway, both
12 people in the consumer community, business community,
13 keep talking to each other so we can all compare
14 results, see what's working and urge each other to
15 continue to explore this medium.

16 So, thank you very much, again, for coming, and
17 we look forward to continuing this dialogue. Thanks.

18 (Applause.)

19 (Whereupon, at 5:30 p.m., the conference was
20 concluded.)

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1 C E R T I F I C A T I O N O F R E P O R T E R

2

3 DOCKET/FILE NUMBER: P004309

4 CASE TITLE: ADR CONFERENCE, VOL. 2

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6

7 I HEREBY CERTIFY that the transcript contained
8 herein is a full and accurate transcript of the notes
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10 the FEDERAL TRADE COMMISSION to the best of my
11 knowledge and belief.

12 DATED: JUNE 19, 2000

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16 SUSANNE BERGLING, RMR

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18 C E R T I F I C A T I O N O F P R O O F R E A D E R

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20 I HEREBY CERTIFY that I proofread the
21 transcript for accuracy in spelling, hyphenation,
22 punctuation and format.

23

24

25 DIANE QUADE

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